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INFANTRY

RIFLE COMPANY,

INFANTRY REGIMENT

RESTRICTED

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CHAPTER 1

GENERAL

1. COMPOSITION. a. General. The rifle company is the basic infantry unit with administrative and supply functions. The company consists of a company headquarters, three rifle platoons, and one weapons platoon. (See fig. 1.)

b. Company headquarters. Company headquarters includes the personnel necessary to assist the company commander in performing his tactical, administrative, and supply duties. It is divided into—

(1) COMMAND GROUP. Company commander, second-in-command, first sergeant, communication sergeant, bugler, and messengers.

(2) ADMINISTRATIVE GROUP. Supply sergeant and armorer-artificer; mess sergeant, cooks, and cooks’ helpers; company clerk.

c. Rifle platoon. The rifle platoon consists of a platoon headquarters (command group) and three rifle squads.

d. Weapons platoon. The weapons platoon consists of a platoon headquarters (command group), one 60-mm mortar section, and one light machine-gun section.

b. Rifle and bayonet. (1) RIFLE M1. The M1 rifle is the principal individual weapon assigned to rifle company personnel. On account of its long range, ease of operation, and light weight it is well adapted for use in all types of infantry combat. These characteristics enable a rifleman or group of riflemen to deliver promptly a large volume of accurate fire upon any designated ground and air targets within range.
(2) RIFLE M1903A4. One M1903A4 rifle, equipped with a telescopic sight mounted directly over the receiver, is furnished to each rifle platoon for use in sniping. (See FM 23–10.) This rifle is employed by an individual designated by the platoon leader to act as a sniper. (See par. 141.)

(3) BAYONET. The bayonet is a weapon of close combat. Thorough training in its use gives the infantryman confidence in his ability to close with the enemy.

c. Carbine. The carbine furnishes fires of greater volume and accuracy than the pistol. Its effective range is 300 yards. It is used to protect the personnel of crew-served weapons, and as an individual weapon by personnel to whom it is issued.

d. Pistol. The automatic pistol is an arm of emergency and individual defense at ranges up to 50 yards for personnel not armed with the rifle, automatic rifle, or carbine.

e. Hand grenades. The fragmentation hand grenade is used against enemy personnel, especially weapon crews or other small groups so located as to be protected from rifle fire and which are inside the minimum range of the high-angle rifle grenade. The fragmentation of the grenade is effective through a radius of 30 yards.

f. Rifle grenades. (1) Rifle grenades are provided to combat tanks and other armed vehicles, and for use against emplacements, buildings, and personnel. Hand-thrown grenades have neither the accuracy nor the range of grenades fired from the rifle; hence use of the rifle grenade is indicated whenever it is necessary to project grenades through small openings, such as apertures of bunkers or windows of buildings, or whenever it is necessary to reach out to ranges greater than 40 to 50 yards.

(a) Flat-trajectory fire is usually employed against vertical targets. When so employed, rifle grenades may be fired from any position used for firing the rifle except the sitting and squatting positions.
(b) High-angle fire is used against crew-served weapons or personnel. The rifle, with butt resting on the ground, may be fired from the kneeling or modified sitting positions. Depending on the range desired, the angle of the rifle with the ground varies from $30^\circ$ to $60^\circ$. In emergencies, the rifle may be fired from the shoulder in the standing position, provided the angle of elevation is not more than $45^\circ$.

(2) ANTIPERSONNEL TYPES. (a) Fragmentation hand grenade Mk. II with projection adapter M1. The projection adapter transforms the hand grenade into a rifle grenade. The maximum ranges are 75 yards for flat-trajectory fire, and as great as 180 yards for high-angle fire. The time fuze becomes armed after the grenade and adapter leave the launcher. For training purposes, the practice hand grenade Mk. II may be used with the projection adapter.

(b) Impact fragmentation rifle grenade M17. This grenade has an impact type fuze which causes explosion upon impact. It is effective only against personnel. The maximum range for flat-trajectory fire is 75 yards; for high-angle fire the maximum range is 200 yards. No practice grenades are provided.

(c) Smoke rifle grenade (WP) T5. This grenade may be used to screen small unit operations. It produces burns sufficiently severe to cause enemy casualties. The grenade bursts upon impact, scattering the white phosphorous which ignites spontaneously.

(3) ANTITANK RIFLE GRENADE M9A1. This grenade is effective against all known light and medium tanks; it may also be employed against emplacements and personnel. It is equipped with an impact type fuze. For flat-trajectory fire against vertical targets, considerations of accurate shooting limit its effectiveness to ranges of not more than 75 yards. The maximum range in high-angle fire is 260 yards. Practice grenades are provided for instruction in training, marksmanship, and technique of fire.
(4) PYROTECHNIC SIGNALS. Pyrotechnic ground signals are equipped with a fin assembly which permits them to be fired from grenade launchers. These grenade ground signals are particularly valuable in calling for supporting fires, in identifying a unit's location, and in air-ground liaison.

(5) GRENADE LAUNCHERS. The launcher on which the grenade or ground signal is placed for firing is an extension to the barrel of the rifle or carbine. A device, integral with the launcher, attaches it securely to the muzzle of the weapon.

(a) Launcher M7. This launcher is used with the M1 rifle. The rifle grenade cartridge, caliber .30, M3 (blank) is used. Personnel normally equipped with the grenade launcher M7 are the communication sergeant, platoon guides, section leader of the light machine-gun section, squad leaders of the light machine-gun squads, assistant squad leaders of the rifle squads, two additional men in each rifle squad, and truck drivers.

(b) Launcher M8. This launcher is used with the carbine. The blank cartridge, caliber .30, M6 is used. In the rifle company, the bugler normally is equipped with the M8 launcher.

(6) For additional details, see FM 23-30.


b. Light machine gun. The light machine gun is used —
(1) To supplement rifle fires by placing short, concentrated bursts of fire upon grouped hostile personnel at medium or short ranges.
(2) To protect flanks.
(3) In defense, to supplement the fires of heavy machine guns.
(4) To engage lightly armored vehicles such as armored personnel carriers, armored cars, and scout cars.

c. 60-mm mortar. (1) The 60-mm mortar may be employed against targets up to its maximum range of 1,985 yards, but accuracy is materially reduced beyond 1,000 yards.

SAFETY RULE: 60-mm mortar fire should fall at least 100 yards from friendly troops. The distance should be increased to 200 yards when the mortar is more than 300 yards in rear of our own front line. (See FM 23–85.) Observation within voice or arm-and-hand signaling distance from the mortar position is necessary for proper fire control.

(2) The mortar is used to—

(a) Engage known targets defiladed from flat-trajectory fire or small areas known or believed to contain suitable targets.

(b) Fire on observed targets of grouped personnel or crew-served weapons.

d. Automatic rifle. The automatic rifle provides the rifle squad leader with an easily controlled and maneuvered weapon capable of a large volume of fire. It is used against ground targets in a manner similar to the light machine gun, and also engages air targets. Its light weight permits the automatic rifleman to maintain the rate of advance of riflemen and to fire from any position.

e. Machine gun, HB, caliber .50, M2, flexible. The primary use of the caliber .50 machine gun provided for platoon headquarters of the weapons platoon is the antiaircraft defense of the organic transport; its secondary use is for the local protection of the organic transport from ground attack. For conditions governing antiaircraft fire, see paragraph 12c (3).

f. Antitank rockets, 2.36-inch. (1) Rocket launchers and high explosive rockets are provided primarily for use against armored vehicles; secondary targets are crew-served weapons, embrasures, pillboxes, and grouped personnel.
Rockets are also effective against buildings and masonry. However, ammunition must be conserved to insure effective use against primary targets.

(2) For necessary assistance in loading and reloading, rocket-launchers are normally operated by teams of two men each. Selected individuals will be specially trained to function as rocket teams and all members of the company will be given sufficient training to familiarize them with the use of rockets and with the care and cleaning of launchers. A practice rocket is provided for instruction in mechanical use, marksmanship, estimation of leads, and technique of fire. The rocket may be fired from the prone, standing, sitting, or kneeling positions; it may also be fired from the pit foxhole and pit type emplacements. (See FM 23-30 and app. I.)

(3) The performance of the high explosive rocket is generally similar to that of the antitank rifle grenade, except that the effect is approximately 30 percent greater for the rocket than for the grenade. The rocket is reasonably accurate against moving targets at ranges up to 300 yards and against an area target up to 650 yards. In order to achieve greater accuracy and assist in effecting surprise, fire against moving targets should be withheld until the last practicable moment.

(4) Rocket launchers will normally be carried on the weapon carriers. During marches and in the approach march, until the mortars and the light machine guns are removed from carriers, the company commander designates two men to ride each weapon carrier and function as a two-man rocket team in case of mechanized attack or man the machine gun mounted on each weapon carrier in case of air attack.

(5) When weapons have been removed from carriers, the company commander assigns the launchers in the manner which will most effectively further his mission. In the attack, where the terrain favors counterattack by tanks, rocket teams should be near that part of the company most
threatened by such a counterattack. During reorganization after an attack, and in the defense, they should be placed near the perimeter of the company to cover the most likely avenues of mechanized approach. The company commander will coordinate the use of rocket teams with any other nearby antitank weapons; when used against secondary targets, he coordinates their fires with those of other weapons of the company.

(6) Since personnel designated to operate rocket launchers will normally function in their primary duties until a threat of mechanized attack becomes imminent or use against a secondary target is indicated, timely warning must be received (see par. 12a) in order that rocket teams may secure their launchers and ammunition and move to positions assigned by the company commander. In both offensive and defensive combat, likely avenues of approach for armored vehicles should be reconnoitered, and positions for rocket teams selected and prepared as soon as their primary duties will permit. Owing to the comparatively short sight radius, great care should be taken to select and assume good firing positions.

(7) In addition to its use as a projectile when fired from the launcher, the rocket may be prepared for firing electrically and used as an improvised antitank mine. (See FM 23-30.)

4. TYPES OF POSITIONS FOR LIGHT MACHINE GUNS AND 60-MM MORTARS. a. Firing positions. (1) Firing positions occupied by the light machine gun and the 60-mm mortar to cover assigned sectors of fire or target areas are classified as—

(a) Primary position. The firing position offering the best conditions for the accomplishment of the mission of the weapon.

(b) Alternate position. A firing position from which the same fire missions can be executed as from the primary position. The route from the primary position to the alter-
nate position should permit movement of the weapons by hand and afford concealment and cover from enemy observation and fire. The alternate position should be located at such distance from the primary position as to be outside the effective radius of fires specifically directed on the primary position.

(c) Supplementary position. A firing position from which the weapon can accomplish secondary fire missions which cannot be accomplished from primary or alternate positions.

(2) An enemy will search for locations of machine guns. Dust clouds caused by firing and muzzle blast disclose the gun location. Wet cloth, such as burlap, when available, or dampening the earth beneath the muzzle will aid in reducing dust clouds. Positions can often be found which afford complete protection from hostile observation except from the direction in which the gun is firing. Such positions are found on the sides of hills and behind mounds, in or behind buildings, brush, and similar obstructions.

(3) The curved trajectory of the mortar enables it to be fired from defilade. Because of its low relief, minor terrain features (such as shell holes, ditches, or small hillocks) afford some cover. Advantage is taken of vegetation to conceal the mortar from observation.

(4) Individual protection for weapons and personnel will be sought and improved, or prepared whenever troops are halted in a combat zone. This applies equally for all primary, alternate, or supplementary positions as well as temporary locations of men and weapons during the attack. (See app. I.)

b. Cover positions. (1) Whenever practicable, leaders select cover positions affording defilade and concealment for men and weapons not actively engaged with the enemy.

(2) In attack, the cover position should be immediately in rear of the firing position of the rifle squad or the crew-served weapon. (See fig. 3.)
(3) In defense, the cover position is located near, and is occupied after, firing positions are prepared. Lacking suitable natural cover, appropriate substitutes may be constructed. Sentinels are posted at the primary firing position to give warning of hostile approach.

c. **Off-carrier position.** The off-carrier position is the point at which the weapons of the weapons platoon, an initial supply of their ammunition, and accessories are removed from the carrier and from which these are moved by hand to the firing or cover position. The off-carrier position should afford defilade and concealment for carriers and men. (See fig. 3.)

5. **EQUIPMENT.** For equipment of the rifle company, see current Table of Organization and Equipment.

6. **TRANSPORTATION.**  

   a. The organic transportation of the rifle company consists of two 1/4-ton trucks and two 1/4-ton trailers, hereinafter referred to as weapon carriers, which transport the weapons and ammunition of the weapons platoon. For their employment in ammunition supply, see paragraph 214.

   b. The battalion trains (the battalion section of the transportation platoon of the service company FM 7-30) transport the kitchen equipment, rations, water, clothing not required by individuals, extra ammunition for issue prior to combat, and certain operating personnel.

7. **TACTICAL EMPLOYMENT.**  

   a. The rifle company is employed in accordance with the battalion commander's plan. The company commander bases his plan upon the mission assigned in the battalion order and coordinates the action of his platoons and the fires of all weapons at his disposal. The rifle company may be assigned to the forward echelon or to the battalion reserve. The company commander must keep the battalion commander fully informed of the situation on the front of the company.
First contact with the enemy and new identifications are always reported by the most rapid means available. During pauses in combat, the company commander makes a brief combat report to battalion headquarters concerning any important change in the situation. In addition, a report is made upon reaching an objective, or upon committing the company support to action.

b. When the company is acting alone, it is employed as directed by the commander who assigned the company its mission. The company commander will, of necessity, have to make more decisions on his own initiative than he will when operating with his battalion. His major decisions, as well as frequent reports of location and progress, are submitted promptly to the higher commander.

c. The company commander is responsible for reconnaissance in the company area of operations and for the security of his company.

8. **ESTIMATE OF SITUATION.** An estimate of the situation is the process of reasoning by which a commander arrives at a plan of action to carry out his mission. The company commander analyzes, with respect to his mission, the terrain, the dispositions of friendly and hostile troops, the relative strength of his own unit and the enemy, and the assistance he can reasonably expect from supporting or adjacent troops. From this analysis he determines what plans are open to him to accomplish his mission and what are the enemy capabilities of interfering. He then opposes each of his plans by each of the enemy capabilities, and thereby determines which of his plans is most likely to succeed no matter what action the enemy takes. For units as small as the rifle company, the estimate is comparatively brief and simple. It is based upon available intelligence, amplified by personal reconnaissance and the reconnaissance of subordinate leaders and patrols. The estimate of the situation culminates in a decision which expresses concisely what the commander intends to do with his company. (See FM 101–5.)
9. DUTIES OF COMPANY COMMANDER. a. General. The commander is responsible for the discipline, administration, supply, training, tactical employment, and control of his company. He is responsible that his company is trained to accomplish its combat tasks decisively; to function as an effective unit in the military team. He must anticipate and plan in order to prepare his company for prospective missions; his supervision must be continuous to insure that all subordinates properly execute their part in the company task. Decision as to a specific course of action is his responsibility in conformity with orders from higher headquarters. While he may accept advice and suggestions from any of his subordinates, he alone is responsible for what his unit does or fails to do.

b. Orders. (1) Having decided upon a detailed plan of action to carry out an assigned mission, the company commander must assign specific missions to his subordinate units. Company orders are usually issued orally to the leaders concerned or as oral or written messages. Sketches are furnished when practicable. Prior to combat, subordinates frequently can be assembled to receive the order. This facilitates orientation prior to issuance of orders and enables the company commander to insure that his orders are understood. (See FM 7-40.)

(2) Whenever practicable, the order is issued at a point from which terrain features of importance to subordinates can be pointed out. In attack, this often will be impracticable because of hostile observation and fires. If time is limited and leaders are separated, the company commander will issue his orders in fragmentary form. Leaders of units which are engaged with the enemy are not called away from their units for the purpose of receiving orders.

c. During combat. During combat the primary duties of the company commander are to —

(1) Know where the enemy is, and what he is capable of doing.

(2) Keep informed of the situation on his front and flanks.
(3) Anticipate the needs of his platoons for supporting fires, employ the supporting weapons under his control to provide such of these fires as is practicable, and call on the battalion commander for additional supporting fires whenever the situation demands it. In calling for such fires, he specifies the target, and also indicates when and for how long such fire is desired.

(4) Insure mutual support and cooperation by the subordinate elements of his company.

(5) Assist adjacent companies whenever this can be done without detriment to the accomplishment of his own mission.

(6) Insure continuous all-around protection of his company.

(7) Control the company support prior to its commitment, and then employ it to accomplish the company mission, or to exploit a favorable situation developed by the success of his own or adjacent units.

(8) Insure proper execution of his orders by supervision, and prompt intervention when required.

(9) Control the employment of company transportation within the company area, and insure the timely replenishment of ammunition.

(10) Keep the battalion commander informed, by frequent reports, of the situation of his company and of all information obtained of the enemy.

10. INFANTRY-ARTILLERY COORDINATION. Usually a forward observer from the direct support artillery battalion will be assigned the mission of observing for a rifle company. The forward observer is not attached to the infantry unit for which he is observing; he goes where he can best accomplish his mission. He will keep the commander of the infantry unit in whose zone he is operating, or for whom he is observing, informed of his location. Likewise the infantry commander must keep the forward observer informed of his locations and dispositions. The
forward observer and the supported infantry commander are mutually responsible that the necessary contact and liaison are maintained.

11. COMPANY HEADQUARTERS. a. Groups. The members of company headquarters are grouped, according to the nature of their duties, into the command group and the administration group.

b. Duties of command group. (1) The company commander employs his command group primarily to assist him in making the necessary preparations for employing his company in combat and in controlling the company during combat. (See par. 9.)

(2) The second-in-command (first lieutenant) keeps abreast of the tactical situation as it affects the company, replaces the company commander should the latter become a casualty, and performs any other duty assigned him by the company commander. During combat, he is in charge of the command post until he assumes command of the company or of a platoon. He maintains communication with the company and battalion commanders. He notifies the battalion commander of changes in location of the command post, usually by sending a new messenger to relieve the messenger previously sent to the battalion command post. (See (6) below.) He is frequently made responsible for controlling the movement of weapon carriers within the company area, and for the resupply of ammunition to platoons in compliance with general instructions issued by the company commander. (See par. 214.)

(3) The first sergeant assists the company commander by the performance of any duties which the latter may assign him. During combat his duties may vary from handling administrative and supply matters to commanding a platoon, if casualties make this necessary. Ordinarily, he assists the second-in-command as directed, is in charge of the command post when no officer is present, and takes over
the communication and administrative duties of the second-in-command when he leaves the command post.

(4) The communication sergeant is trained in the use of radiotelephones, sound-powered telephones, and visual signals (including pyrotechnics), in the preparation of sketches and overlays, and as an observer. He assists the company commander in observation and control. He supervises all visual signals, assists in organizing observation over the company front, and supervises the installation and operation of company sound-powered telephone equipment or other technical signaling equipment made available to the company. He receives and dispatches the messengers and agents who are with the company commander and performs such other duties as the company commander directs.

(5) The bugler is trained as an observer and is employed to assist the company commander in observation and control.

(6) All messengers are also trained as observers. One messenger accompanies the company commander, assists him in observation and control, and carries messages to the command post or other company elements. One messenger is sent to the battalion command post as soon as the battalion develops for combat. Other company messengers remain at the command post to carry messages as directed.

(7) Upon deployment of the company, one messenger from each platoon reports to the company command post; when the sections of the weapons platoon operate independently, this platoon sends two messengers. Frequently, a liaison agent from the battalion heavy weapons company reports to the rifle company commander.

c. Duties of administration group. For duties of the administration group, see chapter 8.

12. STANDARD MEASURES FOR ANTIMECHANIZED DEFENSE AND ANTI AIRCRAFT SECURITY.

a. Warning system. Timely warning is a vital factor in reducing losses from air or mechanized attack. As required
by the situation, air-antitank guards are detailed for the protection of the company, or to protect separate platoons. These guards are assigned sectors of observation.

b. Standard warning signal. (1) In transmitting warning of the approach or presence of hostile aircraft or mechanized vehicles, air-antitank guards, or other personnel engaged on security missions, use the following signals:

- Three long blasts of a whistle, vehicular horn, siren, or klaxon repeated several times;
- Three equally spaced shots with a rifle, automatic rifle, carbine, or pistol; or
- Three short bursts from a machine gun or submachine gun.

(2) To indicate "Enemy tanks in sight," the following visual signal is used (see FM 22-5):

- The soldier, with the fist, strikes his rifle or carbine several times between the upper sling swivel and the front sight.

(3) In daylight, the individual giving the signal points in the direction of impending danger. At night, the warning signal is supplemented by voice warning to indicate the direction of danger.

(4) All organic means of communication are immediately employed to transmit the warning signal throughout the company or separate platoon.

c. Action in case of attack. (1) GENERAL. (a) Upon receipt of warning of hostile air or mechanized attack, foot troops on the march clear the road, disperse, and take cover. In any situation when the halt is expected to be brief troops utilize nearby holes or ditches for individual protection; they take advantage of any nearby obstacles to tank movement. Weapon carriers, if with the company, clear the probable impact area of air attack and move into suitable nearby locations which provide obstacles to tank movement.

(b) Whenever the situation becomes stabilized temporarily, troops dig intrenchments for their individual
protection and emplacements for their weapons. (See app. I.)

(2) ANTIMECHANIZED FIRE. (a) When attacked by armored vehicles, primary targets are hostile foot troops, or exposed personnel riding on or closely following armored vehicles. Infantry small-arms fire is relatively ineffective against the armor of armored vehicles; however, under favorable conditions, the cumulative effect of armor-piercing ammunition may be effective against tank sprockets, bogie wheels, and track suspension. For the most part, when hostile infantry does not afford a target, small-arms fire will be directed against armored vehicle crews who seek to operate with open turrets, doors, and vision slits in order to improve their field of view. In no circumstances will defending infantry be diverted from its basic mission of engaging and destroying hostile infantry.

(b) Defenders employing small-arms fire against the accompanying infantry, or employing antitank rifle grenades, rockets, and small-arms fire against hostile armored vehicles, will continue to fire until forced to take cover to protect themselves and their weapons from the crushing action of such vehicles. They return to their firing positions as soon as the tanks have passed, to fire on approaching foot troops or exposed personnel riding on or closely following other attacking tanks.

(3) ANTIAIRCRAFT FIRE. Fire will not be delivered on any aircraft unless it is clearly recognized as hostile, or is positively identified as hostile, or unless the aircraft attacks with bombs or gunfire. Concealment and camouflage are used whenever possible to prevent detection by enemy aircraft. If concealment is believed to have been achieved, no weapons are fired at approaching enemy aircraft. However, when concealment does not exist or in case of an attack by hostile airplanes, fires are then opened upon command or prearranged signal of the company commander or other unit leader, as soon as the attacking airplanes are within effective range.
d. References. Active and passive measures for anti-mechanized defense and antiaircraft security will vary with the situation. Various situations are discussed in paragraphs 16a and c (approach march); 18e (assembly area); 211 (attack); and 79, 80, 92, and 93 (defense).

13. ROUTE MARCH. a. General. The rifle company normally moves as an element of the battalion in route column until the battalion is developed. The command group is usually formed as a squad and marches at the head of the company. The weapons platoon, less weapon carriers and accompanying personnel, normally marches in rear of the last rifle platoon. The weapon carriers usually move with other motor transportation in rear of the battalion or regimental foot column. Antiaircraft defense will be provided for organic transport by the caliber .50 machine gun mounted on one of the weapon carriers. During marches and in the approach march, until the mortars and the light machine guns are removed from carriers, one of the light machine guns will be mounted on the other weapon carrier for antiaircraft fires. The company commander designates two men to ride each weapon carrier to man these machine guns in case of air attack and to function as a two-man rocket team in case of mechanized attack. (See par. 3e and f.)

b. Daylight march. During a daylight march, unless otherwise directed, the company marches in column of twos, one file on each side of the road. The company commander continuously studies the terrain so that he can deploy his company in suitable formation quickly. He requires his officers and noncommissioned officers to enforce march discipline and to prevent straggling. The leading company commander maintains the rate of march prescribed by the battalion commander; other company commanders regulate the rate of march so as to retain their proper position in the column. Ordinarily, the com-
pany commander is at the head of his company; however, he goes wherever his duties require.

c. Night march. At night, the company commander takes special measures to insure march discipline, maintenance of contact, and provision for security. Special attention is given to the avoidance of lights and noise. Units are kept well closed up and distances are greatly reduced. If illuminated by flares from hostile aircraft, the company halts and all individuals keep their heads down and remain motionless until the light dies out. Hostile aircraft are not fired at unless the column is actually attacked and then only on command or prearranged signal by the unit leader.

14. BIVOUAC. a. Normally, the rifle company bivouacs as part of the battalion or larger unit and is assigned a location within the battalion bivouac area. The company commander, or his representative, divides the area among the platoons and company headquarters, reserving locations for the company command post, company transport (unless other arrangements have been directed for it), kitchens, and latrines. He selects an emergency assembly point to facilitate prompt, orderly movement from the area if that becomes necessary.

b. The bivouac outpost, air-antitank warning system, and interior guard are provided by the battalion or regimental commander. One officer of the company, and one noncommissioned officer in each platoon, are constantly on duty. They are especially alert for any indications of attack by gas, armored vehicles, and aircraft. Foxholes will be dug for all personnel. (See app. I.) These foxholes (and shelter tents if erected) are concealed from aerial observation. Antitank rifle grenadiers and rocket teams (see par. 3f (5) and (6) ) are located so as best to protect the entire company in case of mechanized attack.

c. For action to be taken against hostile planes or tanks, see paragraph 12c.
CHAPTER 2
OFFENSIVE COMBAT

SECTION I
APPROACH MARCH

15. GENERAL. a. The approach march is conducted to bring the company close to the enemy in readiness for action and with minimum losses. It begins when the company leaves the route column to deploy as ordered by the battalion commander; or in event of sudden emergency it begins when the company commander deploys on his own initiative to avoid undue losses. It ends when the company reaches a point from which it must engage in a fire fight to advance farther without excessive casualties.

b. Approach march formations vary according to the nature of the terrain and the strength of friendly covering forces.

c. The battalion commander’s development order prescribes the company’s position in the battalion formation. It usually leaves the company dispositions to the company commander’s direction. Usually the battalion order assigns a zone of advance, a direction of advance with a definite frontage, or directs regulation of the march on a base company. Successive march objectives may be assigned.

d. Having received the battalion development order, the company commander issues his own order, usually in
fragmentary form. This should include—
(1) Necessary information of the enemy and friendly troops.
(2) Mission, and initial march objective of the company.
(3) Distribution of rifle platoons and command group to leading and support echelons; distribution of and missions for elements of weapons platoon; distances between units or echelons; and designation of base unit.
(4) Direction (compass bearing or distant landmark) or route to be followed.
(5) March objectives and frontage for leading platoon (s) (usually in daylight march only).
(6) Reconnaissance and security measures, including antitank guards.
(7) Action to be taken in case of ground, air, or mechanized attack (usually covered in battalion standing operating procedure).
(8) Disposition of weapon carriers, if under company control.
(9) Position and prospective future movement of the company commander.

e. The company commander is responsible for the close-in protection of his company from the instant it leaves the battalion column. When his advance is not covered by other troops, within view, he sends out scouts or patrols to precede the company in order to deal with hostile patrols and give warning of hostile occupied localities. Exposed flanks are protected by flank patrols, and contact is maintained with adjacent units by connecting groups, taken from the rear rifle platoon (s). (See pars. 21i and 171.)

f. The company commander is with or in advance of his leading platoon (s). If another company is the base company, he has his base platoon guide on that company; otherwise he insures that it maintains the proper direction and rate of march. He assigns additional march objectives, whenever necessary, and makes such changes in direction,
formation, or security and reconnaissance measures as variations in the terrain, visibility, or tactical situation may require.

g. Platoon messengers report to the company command post as soon as platoons have gained their positions in the company formation. (See par. 11b (7).)

h. For antiaircraft defense of organic transport, see paragraph 13a. For conditions under which antiaircraft fires are delivered, see paragraph 12c (3). When the weapons are off carrier, the drivers employ antitank rifle grenades for the antimechanized defense of their vehicles and the driver of the vehicle on which the caliber .50 machine gun is mounted, mans that weapon in case of attack by hostile airplanes.

16. APPROACH MARCH BY DAY. a. In daylight, the approach march must be made in formations which provide protection against artillery fire, attack by ground forces, and air attack; which permit maximum utilization of the terrain for concealment and cover and for protection against mechanized attack; and which enable the company commander to maintain control of his company. Consequently, platoons will be separated laterally, or in depth, or both. On open terrain, platoons may be separated by as much as 300 yards. In woods, distances and intervals must be decreased until adjacent units are visible, or, if the woods are dense, connecting files or groups must be used between platoons. The company commander does not usually prescribe the formation to be taken within platoons but promptly corrects any erroneous formation taken by them. For platoon dispositions, see paragraphs 114a and 186b.

b. The company commander, assisted by members of the command group, conducts continuous personal reconnaissance to locate the best covered routes of advance. Shelled and gassed areas, those exposed to hostile small-arms fire, and points (such as villages, defiles, road junc-
tions, and small woods) likely to have been registered upon by hostile artillery are avoided, if practicable. If areas swept by fire cannot be avoided, they are crossed by rushes of individuals or small groups under control of subordinate leaders. The company commander may decide to cross dangerous areas (such as roads, crests, or embankments) which are not actually under fire by a rush of the entire company. Otherwise he signals platoon leaders to have their platoons proceed individually.

c. Irrespective of the company's position in the battalion formation, guards are necessary to give warning of air or mechanized attack. The company commander's initial order assigns sectors of observation to platoons to provide continuous all-around observation.

d. (1) Regardless of whether or not other forces are in front of the battalion during its approach march, the battalion and the company are responsible for protecting themselves and conducting reconnaissance to the front and flanks. The approach march of the battalion may be conducted with one or more companies in the leading echelon. A leading company will ordinarily be assigned a zone of advance and be given specific reconnaissance and security missions. Figure 20 and 3 shows schematically two formations which may be used by a leading company.

(2) The company commander assigns a frontage and one or more objectives to each leading platoon. These objectives include the initial company march objective assigned by the battalion, and other intermediate terrain features (preferably 500 to 600 yards apart) essential for protecting the remainder of the battalion and covering any preparations for attack.

(3) Leading platoons are frequently reinforced by mortar squads. The weapons platoon, less mortar squads attached to leading rifle platoons, should be moved by routes and to areas where it can most effectively support the leading elements. Rifle platoon(s) in the support echelon are
Schematic formation, leading company, approach march

Figure 2
Rear echelon—contact maintained with leading company by connecting files

Figure 2—Continued

Rear echelon crossing dangerous areas

Figure 2—Continued
moved by bounds so as to take maximum advantage of concealment and cover and be favorably disposed to protect the more vulnerable flank of the company.

(4) The advance is executed by bounds; each successive objective should be in the possession of both leading Platoons before the rear echelon of the company leaves the cover of the preceding objective. A brief halt may be made at each march objective to check directions and make any necessary changes in formations or security measures.

eh. (1) A rifle company in the rear echelon of the battalion maintains contact with the leading company by double connecting files. If there is little threat of a hostile attack from a flank, column of Platoons (with at least 50 yards between Platoons) facilitates control and enables the entire company to use a route which provides maximum concealment and protection:

(2) If a hostile attack from one or both flanks is reasonably possible, the rifle Platoons should be echeloned toward the exposed flank or flanks and the weapons platoon should follow the leading rifle platoon, moving approximately abreast of the rear rifle platoon. (See fig. 2®.)

(3) If there is no threat of a hostile attack from a flank but dangerous areas must be crossed, line of Platoons (with Platoons separated by such intervals that they can deploy as skirmishers without overlapping) will enable these dangerous localities to be crossed in the minimum time. (See fig. 2®.)

(4) The company commander selects successive march objectives, advances his company by bounds, and limits halts on objectives to a minimum, in the same manner as does the commander of the leading company.

17. APPROACH MARCH BY NIGHT. a. At night, maintenance of direction, control, and contact between units are more difficult than in marches by day. Whenever practicable, a night march is made along routes which have been reconnoitered by day. If the march is across country, the
route should be plotted and the march directed by compass. A circuitous route which follows easily distinguishable terrain features is often preferable to one more direct but less clearly marked.

b. The battalion commander prescribes the route or the direction (by compass bearing) to be followed by the leading company. The company commander is responsible that where practicable his route is thoroughly reconnoitered and marked prior to dark. Other company commanders must similarly reconnoiter and mark the route from the point where their companies will leave the battalion column to go to their final assembly area or attack position.

c. The leading company is charged with so regulating the rate of march as to insure that contact and control can be maintained within the battalion. Companies in rear maintain contact with the unit preceding them by means of connecting files.

18. COMPANY IN ASSEMBLY AREA. a. The company may be ordered to occupy a portion of a battalion assembly area. The battalion commander may direct that one officer from the battalion and one noncommissioned officer guide from each company precede the battalion to the assembly area, in transportation furnished by the battalion. Each guide becomes familiar with his company's assigned area and rejoins his company commander just prior to the arrival of the company at the entrance to the assembly area. (Usually these details are covered in standing operating procedure.)

b. In order to insure the uninterrupted forward movement of units in rear, the company moves into its assigned area without halting. The company commander can facilitate this movement by one of the following methods:

(1) Direct the company guide to divide the company area into platoon areas. As the company nears the area, send one guide forward on foot from each platoon to join the
company guide and locate his platoon area, then to rejoin his platoon in time to conduct it promptly into that area. (2) Upon nearing the area, precede his company by a few hundred yards with the company guide and members of his command group and spot members of the command group as guides along the route to the company's area. Upon arrival, rapidly reconnoiter the area and divide it into platoon areas; then meet each platoon at the entrance to the company area and point out the area it is to occupy.

c. Weapon carriers, if under battalion control during the approach march, revert to company control in the assembly area. Upon reaching the company area two guides should be sent back to the entrance to the battalion assembly area to guide the battalion ammunition truck and the company weapon carriers to their location in the assembly area.

d. Platoons should be disposed within the company area in accordance with their contemplated future employment.

e. The company commander is responsible that—

(1) Immediately upon arrival in the assembly area, troops and vehicles are as widely dispersed as the size of the area will permit.

(2) Advantage is taken of all natural concealment, and of every accident of the terrain, to conceal troops and vehicles from hostile aerial or ground observation and to minimize the effect of artillery or aerial bombardment.

(3) Advantage is taken of all obstacles to tank movement, such as streams, closely spaced stumps, boulders, or large trees.

(4) Each individual not adequately protected by natural cover digs a foxhole. (See app. I.)

(5) Air-antitank guards are posted in accordance with battalion standing operating procedure.

(6) Local security is promptly established to prevent surprise attack by hostile patrols.

(7) A disciplinary guard is promptly established to pre-
vent exposure to aerial or ground observation and to maintain dispersion of all personnel.

(8) Antitank rifle grenadiers and two-man rocket teams are located so as to protect the company against hostile armored vehicles.

(9) Pack rolls, if not previously disposed of, are stacked and concealed in an accessible location as directed by the battalion commander.

(10) If time permits, the physical condition and equipment of each individual is checked by his immediate superior.

(11) Men are given all possible rest.

f. Extra ammunition is issued when ordered by the battalion commander. When the battalion truck carrying this ammunition arrives, it is placed in the best available cover. The issuance of this ammunition is so conducted that not more than a few men are congregated at the point or points of issuance at any time. (See par. 214.)

h. If the company is to remain in the area after dark, an emergency assembly point should be designated. (See par. 14.)

i. In case of air or mechanized attack, action is taken as prescribed in paragraph 12c.

j. (1) If the movement from the battalion assembly area is to be made in daylight and there is little cover or concealment, the company should be moved directly to the line of departure.

(2) Otherwise, the company is moved from the battalion assembly area to a company assembly area where it can be concealed and protected from small-arms fire. The occupation of a company assembly area greatly assists platoon
leaders in orienting their noncommissioned officers and issuing attack orders. It also facilitates the issuance of orders by squad leaders to their squads. To minimize the risk of casualties from hostile fire, this final assembly area should ordinarily be occupied for the minimum period prior to the time of attack. When the movement to it is made in daylight, maximum use must be made of available cover to conceal the movement from hostile aerial and ground observation.

SECTION II
RECONNAISSANCE, PLANS, AND ORDERS

19. RECEIPT OF BATTALION ORDER. a. The battalion attack order, written or oral, may be delivered to the company commander at the company location by the battalion commander or his representative.

   b. (1) The company commander may be directed to join the battalion commander at a forward location to receive the order. In this situation, the company commander should take with him an additional leader to insure that the order is received by the company even though the company commander becomes an early casualty. This additional leader may be the second-in-command, a platoon leader, or a senior noncommissioned officer.

   (2) When the battalion order is received, shortage of time will often require that the company commander delegate to others the accomplishment of certain preparatory tasks. Therefore, appropriate personnel should be available in a concealed position near the place where the order is issued. This party may include the communication sergeant (to
select an observation post and prepare sketches), the bugler (to act as observer at the observation post), messengers, and, if available, platoon leaders.

(3) However, at least one officer must remain with the company at all times.

c. During the issuance of an order, all company representatives present with the battalion commander make the necessary notes or entries on their sketches (maps).

20. ACTIONS OF COMPANY COMMANDER FOLLOWING RECEIPT OF ORDER. a. Initial actions. Upon receipt of the battalion order, the company commander rapidly sizes up the situation, determines how and in what sequence the essential preparatory steps are to be accomplished, and decides what he will do personally and what he will delegate to others. Among the essential preparatory steps are to —

(1) Decide on the manner of issuing the company attack order. If subordinates can be assembled to receive it, this involves early designation of time and place of issuance, decision as to who are to be present, and issuance of instructions to insure their presence.

(2) Issue instructions for movement of the company to the company assembly area or area of departure; or, if time permits, lead it personally. In any case it should be led over a reconnoitered route.

(3) Select an off-carrier position (subject to restrictions imposed by the battalion commander), select the most advanced location to which ammunition can be brought by carrier, and arrange for reconnaissance of routes to these points if necessary. (See fig. 3.)

(4) Arrange for securing additional information of the enemy from the covering force commander and for the prompt establishment of the company observation post.

(5) Confer, if practicable, with commanders of covering forces, adjacent units, and with commanders of units furnishing supporting fires.
(6) Have simple sketches prepared for the platoon leaders and other selected personnel, unless maps are available.
(7) Plan and carry out a personal reconnaissance.
(8) Plan the attack.
(9) Issue the company attack order in time to allow subordinates adequate opportunity for their reconnaissance, the issuance of their orders, and the disposition of their units for the attack. (If possible, at least one-half hour should be allowed for these purposes.)
(10) Check and supervise the execution of his orders, to insure readiness of the company to attack at the specified time.

b. Conferences. Brief conferences should be held with commanders of adjacent units and supporting weapons
before they leave the locality where the battalion order was issued. Frequently all that can be accomplished at this time is to make definite arrangements for a later interchange of information, either through conferences or messages. Information desired from commanders not present must be secured by contacting them while on reconnaissance or by dispatching agents to confer with them. The information ordinarily desired is:

(1) From the local covering force commander:
   (a) Exact locations of elements through which the company is to pass.
   (b) Detailed information of hostile activities and dispositions, such as exact locations of automatic weapons, observation posts, antitank guns, and entrenched groups of riflemen, and recent patrol actions.

(2) From adjacent commanders:
   (a) Their plan of attack (to facilitate cooperation).
   (b) Method of maintaining contact between the two units.

(3) From supporting weapon commanders: Exact position areas and target areas of their weapons (to avoid premature masking of their fire and to determine where company weapons can be located).

c. Sketches. Simple sketches of the company zone of action and adjacent terrain, drawn on the back of a message blank, can be quickly reproduced by using additional message blanks and the carbon paper in the back of the message book. If possible, these sketches should be in the hands of the subordinate leaders when the company attack order is issued. Certain details of the plan of attack may be drawn on them and the order thereby shortened. Their chief value, however, is to facilitate mutual understanding of orders and reports exchanged after the attack starts.

d. Reconnaissance. (1) Maps or photo maps do not show the little variations of the terrain which small units must utilize to fight their way forward successfully. Unless the lack of time prohibits anything other than a map re-
connaissance, the company commander makes a terrain reconnaiss ance before he decides on his plan of attack. The thoroughness of this reconnaissance will depend on the time available; it may consist of only a brief observation from one point. Careful planning is essential to utilize the time available to the maximum. Before starting, the company commander should make a brief map study, get the available information of the enemy and of what adjacent and supporting units are to do clearly fixed in his mind, determine what to look for, and decide where he can go in the time available to secure the greatest knowledge of his zone of action.

(2) His reconnaissance, or that made by others at his direction, should also include—

(a) Selection of routes forward from the battalion assembly area, for the company, including routes for weapon carriers.

(b) Determination of the most forward point to which weapons can safely be brought on carriers (off-carrier position). The battalion commander may prohibit the movement of weapon carriers forward of the battalion assembly area until later in the attack. In this case, the off-carrier position is in the assembly area. (See fig. 3.)

(c) Determination of the most forward point to which ammunition can safely be delivered by carrier and, if necessary, the best route thereto.

(d) Selection of position areas for the weapon sections and of locations for the company observation post and command post.

21. PLAN OF ATTACK. a. General. (1) The mission of an attacking rifle company initially is to capture a locality, or localities, held by the enemy. To do this it must close with the enemy by a combination of fire and maneuver. It must take advantage of every accident of the terrain to conceal and protect the company, or any part of it, while in movement. Every movement must be covered by fire delivered
by part of the company by company supporting weapons, or both, and so placed that it neutralizes that part of the enemy's infantry which could otherwise effectively fire on the individuals or elements that are moving; or by battalion supporting weapons prepared to deliver such fire.

(2) During his reconnaissance the company commander seeks to determine where enemy guns and men are, and where others might be located, since the enemy will rarely disclose his entire strength or exact dispositions until forced to do so by our attack. He notes the routes or areas where the enemy's observation or fire is most hampered by the nature of the terrain and which, therefore, are most favorable as avenues of approach to the hostile position. He considers the assistance he can expect from smoke and from the fire of supporting weapons, and notes the available localities where his own weapons could be placed to support the movement of his rifle units. He also considers whether adjacent units will initially be ahead, behind, or abreast of his company, determines from this whether his flanks initially are protected or exposed, and notes whether the terrain affords the enemy concealment from which to launch surprise counterattacks as the attack progresses. With these factors in mind, he decides how best to employ the elements of his company in order to accomplish his mission promptly and with the fewest casualties. He thus determines his plan of attack. The plan must provide for coordination to insure maximum teamwork between the attacking platoon(s) and supporting weapons.

**b. Formation.**

(1) A formation, for the initial attack, with all three rifle platoons (less a small fraction of one in support) abreast is exceptional; it is usually appropriate only when the company is assigned an extremely broad zone of action and the initial use of all available weapons is essential to establish fire superiority. Figure 40 shows schematically such a company attack formation.

(2) Employing a formation with two rifle platoons in the attacking echelon and one in support, the company can de-
(a) Formation for attack on broad front

(b) Formation for strong initial attack

Figure 4
ATTACK AGAINST THE FLANK AND REAR OF THE LEADING HOSTILE ELEMENTS.

ATTACK AGAINST AND BEYOND THE FLANK OF THE LEADING HOSTILE ELEMENTS, FOLLOWED BY SUPPORT PLATOON ATTACKING HOSTILE FLANK DIRECTLY.

Figure 4—Continued
liver a strong initial attack while retaining a strong support to influence future action; this formation is the one most frequently used. (See fig. 42.)

(3) A formation with one rifle platoon in the attacking echelon and two in support is frequently used when the company has a very narrow zone of action, when it is operating on an exposed flank, or when the enemy situation is obscure. In this formation the platoons in the rear echelon may be disposed in column behind the leading platoon; echeloned behind the leading platoon toward an exposed flank; or, if both flanks are exposed, they may be echeloned one to each flank of the leading platoon.

c. Time of attack. The time of attack is normally prescribed in the battalion order. Exceptionally, when it must be determined by the company commander, he allows time for the movement of the company to its attack positions, and also for the necessary reconnaissance, preparation of plans, and issuance of orders by himself and his subordinate leaders when these activities cannot be carried on concurrently with the movement. The start of the attack may be coordinated by directing subordinate elements to initiate their forward movement at a definite hour, or by requiring them to be ready at that hour, but to commence their operations on a prescribed signal.

d. Attack positions. The battalion order may designate a line of departure or direct the company to launch its attack from a given area or locality. If a prescribed line of departure is difficult to locate on the ground, or not approximately perpendicular to the direction of attack, or cannot be reached without exposing the attacking echelon to hostile observation and fire, the company commander should direct that each platoon in his attacking echelon start its attack from a more suitable line of departure, or from an area or point slightly in rear of the line designated by the battalion. Whatever method is used, the time of attack announced for each platoon should be such that its leading personnel will clear the line, area, or locality pre-
scribed by the battalion commander at the time set in the battalion order.

e. Scheme of maneuver. (1) An interior company will ordinarily be assigned a zone of action from 200 to 500 yards in width. The cover and concealment from hostile observation and fire afforded by accidents of the terrain will seldom be uniform in all parts of this zone. Also, the available supporting fires will seldom be sufficient to neutralize all hostile elements opposing the advance. Reconnaissance often discloses that the hostile position is occupied irregularly, open areas forming salients to the front being lightly occupied, while broken terrain and covered approaches forming reentrants into the position are more strongly occupied. Any attack which disregards the terrain and the actual or likely hostile dispositions by attempting to advance in equal strength all along the front has little chance of success. Therefore, the company commander must plan to concentrate his efforts on advancing a portion of his attacking echelon through that part of the company zone which offers the best cover and concealment and which strikes the enemy position at a weak spot. (See fig. 43 and 4.)

(2) The remainder of the attacking echelon should be directed to attack by fire and maneuver through that portion of the company zone offering the best remaining concealment and cover, in order to force the enemy to disperse his efforts so that he cannot use his full defensive strength against one portion of the attacking echelon.

f. Zones of action and objectives. (1) Each rifle platoon in the attacking echelon should be assigned a definite zone of action. The zone of action is defined by assigning the platoon a particular section of the line of departure or an area or point from which to start its attack, a direction of attack, and a definite terrain objective, or series of objectives, to be captured. If desired, the width of the zone may be indicated by directing that the platoon attack on a frontage prescribed in yards. This is its "zone of respons-
ibility” in which it is responsible for driving forward and gaining the objectives assigned. (See par. 115d.) Normally, the frontage assigned the platoon should not be less than 100 yards or more than 200 yards; under exceptional circumstances, these limits may be varied. The platoon often can take advantage of covered routes in adjacent platoon zones of action to maneuver against hostile resistance within its own zone, provided coordination is effected with the adjacent unit. For this reason, boundaries between platoons are seldom prescribed.

(2) One of the most effective means of coordinating the efforts of the company is by the assignment of successive objectives to attacking platoons. Each platoon should be assigned, as its initial objective, the nearest terrain feature or hostile position within its zone of action whose capture is essential to the further advance of the company as a whole. It should be directed to continue its attack, after the initial objective has been captured, either in a given direction or against another definite objective. When the company commander desires to control the action more closely, the platoon may be directed to be prepared to continue the attack. If the platoon has been directed only to be prepared to continue its attack the company commander must later give the order to resume the attack and assign the next objective. Depending on the terrain, there may be several of these successive platoon objectives to be captured, in turn, before the attacking echelon reaches the initial objective assigned the company by the battalion commander.

g. Support. At the start of the attack the company commander should hold out a support for later use in repelling counterattacks, replacing an exhausted part of the attacking echelon, or striking the final blow necessary to capture an objective. It must be adequate in strength to accomplish its probable missions; with an exposed flank, a rifle platoon is usually the minimum. Since its missions require that the support be able to maneuver, advance by fire and movement, and close with the bayonet, it cannot be taken
only from the weapons platoon. In the attack order it may be assigned an initial concealed location and directed to await orders there. Usually, however, because of the company’s limited communication facilities, it is directed to follow by bounds in rear of that part of the attacking echelon nearest to the area of its most probable employment. Whenever a definite employment of the support can be foreseen it should be directed to be prepared to accomplish this mission; this will enable its leader to conduct reconnaissance and make plans in advance.

h. Use of supporting weapons. (1) The 60-mm mortars should be put in position early — prior to the start of the attack — for use in neutralizing any hostile weapons or massed groups which may impede the advance of the attacking echelon. Because of their small radius of burst and the difficulties of ammunition supply, the mortars should not be used for searching large areas, for prolonged concentrations, or for fire on indefinite targets. Prompt employment depends on having an observer so located that he can adjust fire on the target; therefore, the company commander should clearly state in his attack order the area or areas into which the mortars are to be prepared to fire. If suitable targets have been located, they should be assigned as initial fire missions. When an attacking rifle platoon cannot be effectively supported by mortar fire under company control, a mortar squad may be attached to that platoon; otherwise, mortars are retained under company control. (See FM 23–85.)

(2) Whenever practicable, light machine guns should be used so that full advantage will be taken of the depth (length) of their beaten zone and their rate of fire.

(a) When the guns are employed to deliver enfilade fire, full advantage is taken of the depth of the beaten zone. Enfilade fire is fire in which the long axis of the beaten zone coincides with the long axis of the target. (See fig. 5.) Oblique fire takes partial advantage of the depth of the beaten zone. Although not as remunerative as enfilade fire, it can
be delivered with a minimum of maneuver. Frontal fire against a shallow target, such as a line of skirmishers, and flanking fire against targets of little width should be employed only when the terrain and other factors of the situation make it necessary. Fire against these types of targets fails to take advantage of the depth (length) of the beaten zone, but its use may be essential to establish fire superiority or to repel a hostile counterattack.

Figure 5. Classes of fire with respect to direction

(b) Light machine guns are usually fired in short bursts. Their greatest effect is secured by placing the fire of both guns on a small area. Wherever practicable, they should operate from positions in rear of and close to the flanks of the most advanced rifle units. The attack order should either assign them a position area and definite targets or a sector of fire; or, if suitable positions initially are not available, the order should direct that they follow some element of the attacking echelon. In the latter case, the mission(s) they are to accomplish, after suitable firing positions are reached, should be definitely stated in the order.

1. Security. (1) Irrespective of any flank protective meas-
ures that may be taken by higher commanders, the company commander is responsible for the close-in protection of his flanks throughout the attack. Usually there will be gaps between the company and the units on its right and left. If at the start of the attack an adjacent unit is abreast

or ahead of the company, and the gap can be covered by the fire of both companies, the company commander employs a connecting group to maintain contact with the adjacent unit and to report periodically the location of its nearest flank. (See fig. 6 and 6.) If, however, these conditions do not apply, the company commander should detail a larger flank patrol to provide close-in flank protection. (See fig. 6.)

(2) Ordinarily security groups should be detailed from the support. These groups may operate directly under the company commander or he may delegate control by directing that platoon leaders provide for contact on or protection of a given flank. Under the last-named condition, he
Figure 6—Continued
frequently prescribes the maximum size of the group. (See pars. 116b (4), 171, and 172.)

(3) (a) Timely warning is a vital factor in reducing losses from air and mechanized attack. Each rifle platoon provides its own air-antitank guards. The antitank rifle grenadiers are not removed from their platoons to provide protection for other elements of the company; they are employed under their platoon leaders to protect the platoon areas.

(b) The company commander is responsible for coordination of antimechanized defense measures within the company. Protection of the company as a whole is accomplished by assigning specific directions or areas of possible tank attack to each rifle platoon. In addition, the company commander assigns rocket launchers in the manner which will most effectively further his mission. Positions for rocket teams are selected to cover the most likely avenues for counterattack by tanks. Should there be more than one likely avenue, positions must be selected to block each such approach. The use of rocket teams is coordinated with any nearby antitank weapons.

(c) Personnel designated to operate rocket launchers will normally function in their primary duties until a mechanized attack is imminent or use against a secondary target (crew-served weapon or grouped personnel) is directed by the company commander. (See par. 3f (6).)

(d) Difficulty of ammunition supply makes sustained fire exceptional in the attack. Short bursts from rocket teams working in pairs will have more effect than a like amount of ammunition fired by a single team. After each burst, the rocket team promptly shifts position to avoid retaliatory fire.

(e) The battalion commander, with weapons at his disposal, provides protection in depth or augments the defense provided by the antitank rifle grenadiers and rocket teams.
22. COMPANY ATTACK ORDER. a. The company commander issues orders for the attack to his platoon leaders and the second-in-command. In addition, when conditions permit, the first sergeant, the communication sergeant, the supply sergeant, platoon sergeants, and the section leaders of the weapons platoon may be assembled to hear the issuance of the order.

b. The company order must clearly convey the plan of attack by including—

(1) Such information of the enemy and our own troops, not already known by subordinates, as they should know in order that they may accomplish their assigned tasks. Information of our own troops should include only the location and actions of supporting and adjacent units which have a direct bearing on the company's attack.

(2) The company mission.

(3) The time of attack.

(4) The line, point, or area of departure; direction of attack and initial objective for each attacking rifle platoon, and the action to be taken by each platoon following capture of its initial objective.

(5) Specific instructions for the weapons platoon. These include definite position areas and targets, or definite missions, for the light machine-gun and mortar sections.

(6) The location of the support and, wherever practicable, an indication of its probable employment.

(7) Instructions for maintaining contact and for flank protection.

(8) Location of the battalion ammunition supply point and the battalion aid station; the initial location of the weapon carriers retained in the company area; and such other administrative instructions as are desirable.

(9) The location of the company command post, and the initial, and probable future, location of the company commander.
23. COMMAND POST IN ATTACK. The command post of an attacking rifle company seldom should be located over 400 yards behind the front line. It is moved forward as the company advances. The new locations are reported to the battalion command post. All locations selected should provide concealment from hostile ground observation, defilade against hostile fire, and, if possible, concealment from aerial observation.

SECTION III
THE ATTACK

24. MOVEMENT TO LINE OF DEPARTURE. The movement to the line of departure is a continuation of the approach march. Security during the movement is provided by scouts, patrols, and observers.

25. CONDUCT OF ATTACK. a. Fire and maneuver. (1) The approach march formation is maintained by the leading platoons until they are compelled to fire in order to advance. These platoons then complete their deployment. Ordinarily fire is opened on orders of the platoon leader; the company commander may, however, reserve to himself the authority for opening fire in order to gain surprise.

(2) At the first firing position each attacking platoon seeks to gain fire superiority over the enemy to its front by subjecting him to fire of such accuracy and intensity that the hostile fire becomes inaccurate or diminished in volume. Battalion supporting weapons and artillery assist by fires on the hostile forward positions (unless masked by the attacking platoons) and by neutralizing rearward hostile elements which could fire on the attacking echelon. For the
employment of combat aviation and tanks in the support of infantry attacks, see FM 7-40, 17-36 (when published), 31-35, 100-5, and 100-20. The company commander employs his weapons platoon to neutralize hostile elements which are not being neutralized by other fires.

(3) Further advances are made by successive rushes, or movements of individuals or small groups of the leading squads and platoons (see pars. 116b and 153b), or by maneuver of rear echelons. The movement of advancing elements is covered by the fire of those remaining in position and by the fire of company and battalion supporting weapons and of artillery. Every lull in hostile fire is utilized to push groups forward and occupy the natural strong points of terrain from which fire, particularly that of automatic weapons, can be delivered. This combination of fire and maneuver enables attacking rifle elements to reach positions from which they can overcome the enemy in hand-to-hand combat.

(4) Because of unequal resistance by the enemy, differences in terrain, and variations in the assistance received from supporting fires, some units will be able to advance while others are held up. A platoon or company not stopped by fire pushes on to capture the final objective, even though adjacent units have been stopped. This advance outflanks resistances holding up adjacent units, frequently enables light machine guns to be placed in positions from which they can deliver oblique, enfilade or flanking fire on the hostile resistance, and may permit company supports to be moved into the gap to envelop the enemy or gain his rear. Islands of resistance are thus overcome by combined frontal and flanking action.

b. Reconnaissance and control. (1) Once the fire fight has commenced the company commander's influence on the fight is largely confined to the employment of supporting fires and of his support echelon. To plan ahead and act effectively at the proper time, he must keep constantly informed of the situation on his front and flanks.
(2) The company commander posts himself where he can best direct and control the action. Whenever practicable he occupies an observation post from which he can see all, or at least the vital part, of the company zone of action; observers are posted to watch the remainder of the front and flanks. His position must permit messengers free movement. He must be able to communicate readily with the company command post, with the support, and with supporting weapons under his control. Whenever conditions make effective control of the entire company impracticable from such an observation post, he goes wherever he can best observe and control the action of that part of the company whose operations are most vital to success.

(3) Ordinarily the communication sergeant, bugler, a company messenger, a liaison agent from the heavy weapons company, a messenger from each platoon, and a messenger from any weapons section operating directly under control of the company commander are dispersed under cover in the company commander’s immediate vicinity. Other personnel of the command group operate from the company command post. The company commander usually sends written or oral messages direct to platoon or weapons section leaders. He sends messages to the battalion commander or to commanders of other companies through the company command post. He uses radiotelephone or sound-powered telephone to communicate with those elements of the company with which rapid communication is most vital or with an element with which communication by messenger or visual signals would be impracticable. He often delegates supervision of the operation of weapon carriers to the second-in-command, first sergeant, or supply sergeant; but requires that he be kept informed of their location.

(4) To maintain control the company commander must know the location of his platoons and weapons sections and what they are doing. In addition to personal observation and that of members of his command group, he requires
periodic reports from his subordinate leaders as to positions, effect of supporting fires, and important developments. Messengers reporting to the company commander are retained, and messengers from the same units who have been with the company commander are then sent to rejoin their unit, usually with a brief message informing the subordinate leader of important developments. This periodic interchange of messengers is one of the most effective means of retaining constant control of the company action.

c. Coordination. Throughout the attack the company commander seeks to bring about the closest possible coordination between the movements of his rifle platoons and the fire of all supporting weapons. He must not permit rifle units to do slowly that which supporting weapons can do promptly, or to attack without supporting fires when assistance by supporting weapons will save both time and casualties. However, the location of attacking elements must be known before supporting fires can be employed safely. Whenever the support of his own weapons platoon is insufficient, he should call for artillery fire (through the forward observer (see par. 10) or the battalion commander), and on the heavy weapons company (usually through that company's liaison agent) for heavy machinegun or mortar fire. (See par. 9c (3).) For employment of rocket teams, see paragraph 21i (3).

d. Employment of weapons platoon. (1) The weapons platoon should be pushed forward aggressively whenever effective fire is no longer possible from the position occupied, or whenever captured terrain offers positions from which more effective support is possible. (2) The company commander must keep in mind that the light machine guns are not capable of sustained fire and that resupply of ammunition usually presents a serious problem. Therefore, he should concentrate the fire of both guns, if possible, on targets of limited extent, when and where this fire will best assist the advance of his own or adjacent units or provide flank protection. (See a (4)
Advantage may thus be taken of an open field of fire on a flank of the company to bring fire on hostile resistance in front of adjacent rearward companies, to protect against hostile counterattack, or to neutralize cross fires from hostile elements on the flanks. It is particularly desirable to get these guns into positions on the flank of hostile resistance just prior to an assault, so that they can maintain flanking fire on the enemy after all other supporting fires have been forced to lift.

(3) The advance of the mortars must be so regulated as to enable them to respond promptly to the needs of rifle platoons. However, since the mortar squad can carry by hand only sufficient ammunition to permit firing continuously for two minutes, care must be exercised in the selection of targets and the expenditure of ammunition. Hence, mortars are used against the following types of targets:

(a) Hostile machine guns or mortars in position defilade, or personnel either defiladed or entrenched, which are definitely impeding the advance are known to be located in a small area (about 50 yards square).

(b) Hostile forward positions, to maintain fire superiority during the final advance of rifle units to within assaulting distance, when other supporting fires are masked.

(c) Hostile counterattacks, when mortar fire is essential either to stop the attacks or to slow them down to gain time for other measures to be taken.

(4) The company commander is responsible that weapon carriers located in the company area are kept concealed in defilade. Because it is slow and sometimes difficult to carry ammunition considerable distances by hand, he moves the carriers forward whenever practicable.

**e. Employment of support.** (1) The support must be close enough to the attacking echelon to permit prompt employment against hostile counterattack. If the support has been directed to follow the attacking echelon by bounds from one covered position to another, the company commander must insure that it remains within supporting
distance but does not merge with the attacking echelon. If the company commander initially directed the support to await orders in a certain location, he must issue timely orders for its forward movement.

(2) Variations in terrain or in the situation may require a change in the manner of controlling the movement of the support or a change in the distance at which it is to follow the attacking echelon. It is the company commander's responsibility to judge the conditions and direct these changes whenever necessary.

(3) The support should not be used piecemeal. Except to take advantage of an opportunity to strike a decisive blow or to repel hostile counterattack, the company support should not be employed when the attacking platoons still have supports not committed to action, or when supporting fires alone will permit a resumption of the attack. However, when the opportunity occurs to strike a decisive blow or its use is necessary to renew the impetus of a stalled attack, the company support should be committed without hesitation. In either case, it should be employed, preferably for flank attack or envelopment, where the attack has progressed against enemy weakness rather than against strong resistance. If necessary, it may be employed through an adjacent zone. It must not, however, interfere with the action of the adjacent troops and the adjacent commander is informed of the action taken.

(4) Whenever the support is committed, the company commander seeks to reconstitute another support. However, troops actually under hostile fire cannot be withdrawn for this purpose without suffering excessive casualties. In order to provide himself with a small support for use in case of emergency, the company commander may forbid the employment, without his prior approval, of the uncommitted support of a rifle platoon, or may gather such individuals (messengers or men separated from their unit) as can be safely assembled.
f. Security. The company commander cannot assume that the original measures taken for flank security will remain effective throughout the entire attack. He requires connecting groups and his observers to report frequently the location of the nearest flank of each adjacent unit. If reports fail to arrive, he takes definite steps to secure this information. He adjusts his flank protective measures to fit changes in the situation as they occur. As long as existing gaps can be covered by fire from his own and the adjacent unit, a connecting group to maintain contact is sufficient; otherwise, he sends out one or more flank patrols, depending upon the size of the gaps. (See pars. 21i and 171 and fig. 60, 2, and 3.)

g. Assistance to adjacent units. (1) The company assists adjacent units —

(a) When such assistance will facilitate its own advance.

(b) When directed to do so by the battalion commander.

(c) When, without orders, the company commander estimates that such assistance will best assist in the accomplishment of the battalion mission.

(2) Assistance which enables a rearward adjacent unit to advance abreast is generally an effective means of insuring the security of the company’s own flank. (See fig. 7.)

(3) Assistance by fire and maneuver is usually more effective than assistance by fire only. Such maneuver however, must be strongly supported by the fire of all available weapons, including those of the unit being assisted. Also the maneuver must not result in depriving the company, for an extended period, of the services of elements essential to its own further progress.

26. ASSAULT. a. When the attacking echelon has progressed as close to the hostile position as it can get without masking its supporting fires these fires lift and the assault is launched. If necessary, the company commander causes the lifting of supporting fires by giving a prearranged
NOTES

(1) Co A, having captured Hill T, has been directed to assist Co B in capturing Hill U. Assistance by fire is impracticable on account of intervening heavy woods. Co A therefore employs its support platoon to attack hostile position on Hill U in flank. Capt Co A arranges in advance for fire support from artillery, Co D, and Co B.

(2) Co B, taking advantage of the woods on its right, captures Hill V. Co A is held up in front of Hill W. Co B employs its light machine guns to assist Co A and thereby assist its own advance by removing a possible threat to its own right flank.

(3) Co E has captured its final objective, Hill Z. Co A and B are held up by machine-gun fire from the east nose of Hill Z. Co E employs the fire of its light machine guns and of part of its support platoon in order to assist the advance of Co A and B.
signal, or estimates when the attacking units will be ready to assault and arranges with the battalion commander for these fires to lift at that time. When supporting fires are lifted, assault fire may be employed to prevent the enemy from manning his defenses. Supporting weapons cover the assault by directing their fire at those adjacent and rearward hostile elements which are able to fire on the assaulting troops either during the assault or after the position is captured. For the rifle platoon and squad in assault, see paragraphs 116c and 154.

b. The company commander is responsible that the assault is delivered at the proper time. When the attacking echelon has reached assaulting distance, the assault usually is launched by subordinate leaders; otherwise, the company commander orders it by a signal or command, which is repeated by all officers and noncommissioned officers.

c. Following a successful assault, the company commander moves his support platoon and weapons sections forward to secure advantageous positions from which to support the continuation of the attack and, if necessary, to protect reorganization. (See par. 28.)

27. ADVANCE THROUGH HOSTILE POSITION. a. The attack must be pushed through the depth of the hostile position to the company final objective without allowing the enemy any opportunity to reconstitute his defense. The company commander employs every means at his disposal to maintain continuity of the attack and exploits without delay every advantage gained.

b. If not already committed, the support platoon may be used to relieve a badly disorganized attacking platoon or to launch a flanking or enveloping attack to assist in the capture of successive company objectives.

c. If the distance between company objectives is so great that leading platoons are not justified in immediately opening fire approach march formations may be used
initially. Otherwise, the attack on each company objectives is made in a manner similar to the attack on the first objective.

28. REORGANIZATION. a. Whenever a leader or key man becomes a casualty during fighting, he is promptly replaced. If possible, complete reorganization is postponed until the final objective of the company is reached. However, the company must be reorganized whenever disorganization prevents its further effective employment as a fighting team. If hostile fires permit, the rifle platoons move to defiladed positions for complete reorganization; if not, they must make a partial reorganization in place. Time consumed in reorganization must be reduced to a minimum.

b. The company commander must protect the reorganization of the company by—

(1) Prompt and simultaneous movement of the entire weapons platoons to cover the front and exposed flank(s).
(2) Sending patrols from the attacking platoons, or from the support, to cover the front and maintain contact with the enemy. If the platoon leader of the weapons platoon is given the mission of protecting the reorganization of the company, the patrols should operate under his orders.
(3) Employing any available support to furnish protection, preferably by holding at least the bulk of it available for prompt action against hostile counterattack.

c. The company commander directs platoon leaders to reorganize their platoons and to report promptly their remaining effective strength and the state of their ammunition supply.

d. Based upon the reports of the platoon leaders, he causes ammunition to be redistributed. If short of ammunition he secures more by bringing forward a loaded weapon carrier, by using carrying parties, or by calling upon the battalion.

e. He promptly dispatches a message to the battalion.
commander, giving the situation, the approximate strength of the company, and any hostile identifications secured. Prisoners are sent under guard to the prescribed collecting point (see FM 7-25 and 30-15).

f. Completion of the reorganization should find the company regrouped into an effective team, with control re-established and with sufficient ammunition to continue the attack.

29. PURSUIT. a. After the company captures its final objective, pursuit, except by fire, is not commenced until ordered by the battalion commander. Once begun, it must be characterized by boldness and rapidity and must be pushed to the limit of human endurance.

b. (1) When the company has been ordered to pursue, its formations and actions are very similar to those of the support of an advance guard when contact is imminent, as described in paragraph 100g. Usually one rifle platoon is directed to reconnoiter the entire company zone of action and push forward rapidly to gain contact with hostile detachments attempting to delay the pursuit. If unable to overcome rapidly any hostile detachments encountered, it attempts to fix them in position and promptly locate their flanks. This platoon is usually reinforced with a 60-mm mortar and frequently with one or both light machine guns. When the company zone is over 600 yards wide, it may be necessary to employ three rifle platoons in the leading echelon. (See fig. 40.)

(2) The remainder of the company follows closely in support of the leading echelon. It must be prepared to repel promptly a counterattack directed against either flank or maneuver rapidly to outflank or envelop any resistance fixed by the leading echelon. With one platoon in the leading echelon, a formation with the weapons platoon (less detachments) moving in the center of the company zone and a rifle platoon echeloned toward each flank is frequently suitable.
c. If the company support is still intact when the pursuit begins, it may be employed to commence the pursuit at once, passing through the attacking echelon and moving forward without delay. The platoons of the attacking echelon are directed to complete any necessary reorganization and follow in support without delay. On the other hand, if the company support is not intact, it may be necessary to complete the reorganization of one or more platoons before taking up the pursuit.

d. For the pursuit the battalion commander frequently attaches units of the heavy weapons company to a rifle company. The rifle company commander controls their movement and action, and becomes responsible for their ammunition supply. He seldom attaches these units to his platoons but employs them under his control to give close support and protection to his leading platoons.

30. ACTION WHEN ADVANCE IS HALTED. a. When the advance of the battalion is definitely halted by hostile resistance, the leading rifle companies pass immediately to the defensive on the ground held. Foxholes are dug immediately. The company commander issues instructions for such organization of the area as is possible. Organization of the ground is usually difficult because of disorganization of units and intensity of enemy fires. It may be necessary for the platoons and squads to dig in as best they can and wait for darkness to complete the organization of the position. The supporting weapons must be promptly sited for defense and all other practicable preparations made so that the company will be prepared either to defend its position or to resume the offensive when ordered to do so. For the organization of a company defensive area, see paragraphs 78 and 82.

b. During a temporary halt not forced by enemy resistance, such as a halt ordered by the battalion commander to permit supporting weapons to be brought forward to support a continuation of the attack, the company
commander issues necessary instructions to provide security for the company and reduce losses. The measures taken are similar to those of reorganization discussed in paragraph 28. Maximum advantage will be taken of such halts to reorganize the platoons, replenish ammunition supply, and make preparations for the continuation of the attack. Men will be required to construct foxholes to protect them from enemy smallarms or artillery fire and from aerial bombardment.

SECTION IV
RESERVE RIFLE COMPANY
IN ATTACK

31. MOVEMENT TO INITIAL POSITION. a. The battalion order designating a rifle company as battalion reserve prescribes the initial location of the company, and may include instructions as to subsequent movements, flank protection, preparations of plans to meet various contingencies, and maintenance of contact with adjacent units. b. Upon receipt of the battalion order, the company commander considers possible covered routes from the assembly position to the initial reserve position. The selection of the route is made only after reconnaissance, preferably by the company commander. Every effort is made to avoid disclosing to the enemy the location or movement of the reserve. The company commander sends a representative to the battalion commander and establishes liaison with the attacking rifle companies and heavy weapons company, and with battalion or attached antitank units.
c. Having made his reconnaissance of the initial reserve position and the route thereto, the company commander issues his orders. He gives subordinates all necessary information of the enemy and our supporting troops; the battalion plan of attack; and instructions for the movement to the initial position, including security en route, its occupation and protection, and connecting groups.

d. If practicable, the company commander personally leads his company to the initial reserve position, arranging the movement to avoid interference with other units moving to their attack positions. In moving to and while occupying reserve positions, the company takes advantage of all cover and concealment in order to avoid disclosing the battalion scheme of maneuver and to avoid losses. He places platoons so as to facilitate their planned employment. Local security is provided against attack by hostile ground forces and maximum advantage of the terrain is taken to provide passive antimechanized and antiaircraft protection. Foxholes are dug for individual protection. (See app. I.)

e. The company is ordinarily moved by bounds on orders of the battalion commander. Should the company at any time be located so far in rear of the attacking rifle companies that it cannot effectively support them in case of hostile counterattack, the company commander promptly reports the situation to the battalion commander and requests instructions. He recommends a suitable new position.

32. PLANNING POSSIBLE MISSIONS. a. The reserve company commander should attempt to visualize how and approximately when conditions requiring employment of his company may occur and prepare plans to meet all possible contingencies. Plans should be as detailed as practicable and should be completed prior to the time the situation they are designed to meet can reasonably occur. If time permits, he submits his plans to the battalion
commander for approval. He informs subordinate leaders of the details of these plans. Estimates are made as to the time necessary to put each plan into effect.

b. The reserve company may be assigned one or more of the following missions:

1. To envelop points of resistance located by the attacking echelon, frequently by movement through the zone of adjacent battalions.
2. To protect the flanks of leading companies.
3. To repel counterattacks, especially against the flanks.
4. To assist the progress of adjacent units.
5. To take over the role of all, or a part, of the attacking echelon.
6. To provide contact with adjacent units.

c. When the company is given a mission of maintaining contact on the flanks, the company commander should take the connecting groups from the platoons on the flanks of the reserve position. Their strength should be appropriate to the terrain in which they must work. Connecting groups should be sent out promptly so that they can gain contact before the attack starts. (See pars. 21i and 25f and fig. 60, 2, and 3.) They may be used for route reconnaissance on their respective flanks for movements of the reserve company beyond its initial position if this duty will not interfere with their contact missions. They should be instructed to send their reports directly to the battalion command post and each member of the groups should be informed as to its initial and proposed locations.

33. RECONNAISSANCE AND LIAISON. In order to be prepared to execute promptly any of the missions outlined above, the company commander keeps himself constantly informed of the situation—

a. By personal reconnaissance and observation from advantageous points of the terrain.

b. By means of observation posts manned by personnel of the company.
c. By observers accompanying leading companies.

d. By remaining with the battalion commander, or at the battalion command post, or detailing another officer to do so.

e. By means of messenger communication with the battalion commander and with the battalion command post.

34. ACTION WHEN COMMITTED. When the reserve company is committed to action by the battalion commander, it operates as a rifle company in the attack.

SECTION V
NIGHT ATTACK

35. GENERAL. a. The rifle company may be employed in a night attack as part of a battalion or as the principal attacking force. For the general characteristics of night operations, see FM 7-40 and 100-5. For the heavy weapons company in support of a night attack, see FM 7-15. For the rifle battalion in a night attack, see FM 7-20.

b. Consideration must be given to the desirability of executing the night attack by stealth, or with artillery preparation placed on the objective immediately preceding the assault and lifted on a time schedule. This is a command decision and will usually be made by the regimental commander.

c. Current battlefield experience indicates that night attacks in dense woods or jungle are seldom successful.

36. COMPANY ORDER. a. The company order for a night attack goes into much greater detail than a similar order
for an attack by day. Provision is made for every eventuality that is reasonably likely to occur.

b. The following outline indicates the matter to be included in the company order:

**RIFLE COMPANY ORDER FOR A NIGHT ATTACK**
(Oral orders are habitually used)

1. Information of the enemy.
   a. Information of friendly troops, including supporting (preparatory and/or protective) fires, if any.

   a. Information of the enemy.
   b. Information of friendly troops, including supporting (preparatory and/or protective) fires, if any.

3. Specific mission for each platoon and any special instructions pertaining to each platoon to include, when applicable—
   a. Point or area of departure.
   b. Direction of attack.
   c. Objective.
   d. Limit of advance.
   e. Reorganization on the objective.
   f. Platoon mission on capture of the objective and at daylight.
   g. Security measures applicable to individual platoons.

   (Use a lettered subparagraph for each platoon.)

x. Tactical instructions applicable to all units if not covered elsewhere in paragraph 3 of the order, to include—
   b. Means to maintain secrecy.
   c. Security measures.
   d. Method of advance.
   e. Rate of advance if applicable.

*Special measures for control and coordination.
Action when hostile security measures are encountered.
When to deploy as skirmishers or line of squad columns.
When to load rifles.
Reorganization on the objective.

4. Arrangements for feeding.
   Amount of ammunition to be carried.
   Disposition of weapon carriers.
   Battalion ammunition supply point and routes forward.
   Battalion aid station.

5. a. Pyrotechnics.
   b. Location of battalion CP.
      Location of company CP or where messages will be sent.
      *Location of company commander during the attack and on the objective.
      Signal communication.

   c. When the rifle company is part of a battalion which is making a night attack, the battalion commander will usually prescribe all details except those marked * in the preceding outline. He will also direct and restrict the reconnaissance of subordinate leaders and give specific orders for night patrolling prior to the attack and after the capture of the objective.

   d. When a rifle company constitutes the principal attacking element of a night attacking force, the battalion commander may prescribe all of the details listed in b above. In any situation, he states the objective, the mission of the company after capturing the objective, and the time of attack. Unless prescribed by higher authority, he decides whether the attack is to be made by stealth or with preparatory fires; if the latter, he arranges for the fires. In either case, he prescribes the protective fires to be provided by the heavy weapons company and the artillery -- usually after considering the recommendations of the heavy weapons company commander, the supporting artillery commander, and the rifle company commander.

37. RECONNAISSANCE AND OTHER PREPARATORY ACTIONS. a. Irrespective of the details prescribed by the battalion commander, daylight reconnaissance by the com-
pany commander and his subordinates is essential and is supplemented by additional reconnaissance at dusk and during the hours of darkness. During daylight, reconnaissance of terrain not held by friendly troops is usually impracticable except by observation from points in rear of our front lines. The company commander places such restrictions on reconnaissance as are necessary to preserve secrecy.

b. The daylight preparation of the company commander includes the following:

1. Procurement and study of aerial photographs.
2. Prompt issuance of a warning order giving all available information, including place and hour for assembly of leaders.
3. Checking equipment and physical condition of troops.
4. Location of exact limits of the company objective.
5. Selection of the point where platoons are to be released and the point or area of departure for each platoon. Points of departure should be on a line perpendicular to the direction of attack.
6. Reconnaissance and marking of the route from the assembly area to the point where platoons are to be released.
7. Reconnaissance and marking of the exact point at which each platoon is to cross the line of departure.
8. Designation and reconnaissance of the route of advance for each platoon beyond the line of departure — reconnaissance to be performed by platoon leaders, and to include employment of night patrols prior to the attack. (See a above.)
9. Determination of compass bearings for the advance of the platoons beyond the line of departure. (When the battalion commander prescribes the direction of attack, such direction is usually that from the center of the area of departure to the center of the objective, and will not necessarily be the same as that for individual companies or platoons.)
(10) Selection by observation, if practicable of line of probable deployment.

(11) Location of ridges, roads, hedges, telephone lines, or any other landmarks that may be used at night to assist in maintaining direction and control.

(12) The issuance of the company order in time to permit subordinate leaders to make their reconnaissances before dark. Final details of the attack order are usually issued after reconnaissances are completed.

(13) Arrangements for serving a hot meal prior to the attack, insuring that each individual clearly understands his part in the operation, and obtaining maximum possible rest for the troops.

38. PLAN OF ATTACK. a. General. The plan for a night attack is characterized by simplicity and minuteness of detail. Careful preparation is essential. No set method can be followed. The difficulties of maintaining direction, control, and cohesion vary directly with the degree of visibility existing at the time of the attack and the methods used must be varied accordingly. To plan the attack the company commander's information of hostile forces (size, composition, and night dispositions), the contemplated action of friendly troops, and the terrain to be traversed, must be as complete and detailed as possible.

(1) The company commander obtains information of hostile dispositions —

(a) From the battalion commander,

(b) By contact with front-line elements,

(c) By establishment of observation posts, when sufficient daylight remains to justify it.

(d) By personal reconnaissances and that of his subordinates.

(e) By study of available aerial photographs.

(f) By night patrolling. (See FM 21-75.) (This is frequently the only means of obtaining detailed information of hostile outguards and listening posts.)
(2) Information of friendly troops is obtained from the battalion commander, and by contact of the company commander or his representative with the units involved.

(3) Detailed information of the terrain can often be augmented by night patrolling.

b. Direction and control. The company commander takes advantage of every possible means of maintaining direction and control. Such means are:

(1) Prescription of a frontal attack only; never an envelopment.

(2) Prescription of one objective only.

(3) Selection of open terrain favoring the advance. (See par. 35c.)

(4) The use of guides for movements in rear of, and forward of, the line of departure. Competent guides frequently can be selected from patrols who have been over the area.

(5) Designation of boundaries along unmistakable terrain features, if such exist.

(6) Designation of compass directions for each element of the company.

(7) The use of connecting files or groups, both laterally and in depth. The need for such elements will be determined by the visibility. (See (10) and e (2) below.)

(8) Designation as base platoon of the platoon having the most easily identified route to follow.

(9) Regulation of the rate of advance. (See d below.)

(10) Prescription that the advance be made by bounds. Bounds are made from one recognizable terrain feature to another, if possible. Where no such terrain features exist, columns may be directed to halt after moving a given distance, after moving a prescribed number of steps, or at stated time intervals. (See par. 39a (3).)

(11) Prescription that platoons will halt briefly at the respective points of departure to insure coordination.

(12) Retention of the company formation in platoon columns as long as practicable. If practicable, deployment
as skirmishers should be delayed until within 100 or 200 yards of the objective. However, deployment should be completed before coming within view of hostile sentinels located on or in close proximity to the objective. (See g (6) below.)

(13) Prescription in the attack order of the detailed mission to be accomplished by each platoon after capturing the objective. (Platoon leaders assign squad objectives, definitely indicating the flanks.)

c. Time of attack. The time of attack is usually prescribed by the battalion commander in order to secure necessary coordination, particularly when displacement of heavy weapons to the captured objective is contemplated. However, the company commander may be called upon to submit recommendations for the time of attack when the rifle company constitutes the principal attacking force. In successive operations within a theater of operations or on a given front, the time of attack should be varied to effect surprise.

(1) An attack launched during the first hours of darkness frequently strikes the enemy before he has had time to organize his position or his artillery support. It may also anticipate possible night operations on the part of the enemy. It may be delivered after victorious combat in order to frustrate the enemy’s attempts to organize a withdrawal at nightfall or to consolidate a position for defense.

(2) An attack during the last hours of darkness may be advantageous as a preliminary operation to a general attack at daybreak because it gives the defender no time to reorganize. The attack should begin in time to complete the capture of the objective at least 1½-hour before dawn in order to allow time for reorganization of the attacking troops, as well as for other preparations to meet counter-attacks, under cover of darkness. The time of attack should provide sufficient leeway to compensate for reasonable delays, such as may be caused by waiting for hostile illumination to die down.
**d. Rate of advance.** Normally, the rate of advance to the assembly area, if made across country, will be about 1 mile per hour. Beyond this area, usually the rate will be limited to 100 yards in from 6 to 10 minutes, depending upon the visibility. If prescribed by the battalion commander, a rate should be included in the company order. When advancing by bounds, a rate is not prescribed. If practicable, the company commander should regulate the rate himself and not leave it to the leader of the base platoon.

**e. Formation.** (1) Line of platoon columns is the usual formation for crossing the line of departure. If the ground in front of the objective is level or slopes evenly for some distance and if visibility is sufficient to permit control to be maintained, it may be desirable to change into line of squad columns before reaching the locality where deployment as skirmishers is to be made. If the distance from the line of departure to the objective is only a few hundred yards, it may be desirable to cross the line of departure in line of squad columns. Whether in line of platoon columns or line of squad columns, squads may be formed in column of twos. This facilitates deployment as skirmishers. Intervals between columns are such that skirmish lines may be formed with not over 2-pace intervals between men; when visibility permits, these intervals may be increased. Since ordinarily only men armed with the rifle and bayonet are useful in the assault, a deployed rifle squad can usually cover about 20 yards. All men not armed with the bayonet are placed at the rear of their squads or columns. They do not deploy as skirmishers, but follow closely during the assault.

(2) The weapons platoons, less transportation, must be available shortly after the capture of the objective, but should not be so close to the rifle platoons during the advance that it can become involved in the assault. It may follow the attacking echelon by bounds as directed from time to time by the company commander; in this case, a
liaison detail from the weapons platoon should be with the company commander to act as guides. When visibility is good (moonlight), the platoon may be directed to follow an element of the attacking echelon, with a connecting group following the prescribed element at the limit of visibility and the platoon following the connecting group at the same distance.

(3) Frequently, the width (frontage) of the objective will require that all rifle platoons may be used in the attacking echelon. However, a support should be held out to meet an expected counterattack if the attack is not to be resumed at daylight. When a support is held out, it ordinarily moves with the weapons platoon if this platoon follows the attacking echelon. Otherwise, it follows closely the attacking echelon but at such distance as to prevent intermingling of the two elements. The support may be assigned the mission of mopping up when it reaches the objective. If no support has been held out, one is constituted from the most easily available personnel after the objective has been captured.

(4) The supporting weapons furnishing protective fires to the attacking force may be placed in position for flank protection of the initial assault. When the terrain is favorable for overhead fire, they may be emplaced in a rearward position to support the attack on signal.

f. Flank security. Usually a small patrol, moving at the limit of visibility abreast of each flank platoon, will provide adequate flank protection during the advance.

g. Secrecy. In a night attack made by stealth (a silent attack), surprise is essential and is obtained chiefly through secrecy. Measures to secure secrecy include —

(1) Keeping the exact hour of attack secret until the last possible moment.

(2) Restricting the size and activities of parties engaged in reconnaissances and other preparations for the attack.

(3) Prohibiting loading of weapons until after the capture of the objective. (Whether or not rifles are kept unloaded
is a command decision. If troops executing a night attack are untrained or partially trained, rifles should be un-loaded. If troops are well trained, rifles may be kept loaded and locked and instructions given that firing will be opened only on order of an officer.

(4) Prohibiting smoking, use of lights, talking (except to transmit orders or instructions and then in a whisper), and the use of shiny or noisy equipment.

(5) Instructing all personnel that only the bayonet will be used during the advance and attack; and insuring that bayonets are fixed before leaving the line of departure. (Battlefield experience indicates the desirability at times of firing rifles and flares, and employing noise during the assault (see (3) above and par. 39b) to increase the confusion and demoralization of the enemy.)

(6) Darkening faces and hands with dirt or other available substance.

(7) Holding down the rate of advance from the line of departure to that at which the entire company can move in silence. This rate will depend upon the terrain and visibility.

(8) Employing patrols to knock out enemy listening posts and outguards just before the attacking force will reach their location.

h. Identification. (1) Means of identification for all personnel must be prescribed. These may be in the battalion commander's instructions. If not prescribed in the battalion order, all identifying measures must be communicated to the battalion commander, so that any personnel moving to the objective before daylight can be properly identified. Unless special identifying means are issued, the means prescribed must be readily available to all men. They should not be conspicuous but must be easily recognized at a few yards distance. (A white cloth arm band around each upper arm is a suitable means of visual recognition.) Words or noises, such as a challenge, password,
and reply, given in a low tone without hissing, are valuable as means of identification.

(2) Distinctive marks for officers also must be prescribed. When practicable, special distinctive marks for noncommissioned officers are desirable:

i. Maneuver. Platoons advance and attack straight to the front, although detours of a few yards to avoid obstacles are permitted. Any attempt to combine a frontal attack with an envelopment usually results in an uncoordinated assault and conflict between the two friendly forces. (See b (1) above.)

j. Signal communications. The company commander must insure that he knows the method or methods of calling for supporting fires to be put down and lifted. Wire may be laid between the battalion and company commanders by a wire party closely following the attacking platoons. If possible, duplicate means such as pyrotechnics and radiotelephones are provided. If radio is used, silence must be maintained prior to assault. Pyrotechnics are used in an emergency when other means fail. The following signals, in particular, should be well understood: objective taken; put down protective fires around objective; lift protective fires. Patrols and security groups should improvise calls, sounds, and noises, and practice their use for signaling. Night sounds peculiar to the locality may be used. All ranks should be trained in the recognition of night sounds that might be used by the enemy.

39. CONDUCT OF NIGHT ATTACK. a. Advance. (1) The advance is made in compact columns until close to the enemy. A silent, stealthy advance is essential to secrecy.
(2) The leader of each column marches at its head. The company commander marches where he can best control and regulate the advance. A noncommissioned officer marches at the rear of each column to prevent straggling and enforce instructions for maintaining secrecy. Column
leaders and the company commander constantly check on maintenance of direction and contact.

(3) Each column leader is preceded at the limit of visibility by scouts or a small patrol. It is desirable that men who speak the enemy language march with the leading scouts or patrols or with the column leader. At the end of each bound, the scouts or patrols reconnoiter for the next advance while leaders verify or reestablish contact, intervals, and direction. Contact is made by designated personnel moving from flank columns to the center column or vice versa. The advance is resumed on the company commander's order, transmitted by messengers or by sound signals. If a hostile sentinel challenges, answer is made in the enemy language while the scouts or members of the leading patrol close in with the bayonet. Designated men at the head of the column may assist the scouts or patrols; the remainder of the troops lie down until the outguard is disposed of. The company commander must prevent a premature assault from being launched as a result of enemy fire.

(4) Action of hostile patrols or outguards may force all or part of the company to deploy as skirmishers prior to the time planned. Elements forced to deploy reform in column after the resistance has been reduced. The remaining elements of the company are halted during such periods or continue movement to the next planned halt and await orders.

(5) Units which lose contact with adjacent units seek to regain contact while continuing to press forward to their own objectives.

b. Assault. Deployment may be forced by the enemy opening fire at close range; it may be executed upon arrival at a prescribed terrain feature; or on the order of the company commander. Platoon leaders acknowledge receipt of such orders. The deployment must be completed rapidly; any prolonged halt at this stage of the attack increases the chances of detection. The advance is then
continued at a walk unless unusual visibility enables a more rapid pace to be assumed. Every effort must be made to maintain the skirmish line to prevent it from breaking up into isolated groups. When resistance is encountered, the attacking personnel launch the final assault. (See par. 38g (3) and (5).) Aggressive leadership by officers and non-commissioned officers is essential.

c. Action after capture of objective. Reorganization begins as soon as the objective is captured. All leaders, during darkness, will gather together those soldiers nearest them and place them in position. At dawn (just prior to daylight) soldiers still separated from their units must join their leaders; all troops and weapons are redisposed as necessary, to get better fields of fire. Security measures must be taken. Patrols should be pushed out far enough to prevent the enemy from secretly re-forming for counterattack within assaulting distance of the captured position. An adequate support must be available by daylight to repel counterattacks. Supporting weapons are brought up, men dig in and all other possible preparations are made to defend the position against hostile counterattacks at daylight. When the attack is to be continued after daylight, immediate preparations are made to continue the attack. During darkness, leaders of elements of the weapons platoon can select only approximate positions and observation posts; they select and occupy exact firing positions and observation posts at dawn.

SECTION VI
INfiltration

40. GENERAL. a. Infiltration is a method of advancing unobserved into areas which are under hostile control or
observation. It requires decentralization of control; it means giving a unit, a small group, or even an individual soldier a mission to accomplish, unaided. Upon the success of this mission often depends the success of larger actions.

b. Infiltration may be accomplished under any condition of limited visibility. Fog, heavy rain, darkness, heavy undergrowth, and extremely rugged terrain, although making control and coordination more difficult, aid infiltrating groups in reaching their objectives and accomplishing their mission.

c. The strength of the infiltrating group or groups is determined by the mission. In cases where the mission entails only the securing of information, two or three well-chosen men may be more successful than a large group. On the other hand, units as large as a rifle company may be directed to infiltrate through the enemy lines and launch an attack against the rear of the hostile position, coordinating this attack with the frontal drive.

d. Secrecy is an element common to all missions requiring the use of infiltration. If an individual is given the mission of securing certain information concerning the disposition, strength, or supplies of the enemy, he must penetrate the hostile lines, secure the desired information, and then return with it in time for it to be used. The mission and the withdrawal must be completed in secrecy. In other cases, such as in the attack of a supply point, destruction of a bridge, or disruption of communications, it may be necessary to maintain secrecy only until the objective is reached; then, by a surprise shock, accomplish the mission.

e. During infiltration, control is delegated to junior leaders who under such restrictions as may be ordered, select their own routes, formations, and rate of advance. Providing that secrecy is not lost, airplanes may be used to transfer infiltrating personnel across barriers, such as wide rivers or marshes, or for considerable distances into hostile territory. In the event there is a river or stream
penetrating the enemy lines, rafts or small boats may be used. Diversions such as firing, movement, racing motors, or pyrotechnics may be used to distract attention and thus assist the advance of infiltrating personnel into enemy territory.

41. INFILTRATION IN CONJUNCTION WITH A COORDINATED ATTACK. Prior to an attack by a larger force, the rifle company or platoon may be directed to infiltrate through the hostile forward defense during the day or at night in order to launch a coordinated attack against the rear of the hostile position, or to attack and disrupt hostile command, communication, and supply facilities. If a coordinated daylight attack is planned, the infiltration should be completed at least \( \frac{1}{2} \) hour before dawn in order to complete the preparations for the attack under cover of darkness.

a. Preparatory measures. Prior to such action, reconnaissance by the commander and his subordinates is essential. The reconnaissance is supplemented by the study of maps and aerial photographs, and whenever possible, by information obtained from the leaders or members of patrols which have operated in the hostile area. The preparations of the commander include—
(1) Issuance of a warning order, giving all available pertinent information, in time to permit subordinate leaders to make their reconnaissance and complete their preparations.
(2) Selection of an initial assembly area within friendly lines for initiation of the movement.
(3) Selection of the point(s) at which the unit (or its component groups) will pass the friendly outpost. Arrangements for passing through the friendly outpost.
(4) Reconnaissance and marking of the route (or routes) from the initial assembly area to the friendly outpost line.
(5) Selection and reconnaissance of the route of advance beyond the outpost line. (When extensive gaps exist be-
tween hostile forward elements, it may be possible for the entire unit to move together; when only small gaps exist, the movement may have to be made by small groups advancing over separate routes. If more than one route is used, each group leader is responsible for reconnaissance of the route he is to take. As few routes as possible should be used, since control and reassembly of several groups will be difficult.) The reconnaissance, made principally from the map or sketch, should note the location of all ridges, roads, streams, and other landmarks that may be used to aid in maintaining direction.

(6) Selection of rallying points at which the unit (or each group) will reassemble if surprised and scattered.

(7) Selection of the assembly area to be occupied within the enemy lines, provided the mission requires the unified action of the group(s). The area selected must be easily identified, preferably by a predominant landmark that can be located during darkness.

(8) Selection of an alternate assembly area to be used in case the area originally selected is found to be occupied by the enemy.

**b. Plan.** Careful and detailed planning is essential. This planning is not unlike the action taken prior to a night attack (see par. 38). However, because of the nature of infiltration missions, additional planning is necessary to insure secrecy and facilitate movement during periods of limited visibility. Plans should insure that—

(1) Guides are available to lead the unit up to the friendly outpost line; frequently guides for the route through the enemy position can be secured from patrols that have been through the area.

(2) Each group proceeds in column. Distances are regulated by unit commanders and security is provided to the front, flanks, and rear.

(3) If the weapons platoon is employed, weapons are carried by hand. If the company moves as a unit, the weapons platoon should be in the center of the column. If the
movement is made by several small groups, squads of the weapons platoon should be attached to the various groups. 

(4) No definite rate of advance is prescribed. The rate will depend upon conditions of visibility, the terrain, and enemy activity. Frequently, groups may have to halt for long periods while enemy patrols are allowed to pass or are disposed of. Hence, sufficient time should be allowed so that no group will have to hurry. Secrecy depends upon stealth and is more important than speed. For measures to secure secrecy, see paragraph 38g.

(5) Each man is provided with the equipment and supplies needed for at least the following day. Available silent weapons (trench knives, small axes, blackjacks, or clubs) should be carried.

(6) No radios or pyrotechnics are used during the movement. However, they may be carried for use after the attack has been launched from the assembly area in rear of the enemy lines.

c. Orders. The orders for such a maneuver are very detailed. Each man should know exactly what he is to do. The orders include not only directions for the movement to the assembly area in rear of the enemy lines, but also for the attack. If the attack is to be coordinated with a large scale action, necessary instructions must be included; particular attention must be given to coordination of fire supporting the main attack to insure against losses from such fires.

d. Conduct of the movement. (1) Each group advances silently. The leader of each group is at its head. A non-commissioned officer brings up the rear of each column to prevent straggling. Each column leader constantly checks the route and direction.

(2) Each column is preceded at the limit of visibility by scouts or a patrol and is provided with flank protection. Every effort is made to avoid enemy outposts and patrols. If a hostile sentinel challenges, answer is made in the enemy language (see par. 39a (3)) while the scouts or mem-
bers of the leading patrol close in with bayonet or knife. Hostile patrols are disposed of in the same manner. Designated men at the head of the column may assist the scouts or patrols; other troops remain quiet.

(3) If enemy personnel are found to be occupying a position where reconnaissance had shown a gap, it may be necessary to work around the enemy position until a gap can be found.

e. Action on reaching the assembly area. (1) A group approaching the designated assembly area within the enemy lines should be halted while the area is reconnoitered. If no enemy is found, the group moves into the area and promptly establishes an outpost.

(2) Other groups approaching the area should follow the same procedure. As soon as they have determined that the area is occupied by friendly troops, they move in. Troops not necessary for the security of the area should be allowed to rest.

(3) Leaders then reconnoiter for the attack or for whatever rear area action is required by the mission. Any necessary changes in plans and orders are made so that the attack can be launched as planned and be coordinated, if so directed, with the main attack.

42. INFILTRATION DURING AN ATTACK AND IN DEFENSE. Small groups may be sent forward by infiltration during the attack or in the defense. When the attack is slowed down or stopped, or when the defense is endangered, infiltrating elements may be able to work their way into enemy-controlled terrain to cause confusion, give the impression of an attack from a different direction, disrupt communications or supply, or in other ways confuse and harass the enemy. They may move around organized localities and threaten them from the rear. These elements may consist of two or three individuals, or of entire squads. Snipers may be used to infiltrate through enemy lines and operate in hostile rear areas for extended periods without
resupply of food or ammunition. Personnel at command posts, straggler lines and supply points are remunerative targets. The action of snipers who have infiltrated to the vicinity of hostile bivouacs and assembly areas is particularly harassing to inexperienced troops.

43. INFILTRATION BEGUN DURING DARKNESS. When infiltrating groups are to operate at night, it will be necessary to make additional plans in order to insure the coordination and control of the movement. Although darkness can be a great advantage to infiltrating units, its benefits will be lost if every man does not know his job and the detailed plans of the movement. In addition to the plans and preparations listed in the preceding paragraphs, the following action should be taken when night infiltration is contemplated.

**a. Warning order.** The warning order should be issued in time to permit all leaders to complete their reconnaissances before dark. In issuing warning orders, subordinate leaders should be instructed to ready their men for night operations. Hands and faces should be blackened; metal or any material that will reflect light must be blackened or removed. All noisy equipment must be discarded. All assembly points selected must be easily identified in darkness; predominant terrain features are excellent references.

**b. Identification.** Special means of identification for all personnel must be prescribed. (See par. 38h.) If white armbands are adopted, they should be worn on each upper arm. Prearranged signals, audible for only a short distance, may be used. Tapping the rifle butt will suffice if the action takes place on a still night. Since the group (s) will move in columns, signals should be arranged whereby the men may be halted and started; bunching is prohibited.

**c. Orders.** Orders for a night movement should include a compass bearing and all the prominent landmarks likely to be encountered. The orders must include all of the information available and a complete outline of the plan.
Coordination and control, once the infiltration has started, will depend largely upon the completeness and thorough understanding of the orders.

44. PROTECTION AGAINST INFILTRATION. Infiltration by the enemy is guarded against by the all-around protection of every unit, small or large, and by active protection of crew-served weapons, installations, and vehicles. Not only must harassment be guarded against but the enemy must be prevented from gaining information by means of infiltration. During daylight, observers are posted within each unit area to keep the ground between these areas under constant surveillance; areas that cannot be observed are searched by roving combat patrols. At night, listening posts are established to cover all trails or other avenues of approach into defense areas. Patrols, moving stealthily, cover the front and the intervals between unit areas. Additional protective measures include the unit warning system and use of means of identification (challenge, password, and reply).

SECTION VII
ATTACK IN WOODS

45. GENERAL. For the general characteristics of infantry combat in woods, see FM 7-15, 7-20, 7-40, and 100-5. This section discusses the rifle company in attack against the near edge of woods, the advance through woods, and the debouchment from woods.

46. AGAINST NEAR EDGE. α. During an advance over open ground to the edge of woods attacking rifle companies may
be under the observation and fire of a concealed enemy. Consequently they frequently attack at night (see sec. V) or under cover of smoke.

b. When the attack gains the edge of woods, it may be necessary for the company to halt and reorganize. Since the edge of the woods is a favorable target for hostile artillery and aviation, only a minimum time is allowed for reorganization. In planning his attack against the near edge of the woods the company commander must also plan his reorganization and advance through the woods. By so doing, he can reduce the time needed for subordinate leaders to reposition their units.

c. In his initial attack order, the company commander gives platoon instructions for their reorganization and includes provisions for patrols to establish and maintain contact with the enemy. He also makes provision for flank protection and the maintenance of contact with adjacent units. He gives platoons tentative instructions regarding formations, frontages, and maintenance of contact during the advance through the woods.

47. ADVANCE THROUGH WOODS. a. As soon as the necessary reorganization has been effected, the company commander promptly confirms or modifies his tentative instructions, prescribes objectives, and starts the advance. A magnetic azimuth is assigned each platoon and special precautions are taken to prevent loss of direction. The company commander and his command group generally follow close behind the center of the leading echelon. The rate of advance depends upon the degree of visibility within the woods; it must permit contact with adjacent units. Periodic halts to restore contact and cohesion may be made at specified times, or on selected lines as directed by the battalion commander.

b. Dispositions depend upon the difficulty of movement and the visibility within the woods. In sparse woods, leading elements may be deployed in line of skirmishers. In
dense woods, a line of squad columns often is the best formation for the leading elements of the company. Scouts precede each leading unit, reconnoitering to the front and flanks. Rear units of the company ordinarily follow in platoon column. Connecting files or groups are employed whenever visual contact between units, or between units and scouts or patrols, is impracticable. Unless adjacent units are in close contact constant flank security is imperative on account of the possibility of hostile surprise attack. Unless other elements of the battalion are following closely, protection to the rear is also essential.

c. Light machine guns can take advantage of clearings and gaps in the line of riflemen to deliver a large volume of fire at short range. They are retained under company control and follow closely behind the attacking echelon. The mortars are used whenever openings in the woods permit observed fire. A mortar is frequently attached to each leading rifle platoon because there is seldom suitable observation for effective employment of mortars from a central location.

d. When scouts or patrols encounter resistance which they cannot overcome, leading platoons immediately deploy and close with the enemy, employing enveloping maneuver whenever possible. Success depends largely on intelligent and aggressive leadership by platoon and squad leaders. The company commander directs such fire support by his weapons platoon as is practicable, and calls for heavy machine-gun fire when terrain and other conditions permit. He employs his support element as the situation requires. Assistance from 81-mm mortars, infantry howitzers, and artillery is frequently limited by lack of observation and the difficulty of defining targets. The company commander, however, calls for their support when necessary and practicable.

48. DEBOUCHMENT FROM WOODS. The leading platoons halt short of the far edge of the woods. The company
commander sends reconnaissance patrols (see FM 21–75) forward to determine the location and strength of hostile resistance to the front, and directs that supporting weapons of the company be brought up. Reorganization of the platoons is conducted at sufficient distance within the woods to avoid hostile fires on the edge of the woods. The company commander promptly plans his advance to the next objective and issues orders to platoon leaders. He disposes the weapons platoon to protect the debouchment from the edge of the woods and makes arrangements for support by heavy weapons, or the artillery, or both. Terrain and volume and kind of enemy fire will greatly influence the debouchment — whether it is made by rushes of small groups or individuals.

SECTION VIII
ATTACK OF TOWNS AND VILLAGES

49. REFERENCES. For general characteristics of infantry combat in towns and villages, see FM 100–5. For employment of individuals and units up to and including the infantry regiment and its supporting arms, see FM 31–50.

SECTION IX
ATTACK OF RIVER LINE

50. GENERAL. For the general principles governing operations at river lines, see FM 7–40 and 100–5. For the
infantry battalion in the attack of a river line, see FM 7-20. The company will usually cross as part of its battalion. It may be assigned as a leading rifle unit to cross in assault boats or as a reserve to cross on bridges or by ferry. This discussion deals with leading units. After receipt of warning orders the company commander reconnoiters the areas in which his units will operate. Upon receipt of the battalion order, he makes such additional reconnaissance as time and concealment permit. When practicable, his reconnaissance includes routes from the rear assembly area to the final assembly area, and from the final assembly area to the river bank.

51. ASSEMBLY AREA. a. Rear. The company moves to and occupies a position in the rear assembly area as directed by the battalion commander. This area is usually beyond hostile light artillery range and within easy night marching distance of the river.

b. Final. Final assembly areas are selected for each battalion crossing in the leading echelon. Frequently, final assembly areas are assigned to each leading rifle company, the companies of each battalion marching directly from the battalion rear assembly area to the company final assembly areas. Here the engineer crews assigned to individual boats join the infantry. The final assembly area is the point where assault boats are placed in readiness by engineers along the foot routes to the river for the final carry by hand to the launching area at the river bank.

52. PLANS AND ORDERS. The company commander completes his plan in the rear assembly area. He issues orders to subordinates in time for their detailed planning. If practicable, he takes them forward to the river bank to issue his order and permit their detailed reconnaissance on the ground. He plans the movement so as to provide as little delay as practicable in the final assembly area.
and no delay at the river bank. In addition to the data usually furnished in combat orders the river crossing order will cover the following:

a. Location of the final assembly area, routes thereto, and hour of arrival in that area.

b. Method of march control to the final assembly area (guides, control points, etc.).

c. Allotment of assault boats to platoons or groups.

d. Formation for the crossing.

e. Objectives and missions for the respective platoons.

f. Time of crossing for each platoon.

g. Instructions for division into boat groups.

h. Instructions regarding supply, evacuation, control, location of company commander, and communication.

53. MOVEMENT TO RIVER. a. The movement of a company to the final assembly area may be made under battalion control or it may be under the company commander. Prior to leaving the rear assembly area, the company commander divides the company into boat groups. Tactical unity is maintained as far as practicable. Upon arrival of the company at its final assembly area, engineer guides meet the company and conduct groups to the boats. All subsequent movement to the river is under control of engineer troops. Groups march in column of twos in order to pick up boats without change of formation. The engineer guides lead groups to the boats, the boats are picked up, and the groups move on in silence. Each boat is carried by the infantrymen who will cross in it.

b. (1) An assault boat will safely transport any one of the loads listed below:

12 men with individual weapons and combat equipment. 10 men with two caliber .30 light machine guns and 20 boxes of ammunition.
10 men (two 60-mm mortar squads) with two 60-mm mortars and 72 rounds of ammunition.

(2) The capacity loads listed are exclusive of three engineer soldiers, who assist in paddling the loaded boat, and who remain with the boat to bring it back across the stream for additional loads. For detailed loading tables, see TM 5–271.

c. Three engineer soldiers are habitually assigned to each assault boat as its crew; they guide and supervise the approach to the river, the launching and loading of the boat, and all movement on the water.

54. CROSSING WATER. Departures from the final assembly areas are timed to permit leading units to cross simultaneously on a broad front, but once these units leave the final assembly areas they do not halt and no attempt is made to maintain alinement between boats. Normally, there is no firing from the boats when the crossing is made under cover of darkness. No effort should be made to paddle upstream in order to counteract drift, unless the relative positions of landing and embarkation points and the nature of the current have led to prior orders to such effect. Alternate crossing points are designated for use by succeeding waves if required.

55. FORMATION. The rifle company usually crosses with the three rifle platoons abreast. The weapons platoon and command group of the company normally follow as soon as the rifle platoons have reached the far bank. The company aid men are attached to one of the rifle platoons in the first wave.

56. ACTION AFTER LANDING. Platoon leaders select prominent features of the terrain on which to rally the boatloads of their men as they land. The river bank is cleared promptly. When landing in darkness, all men
hold their fire, and as enemy groups near the bank disclose themselves by firing, they close with the bayonet. Rifle company commanders usually proceed with or follow immediately behind the leading elements. The weapons platoon follows the rifle platoons to the company objective, and emplaces its weapons to repel a counterattack and to support the further advance. As soon as the company commander has regained control of his company, he orders the resumption of the advance to seize the company's portion of the battalion objective.

57. ANTIMECHANIZED DEFENSE. Troops must be prepared to meet a counterattack, particularly by tanks, soon after their crossing. Antitank rifle grenadiers cover the most probable avenues of tank approach, particularly against the flanks of the company. Designated two-man rocket teams are employed as directed by the company commander.

58. ANTIAIRCRAFT SECURITY. Higher commanders provide both aviation and antiaircraft artillery protection against hostile planes. Antiaircraft weapons remain silent until the crossing is discovered by the enemy.

59. COMPANY WEAPON CARRIERS. The battalion order prescribes the location of company transportation. Company vehicles may be transported across the river by float, by ferry, or may be driven over a ponton bridge after its completion. They should be crossed early in the operation. The rifle company takes a limited supply of ammunition in the assault boats.

60. COMMUNICATION AND CONTROL. Control during the crossing and advance to the company objective is mainly a responsibility of squad and platoon leaders. The company commander resumes control as early as possible.
The company will reestablish communication with the battalion command post as soon as possible after the crossing is effected. The usual means of signal communication are messengers, radio, and prearranged visual signals.

61. IMPROVISED CROSSING. a. Rifle companies as a part of advance guards and pursuing detachments frequently cross a stream or river by surprise, making use of the means at hand. This operation is usually executed under the direction of the battalion commander. The rifle company commander may order a crossing on his own initiative under similar circumstances. The doctrines and technique of crossing with improvised means are similar to those described for a crossing with standard equipment.

b. Crossing is accomplished by use of boats found in the neighborhood, or imperfectly destroyed bridges. Where no better means are available, the rifle company crosses by swimming and with rafts or floats made from its own equipment. All the combat equipment of a rifle company can be crossed with swimmers as follows:

(1) The two-man rifle float can be prepared by two men in 7 minutes. The two shelter halves (one on top of the other) are spread on the ground, and the remaining items of the packs, the clothing, and other equipment of two riflemen are placed centrally on the top shelter half. The rifles, with bayonets and scabbards attached, crossed to give rigidity to the bundle, are then placed on top of the packs and clothing. The float is completed by binding the four corners of the outside shelter half to the four extremities of the rifles by means of the shelter tent ropes. (See fig. 81 and 82.) In a similar manner, using two 4-foot sticks or two shelter tent poles instead of rifles, a light machine gun, a 60-mm mortar, two rocket launchers, or two automatic rifles can be floated in a shelter tent. Care
must be exercised to keep moisture from the electrical connections of rocket launchers.

(2) Ammunition and other supplies vital to the initial stage of the operation on the enemy side are apportioned to the two-man teams and ferried across.
SECTION X
ATTACK OF FORTIFIED POSITION

62. REFERENCES. For a general discussion of the employment of infantry in an attack against a fortified position, see FM 100-5. For the characteristics of permanent fortifications, the organization of assault units, and the methods of attack such fortifications, see FM 31-50.

SECTION XI
RAIDS

63. BY RIFLE COMPANY. a. The rifle company as a unit will usually be employed only in a supported raid. (Supported raids, which may be made in daylight or darkness, depend for protection both on surprise and on the fire of supporting weapons. Unsupported raids are conducted without the fires of supporting weapons and depend primarily on surprise and on darkness, fog, or smoke for protection.) The battalion commander will prescribe the mission, objective, and time. He may secure the recommendations of the company commander in prescribing the routes of advance and withdrawal and in arranging and coordinating the fire support. He will make the necessary arrangements for rehearsals. Other details may be prescribed by him or left to the discretion of the company commander.

b. After preliminary reconnaissance, the company commander must decide all details concerning organization, equipment, training, and conduct of the raid which have
not been prescribed by the battalion commander. He organizes assault and support parties and designates leaders and missions for each party. The weapons platoon may be employed to protect the flanks; to assist in covering the withdrawal; to reinforce supporting fires; or to furnish carrying parties for captured material or guards for prisoners. In addition to the support parties for the usual missions, the company commander should plan to have one support party, including rocket teams, direction under his control for use against unexpected enemy resistance or counterattack. During the night, enemy reserve elements may occupy positions which were not occupied during daylight. These positions may not have been located. Consequently, the company commander must be prepared to deal promptly with unexpected resistance which may endanger the success of the raid.

c. When there are to be no preparation fires by supporting weapons, the company commander must carefully plan the time when he is to give the signal for protective fires which "box-in" the objective. This will involve determining just where his assault parties should be when the signal is given. If the protective fires come down too soon, the hostile garrison may be aroused, and if fires are delayed too long hostile supporting weapons from adjacent areas can bring effective fires on the raiding force.

d. Prior to the raid the rifle company commander and the leaders of his parties conduct secret daylight reconnaissance and at least one night reconnaissance. Orders for the raid must be detailed and complete, and must be thoroughly understood by all participants. All must be able to distinguish between pyrotechnics used as signals for withdrawal and those for supporting fires.

e. The raid is conducted as a night attack (sec. V) followed by withdrawal as soon as the mission is accomplished. The company commander, with his command group, places himself in the formation where he can best
control the action and determine when to order the withdrawal.

64. RAID BY ELEMENT OR RIFLE COMPANY. The rifle company commander may be directed to stage a raid with a platoon or smaller element of the company. Such a raid may be supported or unsupported. (See par. 63.) The company commander will detail the leader of the raid and designate the unit to make it. Subject to his instructions from the battalion commander he will order the mission, time, objective, and routes of advance and withdrawal. When the raid is to be supported, he will arrange with the battalion commander for fire support. When time permits, he will arrange for rehearsals on ground as similar to the scene of the raid as can be located.

65. DAYLIGHT RAIDS. Daylight raids will usually be supported. There will usually be preparation fires by supporting weapons and smoke will ordinarily be used to protect the raiding force. In other respects the preparation and conduct of the raid are similar to those for the night raid.
CHAPTER 3
DEFENSIVE COMBAT

SECTION I
GENERAL

66. TACTICAL EMPLOYMENT. a. General. For the actions of the rifle company in approach march and in assembly areas, see paragraphs 16, 17, and 18. For security missions on the march and in assembly areas, see chapter 4. For discussion of defensive doctrine, see FM 100–5.

b. Missions. The rifle company may be employed to organize, occupy, and defend a company defense area on the main line of resistance, or it may constitute the battalion reserve.

67. ACTION BY COMPANY COMMANDER. a. Upon receipt of the battalion defense order, the company commander takes the necessary steps to formulate his plan and move the company onto the position. These steps include the following:
(1) Make a map study and tentative plan of defense.
(2) Provide for the movement of the company to the position.
(3) Designate the time and place for the issuance of the
company order, and notify the personnel to be present to receive this order (normally the platoon leaders).
(4) Plan the ground reconnaissance and confer with adjacent commanders and battalion staff officers.
(5) Check the tentative defense plan by a personal reconnaissance of the ground.
(6) Complete the company plan of defense.
(7) Issue the company defense order to platoon leaders.
(8) Notify the battalion commander as to the company plan of defense.
(9) Supervise the execution of the defense order.

b. The requirements of speed and immediate action may frequently require the issuance of fragmentary orders and hasty occupation of a position without prior detailed reconnaissance by the company commander.

68. RECONNAISSANCE. The company commander’s reconnaissance is as detailed as time and the situation permit. He first positively identifies his area. The reconnaissance then covers —

a. The immediate foreground of the position, to determine —
(1) Areas which afford the enemy close covered approach to the position.
(2) Natural obstacles and exposed stretches of terrain over which the enemy must pass.
(3) Commanding features of the terrain which may be occupied as hostile observation posts; and areas within the defensive position which will be exposed to hostile observation.
(4) Terrain features from which company observers can overlook the hostile approach.

b. The details of the ground within the defense area to determine —
(1) Coordination with supporting weapons to be placed
within the company area, and coordination with adjacent units.

(2) Locations for subordinate defense areas (usually platoon).

(3) Location of the 60-mm mortars to cover with fire the approaches most dangerous to the position.

(4) Positions for rocket teams. (See par. 3f.)

(5) Location of the company observation post.

(6) Location of the company command post.

69. RIFLE COMPANY DEFENSE ORDER. The company order should include --

a. Information of the enemy, including direction from which and time when enemy attack is expected.

b. Information of supporting and adjacent units.

c. Company mission.

d. Areas and missions of each rifle platoon.

e. Location and missions of the 60-mm mortars, light machine guns, and rocket teams. The location and missions of the light machine guns are assigned by battalion and coordinated by the heavy weapons company commander.


g. Priority of construction.

h. Engineer tools, ammunition supply, and other administrative details.

i. Location of the battalion aid station.

j. Command and observation posts.

70. AMMUNITION SUPPLY IN DEFENSE. For ammunition supply in defense, see paragraph 214e.

71. RELIEF. a. The relief of a company on the battle position is preceded by a detailed reconnaissance of the defense area by officers and appropriate noncommissioned officers of the relieving unit. Company officers familiarize them-
selves not only with the disposition of the defending force but also with the known hostile dispositions on that part of the front. Arrangements are completed for the transfer of any supplies and special equipment to be left on the position by the company being relieved.

b. Usually, the company being relieved takes with it all individual and organizational equipment, but only the ammunition prescribed in the relief order. Emplacements, shelters and latrines are left clean. Guides are detailed from the relieved unit to meet each platoon of the relieving company and conduct it to its position.

c. Secrecy in planning and conducting the relief is essential to its successful accomplishment. The relief should be made under cover of darkness, and at such time as to permit the relieved unit to be beyond artillery range prior to daylight. Incoming leaders inspect the position of each subordinate element as soon as occupation is completed to insure readiness for defensive action. The company commander of the relieving unit reports to his battalion commander as soon as the company is in position.

d. The execution of the relief takes place under the direction of the company commander being relieved; he remains responsible for the defense of the company area until the relief has been completed.

SECTION II
FRONT-LINE RIFLE COMPANY IN DEFENSE

72. GENERAL. a. Mission. The mission of the front-line company in defense is, with the support of other weapons,
to stop the enemy by fire in front of the main line of resistance and, if he reaches it, to repel his assault by close combat.

b. Dispositions. A rifle company assigned to the defense of an area on the main line of resistance is disposed to cover the assigned front with fire, coordinate its fires with and mutually support the units on its flanks; afford close rifle protection to the supporting weapons emplaced within its area; and be able to offer resistance in any direction for the protection of its flanks and rear. Its subordinate elements are distributed in width and depth so as to be mutually supporting and capable of all around defense.

73. FRONTAGES AND DEPTH. a. Frontages. The battalion commander assigns frontages to his front-line companies in accordance with natural defensive strength and relative importance of their defense areas. Where a company occupies a vital area having poor observation and poor fields of fire, such as in heavily wooded, broken terrain, its frontage should not exceed 500 yards. Where the terrain is more open and affords longer fields of fire, a frontage of 800 to 1,000 yards may be assigned. Where the terrain is open and flat, or natural obstacles across the front render the area unlikely to be attacked in strength, the frontage assigned to the company may exceed this maximum figure.

b. Depth. The distance from front to rear, between garrisons in successive platoon defense areas, should not exceed the effective range of rifle fire (500 yards). It should be great enough to insure that no garrison is in the zone of artillery fire directed at the next garrison to the front or rear (150 yards).

c. Boundaries. The company defense area is defined in the battalion order by indicating boundaries, and limiting points on the main line of resistance (an imaginary line joining the forward edge of the most advanced organized defense areas). The boundaries define the company area
of responsibility. All defensive elements and installations of the company are included within its boundaries.

d. Limiting points. Points at which the main line of resistance intersect the company boundaries are designated by the battalion commander and are termed limiting points. Adjacent commanders coordinate their defenses in the vicinity of these limiting points to insure that no gaps exist in the fires across the front of the position.

74. DISTRIBUTION OF PLATOONS. a. General. (1) The distribution usually places two rifle platoons in defense of the main line of resistance and one rifle platoon in support. However, the tactical requirements of each situation must be evaluated and distribution of elements made accordingly. Exceptionally, when the area assigned to a platoon does not lend itself to control by the platoon leader, the platoon may occupy two defense areas with the platoon sergeant in command of one. Integrity of rifle squads is maintained. For schematic diagrams illustrating

![Diagram of company defense distribution](https://via.placeholder.com/150)

*Figure 9. Distribution of company in defense*
distribution of the company in defense, with two platoons on the main line of resistance, see figure 9(1) to (7).

(2) A hostile force during daylight makes maximum use of covered approaches to attack a defensive position; at night his advance usually is made over more open areas. Therefore, where a choice of defensive positions is available, during daylight platoons are disposed to block advances utilizing such covered approaches; while intervening areas exposed to hostile observation and long-range fires are covered by defensive fires — preferably those of machine guns. At night, platoons are disposed to block the open areas, covered approaches being protected by one or more stationary flank combat patrols. (See fig. 9(3) and (3) and pars. 21i, 84g, and 171.)

**Figure 9. Distribution of company in defense—Continued**

**b. Front-line defense areas.** While a rifle platoon will not ordinarily actually occupy a width of more than 300 yards, it is capable of defending a wider area by its fire. The width that can be assigned to a platoon will be dependent upon the fields of fire the obstacles existing in its
front, and the supporting fires covering the area. Wide gaps may thus exist between minor defense areas provided these gaps can be covered effectively by fire and the adjacent units are capable of a mutual exchange of fires across their front. The responsibility for defending a hostile

Figure 9. Distribution of company in defense—Continued
Figure 9. Distribution of company in defense—Continued
avenue of approach is given to one leader. Likewise where possible, the approach and the terrain blocking that approach are included in the defense area assigned to that leader.

\[\text{Diagram: Distribution of company in defense—Continued}\]

\textit{c. Support platoon.} (1) The support platoon organizes a position from which it is capable of firing to the flanks of the forward platoon defense areas, in the gaps between the platoons, and within the forward areas in case they are overrun. See fig. 9©. It usually provides protection of the flanks and rear of the company area.

(2) If the terrain is such that the support platoon cannot accomplish its missions from a single position, and concealed routes for movement within the area are available, more than one position may be organized and the platoon held in a covered position prepared to move to either location. (See fig. 9©.)

(3) Where the open nature of the terrain will prevent such movement, once the fire fight has commenced, the
support platoon may have to organize and occupy more than one defense area. (See fig. 9©.)

(4) Where fire support of the front line cannot be obtained and suitable defilade and concealment exist, the platoon may organize positions in depth and may then be held mobile to occupy one or more of these positions or to counterattack to regain a forward area. (See fig. 9©.)

(5) The decision to counterattack or to occupy a prepared position is made by the company commander.

**d. Weapons platoon.** (1) The battalion commander assigns the locations and missions of the light machine guns.

(2) The 60-mm mortars closely support the forward defense areas and are located to cover the most dangerous avenues of approach to the company area. When a platoon defense area cannot be effectively supported by mortar fire under company control a mortar squad may be attached to that platoon. Otherwise, mortars are retained under company control.

**e. Rocket launchers.** Positions for rocket teams should be selected near the perimeter of the company to cover likely avenues of approach for armored vehicles. Whenever practicable, these positions should permit fire on secondary targets such as crew-served weapons and grouped personnel. (See par. 3f.) When required by the nature of the terrain, the company commander may assign rocket launchers to front line platoon(s).

**75. FIRE PLAN.** The company commander insures that the foreground of his area is covered by small-arms fire and that his platoon defense areas on the main line of resistance are located to facilitate the mutual exchange of fires. He contacts the commanders of the units on his flanks and coordinates his fires with theirs so that adjacent units are mutually supporting and no gaps are left in the fires along the boundaries. He ascertains the locations of the prepared close defensive fires of the cannon company, the supporting artillery, the 81-mm mortars, and machine guns; he
covers the gaps with rifle and automatic rifle fires and with primary target areas of the 60-mm mortars. (See par. 198b.)

**76. OBSERVATION POST.** The company observation post (see app. I) should afford a view of all or the greater part of the company defense area and of the approaches thereto. Observation to the flanks is highly important. The observation post is the battle station of the company commander; however, he is free to go where his presence is demanded. The command post is kept informed of his location.

**77. COMMAND POST.** The company command post is located in rear of the organized defense area of the support platoon. It should be in defilade and concealed from aerial observation. Covered and concealed routes to the front and to the rear are desirable to facilitate communication with the platoon leaders and the battalion command post.

**78. ORGANIZATION OF GROUND.**

**a.** The organization of the company defense area is limited only by the time and facilities available. In the absence of special instructions all men first dig standing type one-man foxholes. Maximum use is made of natural and artificial concealment and cover against both ground and air observation and fire. Special construction tasks, such as laying mine fields or constructing obstacles, may be allotted to the company. (See FM 5–30.) The battalion order states the order in which the tasks are to be executed. Work is conducted simultaneously on several tasks. Camouflaging, and other provisions for concealment, are performed concurrently with other work. (See FM 5–20.)

**b.** Organization of exposed areas subjected to intense artillery or aerial bombardment may have to be accomplished piecemeal during daylight by scattered individuals. If such procedure is impracticable, the organization of these exposed positions is postponed until dark.
79. ANTIMECHANIZED DEFENSE. a. The company takes advantage of all passive means of defense. Natural obstacles are improved and antitank mines are used when available. Mines are covered by fire to prevent the enemy from removing them before or during the tank attack. Mine fields are marked and a record of their location made and submitted to the next higher commander. Adjacent units are also informed of their location. Guards are placed over antitank mine fields to prevent casualties to friendly troops and vehicles. In front of the main line of resistance, guards are withdrawn when the outpost or other covering forces withdraw.

b. Basic principles governing antimechanized fires are set forth in paragraph 12c (2).

80. ANTIAIRCRAFT SECURITY. a. Dispersion, camouflage, and foxholes comprise the individual's best protection against aircraft.

b. For conditions under which fires are delivered at aircraft, see paragraph 12c (3).

c. Weapons on the main line of resistance will not fire at aircraft until it is obvious that the location of that line is known to the enemy. Weapons of units on the main line of resistance may be located initially in supplementary positions to permit them to fire antiaircraft missions.

d. The automatic rifles of the support platoon are located initially for the antiaircraft protection of the company.

81. LOCAL SECURITY. a. Whether or not the position is protected by an outpost, the company is responsible for its own local security. During daylight, observers are posted to observe the foreground in order to give sufficient warning of hostile approach to enable the company to man its position. If the planned routes of withdrawal
of the outpost lead past the company area, these routes are included within the areas of surveillance of the observers.

b. Observation posts consist of single or double sentinels generally detailed from the support platoon. They are posted on the nearest terrain features affording the desired observation, generally not over 400 yards from the position.

c. At night listening posts are established on the avenues of approach. These are supplemented by patrols.

d. At least one sentinel is on duty at all times within each subordinate defense area. At night, double sentinels are posted.

82. HASTY OCCUPATION OF POSITION. In the hasty occupation of a position, the first considerations are to get the troops on the position, to have them start digging in, and to provide for local security. The elements of the company and any attached weapons are located for the all-around defense of the company defense area. As time permits, coordination with adjacent units is accomplished.

83. NIGHT DISPOSITIONS. It is usually necessary to make certain adjustments at night to meet the conditions of reduced visibility. The decision to adopt night dispositions in case of fog or smoke rests with the battalion commander. For the rifle company, these actions include:

a. Laying light machine guns on final protective lines and 60-mm mortars on primary target areas. (See FM 23–85.)

b. Placing squads from the support platoon in areas that cannot be blocked by fire.

c. Detailing patrols to the front to contact the enemy and warn of his approach.

d. Establishing listening posts.

e. Illuminating the foreground by flares.
84. CONDUCT OF DEFENSE. a. During the hostile preparation fires, personnel occupying front-line defense areas take cover in their foxholes or emplacements. The hostile attacking force is not engaged by riflemen or other weapons occupying positions in the vicinity of the forward rifle platoons until the enemy is within effective rifle range (500 yards). Observers in each forward defense area keep the foreground under continuous observation.

b. As the hostile attacking forces come within range they are held under fire by weapons sited for long-range fires — artillery, infantry howitzers, mortars, and machine guns. (1) Light machine guns may temporarily occupy supplementary positions for such fire in accordance with the battalion order. These supplementary positions must be at least 200 yards ahead or in rear of the forward defense areas in order that the locations of forward defenses will not be disclosed prematurely. A covered route to the primary gun postions must be available. Guns occupying supplementary positions for the initial fires are moved to their primary or alternate emplacements prior to arrival of the attacking force within effective rifle range. (2) Light mortars located in the vicinity of the company support area execute fire missions within their effective range. Mortars emplaced in the vicinity of the forward defense areas withhold their fire until the fires of those defense areas are opened.

c. As the hostile attack comes within effective rifle range, all weapons of the forward defense areas open fire on appropriate targets to inflict maximum casualties and stop the hostile attack before it reaches their positions. Requests for supporting fires are made by the company commander or commanders of subordinate defense areas directly to the nearest observers — artillery, cannon company, or heavy weapons company. Requests may also be made by the company commander to the battalion commander for such fires.
d. If the attacking elements reach the area covered by planned close-in defensive fires, machine guns shift their fires to final protective lines and mortars fire on their primary target areas, while riflemen and automatic riflemen increase their rate of fire against the most threatening targets. If the enemy assaults, he is met successively by fire, grenades and rockets, and hand-to-hand combat.

e. If the enemy succeeds in penetrating the position, his advance is resisted by the company support, either by fire from its prepared position or by counterattack. The decision to counterattack rests with the company commander. To be successful a counterattack must be delivered quickly, before the enemy has a chance to organize to meet it.

f. In case the company becomes surrounded, the company commander makes such redistribution of any supporting weapons in his area as he considers necessary for its continued all-around defense.

g. When visibility has been reduced by fog or smoke, the battalion commander decides whether alternate night positions are to be occupied. (See par. 74a (2).)

SECTION III
RESERVE RIFLE COMPANY
IN DEFENSE

85. GENERAL. The front-line battalion in defense frequently places two rifle companies on the main line of resistance and one in reserve. The battalion order prescribes the missions for the reserve company and the priority of these missions. The battalion commander controls the employment of the reserve company.
86. MISSIONS. Missions which may be assigned the reserve company are—

a. Increase depth of battalion defense area. Where the key terrain of the battalion defense area is located in the rear portion of the battalion area, the position organized by the reserve company provides the defense of that locality. However, the position must be within rifle supporting distance (500 yards) of the support echelons of the forward companies. It should be at least 150 yards from that echelon, so as to be outside the zone of dispersion of artillery fire directed at the main line of resistance. Platoons are assigned and defend areas similar to those of front-line platoons. Fires and positions are coordinated with those of the heavy machine guns located in the battalion reserve area in order to prevent or limit hostile penetrations, to assure a cohesive defense, and to provide close small-arms protection for the heavy machine guns.

b. Protect flanks of battalion. In case of a penetration in an adjacent area, the reserve company may occupy a flank line of resistance from which it can prevent the widening of the penetration and envelopment of the threatened flank or it may counterattack to assist the adjacent unit. Where the battalion has an unprotected flank, the reserve company is disposed to protect it.

c. Counterattack. (1) The reserve company may be employed in counterattack to restore a portion of the position or to eject the enemy from a certain area. Plans are prepared in advance to meet various situations.

(2) The battalion order states the assumed penetrations against which counterattack plans are to be prepared. The preparation of these plans is the function of the reserve company commander.

(3) Counterattacks are planned to strike the enemy in flank with the greatest possible force. They are not directed against objectives outside the battalion area except on orders of higher authority, nor is the enemy pursued
beyond the main line of resistance, except by fire. Use of routes of approach through an adjacent battalion area are coordinated with that battalion commander during the planning stage and at the time of execution of the counterattack.

(4) Supporting fires of all classes are planned, to include the fires of the weapons platoon, the cannon and heavy weapons companies, and the supporting artillery. Coordination of these fires is arranged with respective company commanders and the artillery liaison officer. These fires should be concentrated across the base of the penetration to prevent further hostile entry into the defense area.

(5) The counterattack plans are submitted to the battalion commander for approval. When time and other conditions permit, each plan should be rehearsed on the ground. As a minimum, the subordinate leaders are taken over the ground and the plans explained in detail.

(6) The counterattack is launched on order of the battalion commander.

d. Establish combat outpost. All or part of the reserve company may be detailed initially to establish a combat outpost. For a discussion of combat outposts, see paragraph 106.

e. Assist in organization of forward areas. Working parties may be detailed to the forward areas to assist in clearing fields of fire, erecting obstacles, laying antitank mine fields, constructing emplacements and entrenchments, executing camouflage, and performing similar tasks.

87. WEAPONS PLATOON. a. The location and missions for the light machine-gun section are included in the battalion order and coordinated by the heavy weapons company commander.

b. The 60-mm mortar section may be given initial locations and missions by the battalion commander in sup-
port of the main line of resistance. This will generally be limited to close defensive fires. The mortars may be emplaced so as to utilize fire data obtained from the observation and communication system of the 81-mm mortars.

**88. OBSERVATION POST.** The initial observation post of the reserve company should be near the battalion observation post. The company commander must have early information of the situation within the battalion area and be in close touch with the battalion commander. Subsequently, the observation post is located to give the best observation of the area in which the company is committed.

**89. COMMAND POST.** The reserve company command post is in or near the company assembly area and close to the battalion command post. When the company occupies a position or makes a counterattack, the command post moves with the company.

**90. ORGANIZATION OF GROUND.** The priority of construction of the several defensive positions of the reserve company is stated in the battalion order. The organization of each position includes clearing fields of fire and construction and concealment of individual shelters, weapon emplacement, and obstacles.

**91. COMPANY ASSEMBLY AREA.** Within its assembly area, the company is held in platoon groups sufficiently dispersed to reduce casualties. Depending on the length of time the company expects to occupy the assembly area, it constructs individual protection for its weapons and men. (See app. I.)

**92. ANTIMECHANIZED DEFENSE.** When the reserve company occupies a prepared position, the doctrines of anti-
mechanized defense for a front line company apply. (See par. 12c (2).) In the assembly area, the antitank rifle grenadiers and two-man rocket teams are disposed to cover possible tank approaches. A counterattack by the reserve company is not launched while there is still an immediate threat of a hostile mechanized attack.

93. ANTIAIRCRAFT SECURITY. Reserve company automatic riflemen are disposed for the antiaircraft protection of the assembly area. The assembly area also receives secondary protection from the heavy machine guns in the rear portion of the battalion defense area. When the company occupies a prepared position, the doctrines of antiaircraft defense for a front-line company apply. (See par. 80.)

SECTION IV
RETROGRADE MOVEMENTS

94. FRONT-LINE COMPANY IN NIGHT WITHDRAWAL. The battalion order usually prescribes the time of withdrawal, company and battalion assembly areas, and the troops to be left in position by each company as a covering force. Supporting weapons in the company area are usually attached to the company for the withdrawal to the battalion assembly area.

a. Preliminary actions. As soon as the company commander is informed of a contemplated withdrawal, he initiates daylight reconnaissance by subordinates of routes of withdrawal as far as the battalion assembly area. The company commander limits the number and size of reconnaissance groups to a minimum in order to preserve secrecy. He prescribes the reconnaissance to be made by the
platoons and by men to be used as guides in the night movement. The company commander contacts his platoon leaders by going personally to their command posts to acquaint them with his plan of withdrawal. He informs them of the time of withdrawal, the platoon assembly areas, the company assembly area, and the strength of units to be left in position as part of the company covering force.

b. Company (less covering force). (1) Rearward movement of front-line rifle units, less the covering force, begins at the designated hour. Individuals move straight to the rear to squad assembly areas where the squad leader regains control. Squads move to designated platoon assembly areas. Platoons move to the company assembly area. Small column formations which facilitate control are adopted. For initial and subsequent dispositions, see figure 10(1) and 10(2).

(2) Company transportation joins the company as far forward as the situation permits. The limit of its forward movement is prescribed by the battalion commander.

c. Covering force. (1) The company covering force will usually consist of one squad left in place by each platoon of the company and such supporting weapons located in the company area as may be prescribed by the battalion. These are usually single guns left in position with skeleton crews. Transportation for supporting weapons is left with the covering force.

(2) For the night withdrawal a commander is detailed to command the company covering force. The time when he takes over command is prescribed in company orders, and will usually be just prior to the withdrawal of the company. During daylight the company covering force commander makes a reconnaissance to ascertain the exact location of supporting weapons to be left in position, and routes of withdrawal for the covering force. He contacts squad leaders to be left with the covering force and points out specific locations for portions of the squad. Some re-
Figure 10

INITIAL COMPANY DEFENSE AREA AS OCCUPIED DURING DAYLIGHT

DISPOSITIONS OF COMPANY COVERING FORCE LEFT IN POSITION

Figure 10
distribution of squads in forward defense areas is necessary to provide observation over the entire defense area and close rifle protection for supporting weapons. The squad is retained in as large groups as possible. Not less than two men are placed in any locality. This redistribution of the squad should be accomplished after dark. Every effort is made to preserve secrecy.

(3) The squad left in the area of the support platoon is usually kept intact for local patrolling and ejecting hostile patrols which may succeed in entering the position. The command post for the company covering force is the old command post of the company. Sufficient messengers are sent to the covering force by the company commander to provide adequate signal communication within the area and with the battalion covering force command post.

(4) Prior to its withdrawal, the covering force should simulate normal activity in the company area. Patrolling is continued. All activities are conducted to prevent the enemy from detecting the withdrawal from position.

(5) The company covering force may be directed to remain in its position until a specified time or it may be withdrawn on orders of the battalion covering force commander.

95. FRONT-LINE COMPANY IN DAYLIGHT WITHDRAWAL.

a. The daylight withdrawal order is normally oral, brief, and fragmentary.

b. The daylight withdrawal is a series of delaying actions on successive positions. Each echelon covers the withdrawal of the next preceding echelon. (See fig. 11.) The support platoon covers the withdrawal of the front-line platoons. The battalion reserve covers the withdrawal of the front-line companies.

c. After withdrawal, front-line platoons move directly to the designated company assembly area. The initial withdrawal consists of a successive thinning out of the line. Individuals are sent to the rear of the support pla-
toon area where a platoon noncommissioned officer assembles them or sends them on to the company assembly area. Automatic riflemen in each squad cover the withdrawal of their squads. As soon as the last elements of the front-line platoons have passed, the support platoon similarly withdraws under the protection of the battalion reserve.

*d. Supporting weapons in the rifle company area are normally attached to the company for the withdrawal. For the use of supporting weapons in daylight withdrawal, see paragraph 209b.*

*e. Withdrawing elements make maximum use of concealed and covered routes.*

**96. RESERVE COMPANY IN WITHDRAWAL.**

*d. At night.* In a night withdrawal, the reserve company commander initiates rear reconnaissance as for a front-line company. *(See par. 94a and c (2).) The battalion order may prescribe that one platoon be left in position. This platoon

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**Figure 11. Front-line rifle company in daylight withdrawal**
is responsible for patrolling and protecting the battalion covering force command post.

b. In daylight. In a daylight withdrawal, the reserve company is left in position to cover the withdrawal of the forward elements of the battalion. It withdraws in accordance with the battalion order under the protection of the regimental covering force (regimental reserve) or other elements of the battalion which have taken position in rear.

97. DELAYING ACTION IN SUCCESSIVE POSITIONS. a. Since delay in successive positions is based on limited resistance only on any one position the company may be assigned a frontage for such a position which is twice as great as would be assigned for a sustained defense. The company commander directs early reconnaissance by subordinates of successive positions and routes of withdrawal prescribed in orders of the battalion commander. The rifle company on a delaying position may deploy its three platoons abreast in order to develop greater fire power. Where one or both flanks are exposed, supports are held out. Close-in defensive fires are not planned; instead, the position is selected to favor long-range fires. A position near the topographical crest is generally of greater value than one on the military crest. The former position affords the unit defilade immediately upon the initiation of its withdrawal. Fires are opened at extreme ranges (rifles and automatic rifles, 800–1,200 yards) in order to force the enemy to deploy and to make time-consuming preparations for attack. (See fig. 12.)

b. Caliber .30 heavy machine guns and battalion antitank guns are usually attached to rifle companies. The antitank guns open fire at the earliest moment that promises effect against the type of hostile armored vehicle employed. Weapon carriers and prime movers are utilized in moving machine guns, mortars, and antitank guns
whenever practicable. The rifle platoons organize their positions as for defense, and as completely as time permits. Foxholes are dug and fields of fire are cleared.

d. The withdrawal to a rear position is made before the hostile rifle fire can pin the troops to the ground and before the enemy can reach assaulting distance. The withdrawal may be effected by withdrawing platoons successively and covering the gaps thus created by the fire of supporting weapons; or by withdrawing platoons simultaneously, each platoon covering its own withdrawal.

c. Between the successive delaying positions, intermediate positions offering good possibilities of delay are occupied by detachments with automatic weapons. (See FM 100-5.)

98. DELAY IN ONE POSITION. The mission of delay may require a force to hold a certain position for a predetermined time. The rifle company assigned a portion of a

\[ \text{Figure 12. Rifle company in delaying action} \]
sector on a delaying position with this mission effects its
distribution of troops, organizes the position, and plans
its close defensive fires as for defense of a position. In-
creased frontages are obtained by allowing greater in-
tervals between adjacent defense areas. Intervals between
individuals in platoon and smaller defense areas are not
increased. Intervals between adjacent units must permit
mutual support by flanking fire. Mobility is sought for
the support platoon in order to provide adequate sup-
port for the entire forward area of the company.
99. GENERAL. a. Security missions which may be assigned to a rifle company include the following:
   (1) Support of an advance guard.
   (2) Support of a rear guard.
   (3) Advance or rear guard.
   (4) Flank guard.
   (5) Support of an outpost for a bivouac.
   (6) Part of a general outpost in defensive operations.
   (7) Combat outpost of a front-line battalion in defensive operations.
   (8) March outpost.

   b. A company having security mission is issued its extra ammunition before beginning the mission, and its weapon carriers usually go with the company except as indicated in paragraph 100c (2).

100. SUPPORT OF ADVANCE GUARD. a. When a battalion constitutes the advance guard, the leading rifle company will ordinarily be designated as the support. (See FM 100–5.) The mission of the support is to reconnoiter to the front and to provide security for the element following in its immediate rear.

   b. Upon receipt of the advance guard order, the support commander prepares and issues his own order to his assembled subordinate leaders. The support commander's
order usually contains—

1. Information of the enemy and own troops.
2. Organization of the support.
3. Route and destination.
4. Hour march begins.
5. The distance at which the support is to follow the advance party.
6. Special security and reconnaissance measures, including conduct at halts and responsibility for patrolling to the flanks.

Figure 15. Initial advance guard formation
(7) Conduct of the advance.
(8) Position of the support commander.

c. (1) The support marches ahead of the reserve in three groups from rear to front as follows: the support proper; the advance party; the point. (See fig. 13.) The support company sends forward an advance party which should seldom exceed a platoon in strength. The advance party, in turn, sends forward a point, usually a squad or half-squad. (See fig. 14.) Distances between elements of the support vary in accordance with the situation, the terrain, and conditions of visibility. These distances are sufficient to allow each succeeding element to deploy without serious interference from the enemy. However, the distances are not so great as to prevent each succeeding element from supporting the element in front before the latter is destroyed. The following table shows average figures for road spaces and the average distances between elements for a support consisting of a rifle company for a march in daylight. This table is a guide only. At night, distances are considerably less than indicated in the table.

<table>
<thead>
<tr>
<th>Element</th>
<th>Strength</th>
<th>Formation</th>
<th>Road space in yards (average)</th>
<th>Distance to next succeeding element in yards (average)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Point</td>
<td>Squad</td>
<td>Staggered</td>
<td>35</td>
<td>200</td>
</tr>
<tr>
<td>Advance party</td>
<td>Platoon (less one squad)</td>
<td>Column of twos (extended)</td>
<td>50</td>
<td>400</td>
</tr>
<tr>
<td>Support proper</td>
<td>Rifle company (less one platoon)</td>
<td>Column of twos</td>
<td>100</td>
<td>500</td>
</tr>
</tbody>
</table>

(2) The company weapon carriers will usually be under battalion control when contact is not imminent. When contact becomes imminent, they should be released to the company. For duties of personnel charged with defense of the weapon carriers, see paragraph 13a. For conditions
under which antiaircraft fires are delivered, see paragraph 12c (3).

d. Contact between the support and the advance party is maintained by connecting files sent forward by the support.

e. The advance party is able to patrol, in broken country, to a distance of 200 to 300 yards to each flank of the route of march. Patrols to greater distances are provided by higher echelons. Foot patrols should seldom be sent to distances greater than 800 yards from the route of march. (See fig. 13.)

f. The support commander, ordinarily marches at the head of the support proper; however, he is free to go wherever his presence is required. He informs the advance guard commander, by the fastest means available, of any new information of the enemy or change in the situation.

g. Upon encountering the enemy, the support commander promptly joins the advance party commander and, where the situation warrants, commits the support without detailed reconnaissance. The attack is launched at once in order to drive off the enemy or envelop his position. It is characterized by rapidity of decision and action. If unable to drive off the enemy the support attempts to immobilize him by fire and sends out patrols to locate his flanks. (See fig. 15.)

h. If the enemy withdraws or is destroyed before the reserve of the advance guard is committed, the support promptly resumes its advance, in a suitable formation.

i. During halts the support habitually establishes a march outpost. (See par. 107.) Each element also promptly posts observers at vantage points to the front and flanks to insure that hostile forces cannot approach undetected. The support commander coordinates the locations and sectors of surveillance of observers. The support will
occupy terrain suitable for the execution of its protective mission.

Figure 14. Disposition of point and advance party

101. SUPPORT OF REAR GUARD. a. General. Rear guards are provided for the protection of a foot or motorized column, which is marching away from the enemy, and for the protection of the rear of a column advancing toward the enemy if attack or harrassing action is possible. Whenever a rear guard is protecting motorized elements, it is also motorized.
b. Retrograde movement. (1) In a rear guard protecting a withdrawing foot or motorized column, the rear company usually is designated as the support. Its mission is to protect that element of the rear guard which immediately precedes it in the direction of march.

(2) At a considerable distance from hostile forces a company having the mission of support of a rear guard adopts a formation similar to that of the support of an advance guard in reverse order of march. It is subdivided into three groups; the support, the rear party, and the rear
point. The company usually details one rifle platoon to act as rear party which, in turn, details either a rifle squad or half-squad to act as rear point. The distances between elements of the support vary in accordance with the situation, the terrain, and visibility conditions, and correspond generally with the distances between similar elements of the advance guard. Except when enemy pursuit is close, each element of the rear guard follows the preceding element at a prescribed distance.

(3) When enemy pursuit is close, elements of the support effect such delay of the enemy advance as may be necessary to enable the next preceding unit to make suitable dispositions. Fire is opened at long range. Usually elements do not move toward the enemy to reinforce a subordinate element. The larger element occupies a delaying position to cover the withdrawal of the subordinate element which has become engaged. The element in contact with the enemy then withdraws under the protective fires of the element occupying the delaying position. The rate of retirement is coordinated with the main body and adjacent rear guard elements. In general, the combat action of a company operating as support of a rear guard in close contact with the enemy is conducted in accordance with the procedure described for delaying action in paragraph 97.

c. In an advance. When the transportation of the main body is moving at the tail of the main body, the rear guard for the advancing column is motorized and moves by bounds behind it. While moving, the support adopts the same relative formation as if on foot, except that distances between elements are measured in time rather than in yards. The average time distances are: rear point to rear party, 2 minutes; rear party to support, 4 minutes. These time distances are subject to the same general variations as are indicated above for yardage distances for foot elements. When the transportation of the main body halts
at the termination of a bound, the rear support halts,
dismounts, and forms a march outpost.

102. COMPANY AS ADVANCE OR REAR GUARD. When
the rifle company operates as an advance or rear guard of
a small force, the reserve is omitted. The company dis-
poses its elements and conducts its actions as does a rifle
company acting as the support of a larger advance or rear
guard. It may have supporting weapons attached.

103. FLANK GUARD. a. General. (1) A rifle company may
be detailed to protect the flank of a marching column.
When so detailed the company commander is given
definite instructions as to what he is to do, and when and
for how long it is to be done. When practicable, this com-
pany should be reinforced with antitank weapons and
with a sufficient number of motors to facilitate rapid com-
munication with the unit detailing the flank guard. Such
a security force may be dismounted or motorized. Since
roads are the most dangerous avenues of approach for
the initial attack by a hostile force, the company com-
mander attempts to block these primarily; other avenues
of approach also are covered.
(2) In case of attack, the main body commander is im-
mediately notified and the flank guard delays the advance
of the enemy until the main body can prepare for action
or until the tail of the column passes a designated point.
For other details, see FM 7-20, 7-40, and 100-5.

b. Occupying simultaneously a series of flank positions.
(1) The company generally will occupy these positions in
advance of the march of the main body. Preferably the
company should be motorized to enable it to form a
number of motorized detachments, each blocking an
avenue of approach. A strong supporting element should
be retained in a central location so that any detachment
can be reinforced. As the tail of the main body ap-
proaches a point on the route from which elements on the second position provide adequate flank protection, the first detachment should be moved rapidly to a previously reconnoitered location to the front. (See fig. 16.) This procedure is continued; the detachments remain in position until the main body has passed a point approximately opposite their positions, after which they move to designated positions ahead of and to the flank of the leading elements of the marching column.

Figure 16. Employment of flank guard occupying simultaneously a series of flank positions—schematic diagram
NOTES

1. Detachment No. 1 moves to position No. 4 when tail of main body reaches A.

2. Detachment No. 2 moves to position No. 5 (not shown) when tail of main body reaches B.

3. Detachment No. 3 moves to position No. 6 (not shown) when tail of main body reaches C.

4. Support at X remains near center detachment location; with an inadequate road net, support at X (Y) may be omitted and detachments are correspondingly reinforced in strength and number.

(2) In occupying simultaneously a series of flank positions, road blocks are established. Demolitions may be accomplished, and small detachments are posted to cover them with fire. Antitank rifle grenades, rockets, and any attached antitank guns are used to attack hostile vehicles.

(3) When the company is operating on foot it may be reassembled after the tail of the main body has passed a prescribed location or at a specified time. The company rejoins the main body at the earliest practicable time.

c. Occupying a single flank position. If there is only a single avenue of approach from a threatened flank, the company commander is directed to move to a single key position, the possession of which will afford the necessary protection to the main body. This key terrain feature may be defended until the mission is accomplished, or utilized as an initial delaying position.

d. Moving on a parallel route. If moving on a parallel route, the company commander provides for local security of the company by employing an advance and a rear guard, and by extensive use of flank patrols. (See par. 171b.) Contact with the main body is maintained by patrols sent to points of observation, and by motor messenger, or radiotelephone.

104. SUPPORT OF OUTPOST FOR BIVOUAC. a. General.

(1) A rifle company detailed as a support of an outpost for a bivouac is assigned an area on the outpost line of resistance and a sector of surveillance. The mission of the outpost is to provide time for the main force to prepare
for combat. Fire is opened at long range and the enemy is held under constant fire as he approaches the position. The support is prepared for close combat. When the support has been assigned a delaying mission, it withdraws along previously reconnoitered routes to an intermediate delaying position or as may be directed by the outpost commander.

(2) Support areas on the outpost line of resistance are numbered from right to left. Heavy machine guns and other supporting weapons may be attached to the company. The company adopts a suitable formation to protect its movement to the outpost position and provide for its own security. For other details, see FM 7-20, 7-40, and 100-5.

b. Preliminary orders. Upon receipt of orders, the company commander makes a map reconnaissance, informs his second-in-command as to his tentative plan, and issues specific instructions as to where the company is to be moved.

c. Reconnaissance. (1) If practicable, the company commander precedes his unit to its assigned area and makes a detailed reconnaissance. Frequently enemy interference, or the threat thereof, will require him to make his reconnaissance under the protection of the march outpost.

(2) He confers with the march outpost commander as to the situation and the terrain. As soon as contact can be made, he also confers with commanders of adjacent supports. During his reconnaissance, the company commander determines locations and missions for each platoon and for any attached supporting units.

d. Orders. The company commander then decides upon his plan of organization and issues his orders to the platoon leaders. Frequently the orders are issued by message in fragmentary form.

e. Organization of ground. The selected position should provide observation for long-range machine-gun and
mortar fires and permit the organization of close defensive fires. The company organizes the position as for a defense on a wide front (delay on one position.) (See par. 98.)
The unoccupied intervals of the area are covered by fire and, wherever practicable, by obstacles. Attached heavy machine guns are employed for long-range direct fire covering the approaches to the position. They are assigned supplementary positions for reinforcing the flanking fires of the light machine guns. Attached 81-mm mortars are located to cover defiladed approaches to the position. They are also assigned close support missions. Designated rocket teams and any attached antitank guns are located to cover the most likely avenues of mechanized approach. Immediately upon arriving on the outpost position, the troops construct foxholes, clear fields of fire, and develop camouflage in a manner similar to the organization of a defense area on a battle position.

f. Conduct. The company promptly covers its front with outguards and patrols. (See fig. 17.) Outguards, not exceeding the strength of one squad, occupy day positions (usually within 400 yards of the outpost line of resistance) affording the most extensive views over the foreground. Outguards are numbered from right to left in each support area. At night outguards are posted so as to cover the most probable routes of hostile advance. Patrolling is greatly increased at night. Unless given specific missions, the patrols detailed from the support cover only their front and gaps between outguards. The support may be required to execute distance patrolling to the front and flanks, utilizing motors provided for this purpose. Stronger outguards (detached posts) are detailed to hold more distant features such as stream crossings, villages, and important road junctions. Communication with adjacent supports, between platoon defense areas, and between outguards is maintained by visiting patrols or by tele-
phones. Patrols should go over their route during daylight.

Figure 17. Disposition of outpost for a bivouac—schematic diagram

105. SUPPORT OF A BATTALION ON GENERAL OUTPOST.

a. The general outpost is divided into battalion areas. The battalion in turn subdivides its position into company areas. A rifle company occupying an area on the outpost line of resistance organizes its position and may be directed to conduct its action as for delaying action. (See pars. 97 and 98.)

b. The outpost order may prescribe that the outpost line of resistance be held a definite time or until other orders are received. In such case, the outpost organizes the position for protracted defense.

c. In the organization of ground, deception is stressed. Dummy emplacements simulating the organization of a battle position are constructed to deceive the enemy and disperse his fire. The company covers its front with observation groups (outguards) and patrols as for the support of an outpost for a bivouac. (See par. 104f.)
106. COMBAT OUTPOST OF FRONT-LINE BATTALION.  

a. A battalion occupying an area on the main line of resistance provides for its local security by posting a combat outpost. The reserve company, or elements thereof, may be assigned this mission. If a general outpost is in position the combat outpost ordinarily consists of a series of observation groups placed to observe the approaches to the position. When the proximity of the enemy does not permit the establishment of a general outpost, or the contemplated withdrawal of the general outpost will uncover the battalion front, the combat outpost may be stronger. If the terrain affords good fields of fire and covered routes of withdrawal, battalion supporting weapons are attached to the combat outpost. The combat outpost line is designated by the battalion commander.

b. The combat outpost is organized as a series of outguards varying in strength from a half-squad to a rifle platoon. These outguards organize defense areas on positions affording observation and long fields of fire, and provide close rifle protection to supporting weapons. A support echelon may not be required, as the combat outpost ordinarily effects an early withdrawal. Since the distance from the battle position is short, there usually will be no intermediate delaying positions and the withdrawal will be made directly to the company assembly area. Outguards should be located within visual communicating distance of each other. If the terrain prevents this, contact is maintained by patrols and by telephones if they are available for this purpose. Patrolling between outguards is carried on during all periods of reduced visibility. Communication with the battalion command post is maintained by wire, radio, and messenger.

c. The combat outpost locates forward observers and sends patrols to the front and flanks for its own security. Fire is opened at long range and the combat outpost withdraws before the enemy reaches the area of close com-
bat. The battalion commander is informed of the first approach of hostile forces, is kept advised of the hostile situation, and is notified when the combat outpost is forced to withdraw. The withdrawal is made along previously designated and reconnoitered routes. Front-line units through whose area the withdrawal is made are informed when the combat outpost has cleared their front. The battalion commander is notified when the combat outpost is assembled in the battalion area. When combat is interrupted by nightfall, battalions in contact immediately push forward combat outposts. In this case, the combat outpost sends forward patrols to gain and maintain contact with the enemy.

107. MARCH OUTPOST. The march outpost is the outpost established habitually by a marching unit making any temporary halt. It is established by advance, flank, and rear guards, and is generally formed by occupying critical terrain features controlling the approaches to the resting column, with special attention to the flanks. The strength of a march output may vary from a single rifle squad to a rifle company, reinforced with attached supporting weapons. Its size depends upon the size of the main body, duration of the temporary halt, nearness of the enemy and likelihood of early contact, and the nature of the terrain. When detailed as a march outpost, the rifle company receives specific instructions from the battalion commander. It then operates generally according to the methods prescribed for the support of an outpost for a bivouac. (See pars. 104 and 173.)
CHAPTER 5
RIFLE PLATOON

SECTION I
GENERAL

108. COMPOSITION. A rifle platoon consists of a command group and three rifle squads. The command group consists of a platoon leader, a platoon sergeant, a platoon guide, and messengers.

109. DUTIES OF COMMAND GROUP. a. The platoon leader is responsible for the training, discipline, control, and tactical employment of the platoon. It must be trained to accomplish its combat mission decisively and to function as an effective unit in the military team.

b. The platoon sergeant is second-in-command. He assists the platoon leader in controlling the direction and rate of movement in the advance. During all operations he takes post as directed by the platoon leader so as best to assist in the control of the platoon. He replaces the platoon leader when the latter is not with the platoon or becomes a casualty.

c. The platoon guide prevents straggling and enforces orders concerning cover, concealment, and discipline. His position is usually in rear of the platoon, where he observes the situation on the flanks and rear. He checks ammunition expenditure and takes advantage of every opportunity to have ammunition replenished.

d. When the company begins its development one mes-
senger reports to the company commander and one re-
mains with the platoon leader. (See par. 11b (7).)

110. CONTROL AND COMMUNICATION. The platoon
leader controls the action of the platoon by oral orders
or by arm-and-hand signals. Communication with com-
pany headquarters is usually by messenger, radio, or visual
signals.

111. ROUTE MARCH. During the advance in route column,
the platoon marches in column as directed by the com-
pany commander. The platoon leader prescribes the order
of march of the squads.

112. SPECIAL OPERATIONS. The conduct of a rifle platoon
in special operations is similar to that in offensive and
defensive combat. Details involving specific changes are
prescribed by the company commander. (See chs. 1, 2,
and 3.)

113. AMMUNITION SUPPLY IN COMBAT. See paragraph
214.

SECTION II
ATTACK

114. APPROACH MARCH. a. Dispositions. (1) In ap-
proach march, by day or night, the platoon moves as a
part of the company under orders issued by the company
commander. (See pars. 15, 16, and 17.) The platoon dis-
positions most frequently used are shown schematically
in figure 18 ① and ②: platoon column; line of squads; two
squads forward, one squad back; and one squad forward,
two squads back. The initial dispositions of the platoon
may be prescribed by the company commander; ordi-
narily, however, he allows the platoon leader to determine which formation best suits the ground and the hostile situation.

(2) "Platoon column" is vulnerable to fire from the front, and requires a change in disposition to employ the weapons toward the front; however, it is easily controlled and maneuvered. It is especially suitable for narrow, covered

Figure 18. Rifle platoon formations in approach march
routes of advance, for maneuvering through gaps between areas receiving hostile artillery fire, and for moving through woods, and in fog, smoke, or darkness. The depth of a platoon column averages 150 to 200 yards.

(3) "Line of squads" enables the platoon leader to develop the maximum fire power to the front in the shortest time. It is more difficult to control, and lacks maneuverability; but it is less vulnerable to fire from the front. It is suitable for rapidly crossing an area exposed to hostile long-range machine-gun or artillery fire which cannot be avoided.

\[\text{Figure 18. Rifle platoon formations in approach march—Continued}\]
Two squads forward, one squad back and one squad forward, two squads back are formations which provide security to both front and flanks, favor maneuver and control, and also provide flexibility in meeting new tactical situations. The factors usually determining which of these formations is to be employed are the terrain, the frontage which the platoon must cover, and the proximity and actions of the enemy.

A formation with squads echeloned to the right or left rear may be used to protect an exposed flank and permits maximum fire to be delivered promptly toward that flank.

b. Direction and rate of advance. (1) The company commander usually designates a base platoon. He may direct it to guide on a specified element of another company. The platoon leader of the base platoon is responsible for the direction and rate of advance. A uniform rate should be maintained. The platoon halts only on orders from the company commander or when hostile resistance stops the advance.

(2) Each platoon leader designates a base squad on which other squads regulate their movements. He indicates the direction of advance by pointing or moving in the desired direction, or by indicating to the leader of the base squad the route, unit, or magnetic azimuth to be followed. Any combination of these methods may be used. The platoon leader makes minor deviations from his assigned route or zone of advance to avoid prominent points on which hostile artillery may have registered or other dangerous areas and obstacles. To escape observation in daylight, the platoon takes advantage of cover and concealment provided by ravines, draws, and woods.

(3) For night movement, unless the platoon follows another unit, the platoon leader usually reconnoiters in daylight and plots the route, by compass bearings, on a sketch or map. A circuitous route which follows easily distin-
guishable terrain features is often preferable to one more
direct but less clearly marked.

c. **Contact.** When a platoon follows another unit at
night, contact is maintained by connecting files unless the
tail of the preceding unit is clearly visible. In daylight,
contact is similarly maintained whenever the intervening
terrain makes visual contact difficult. The use of double
connecting files increases the certainty of maintaining un-
broken contact.

d. **Movement to successive objectives.** In the daylight
approach march the platoon is assigned an initial march
objective by the company commander. When this objec-
tive cannot be pointed out to the base squad, movement
to it must be made in a series of bounds to intermediate
platoon march objectives. The platoon leader indicates
each march objective to the leader of the base squad in
time to prevent any unavoidable halt. The platoon
leader precedes the platoon at a sufficient distance to
reconnoiter the zone of advance. He detours the platoon
around a heavily shelled area or takes advantage of lulls
in the hostile fire to cross the area by rushes. The squads
reform in a designated area as prescribed by the platoon
leader. Areas exposed to hostile observation are crossed
rapidly, often in a single rush. Gassed areas are avoided.
When an area is being gassed or when gas is discovered
in an area, it is reconnoitered to determine its extent,
marked, and immediately reported to higher headquart-
ers, giving the exact location and extent of the area with
the type of gas encountered.

e. **Action when enemy is encountered.** When fire is
opened on any element of a platoon the remainder of
that platoon, and adjacent platoons continue to advance
toward their march objectives, taking every advantage of
concealment and cover and assuring necessary security of
their flanks. From favorable positions on the hostile
flanks, they assist by fire, or fire and movement, the unit
held up. In case of mechanized or air attack, action is
taken as prescribed in paragraph 12c.

f. Zone of reconnaissance. In a daylight approach
march, the commander of a leading company assigns his
leading rifle platoon(s) zones of reconnaissance. These
zones may be 300 yards or more in width. A leading pla-
toon covers its zone with scouts or patrols. Frequently it
is reinforced by a 60-mm mortar squad. The platoon lead-
er regulates the movement of scouts and patrols so as to
insure security of the platoon against hostile fire from
points within midrange (400-600 yards). This movement
may be regulated in three different ways, depending upon
the imminence of contact with the enemy:

(1) The platoon leader may hold the platoon under
cover and await reconnaissance of the assigned march ob-
jective by the platoon scouts. When the scouts signal
"forward," the platoon leader advances the platoon to
the line of scouts and again sends the scouts forward to
the next objective. This method affords the best security
but is the slowest and ordinarily the least desirable of
the three methods. (See par. 151d.)

(2) The platoon may be held under cover while the scouts
are sent forward to the next objective with the platoon
leader following close behind. When the scouts have
reconnoitered the objective, the platoon leader by signal
sends them forward to the next objective and signals the
platoon to come forward. This method insures the
security of the platoon by having it under cover until
the next objective has been reconnoitered, but requires
long and careful training to attain the desired speed and
proficiency.

(3) The platoon leader may direct the platoon scouts to
precede the platoon at midrange (400 to 600 yards) while
he follows behind the scouts. This method permits the
platoon to advance rapidly without being exposed to
enemy small-arms fire within midrange, and is appropria-
ate for an advance over terrain lacking suitable march objectives, for example, over level, open terrain.

**g. Duties of platoon scouts.** See paragraph 151d and e.

**h. Termination.** The approach march for the platoon terminates when the fire fight commences.

**i. Preparation for attack.** When extra ammunition is issued and rolls are disposed of prior to or during the approach march, the platoon may attack directly from the approach march. Since this procedure affords little opportunity for reconnaissance and coordination of plans, it is adopted only when the situation demands an immediate attack. Otherwise, the platoon halts in a designated portion of the company assembly area. Here, while the platoon leader and higher commanders make their reconnaissances and issue orders, extra ammunition is issued, rolls (if not previously disposed of) are dropped, and the men prepare for the attack. The platoon leader requires that each man's physical condition, ammunition, and equipment is checked by his immediate superior, and, if time permits, personally supervises this inspection.

**115. RECONNAISSANCE, PLANS, AND ORDERS.**

**a. General.** The company order prescribes whether a platoon is to be initially in the attacking (leading) or support echelon. If his platoon is in the attacking echelon, the platoon leader is given a line or area of departure, a direction of attack, and a specific terrain objective to be captured. For details concerning the support platoon, see paragraph 118.

**b. Reconnaissance.** Upon receipt of the company attack order, the leader of a platoon assigned to the attacking echelon makes the necessary preparations to have his platoon ready to attack in conformity with the company order. His reconnaissance is so arranged as to permit him and his noncommissioned officers to reconnoiter the terrain prior to the attack. This may frequently require the
movement forward of the platoon while the platoon leader and his subordinate leaders are reconnoitering and the attack orders are being issued. During his reconnaissance the platoon leader formulates his plan of attack.

c. **Plan of attack.** (1) In the brief time available for planning his attack, the platoon leader must consider the following items:

(a) The terrain as it affords the enemy observation and fields of fire against his own and nearby friendly troops, and concealment from which to launch surprise counterattacks. Since his knowledge of the enemy's strength and exact dispositions usually will be incomplete or even nonexistent, he must determine not only where enemy guns and men are located but also where others might reasonably be located.

(b) The terrain as it affords opportunity for the movement of his squads. He endeavors to locate a favorable approach (ditch, wooded draw, brush) leading toward, or past, his objective.

(c) The situation on his flanks. He must determine whether his flanks will be exposed, or protected, by the location or action of friendly troops.

(d) The localities where smoke or supporting fires, to be provided by higher units, are to be placed.

(e) The localities where he must be prepared to place the fire of his rifles and automatic rifles (and of any attached mortars or light machine guns) in order to coordinate their fires with the fires provided by higher units, and in order to support the advance of any part of the platoon.

(f) The terrain as it affords firing positions from which these fires can be delivered, and covered routes to these positions.

(2) The above items form a picture of the situation as it exists on the ground over which the platoon must attack. With this picture in mind the platoon leader considers.
possible methods of attack (see d below) and makes his plans by answering the following question:

"How can I use my weapons and men to best advantage in order to accomplish my assigned mission with the least practicable delay and with the fewest casualties?"

d. Methods of attack. (1) Unless the platoon zone of action and the strength of the enemy immediately in its front are so great that all the platoon’s fire power is required at the start of the attack, the platoon leader should initially hold one rifle squad in support as a maneuvering element. When the attack is over open, level ground, or when the maximum fire power is desired initially, the platoon may attack straight to the front in line of squads.

(2) Frequently the most effective method of attack is to have a small group work close to the target under cover while the remainder of the platoon’s attacking echelon attacks straight to the front. A few riflemen can often work close to an enemy position, without being seen, over ground which affords insufficient cover for a larger group. An automatic rifleman may be included in the group.

(3) In other situations, the ground and character of the resistance may favor an attack straight to the front with either two squads or a single squad, while the other(s) maneuver to a suitable position on the flank. From this flank position, the maneuvering squad(s) may assist by fire the advance of the other squad(s) or may close with the enemy.

(4) When the terrain and situation will permit, it is often desirable to attack against a flank of the enemy with the entire attacking echelon of the platoon.

e. Attached weapons. When a 60-mm mortar squad is attached to a rifle platoon, the platoon leader employs it as described in paragraph 21h. When a light machine-gun squad is attached to a rifle platoon, the platoon leader employs it to reinforce the rifle and automatic rifle fires
of the platoon in a manner similar to that described in paragraph 21h.

f. Platoon attack order. Having decided on his plan of attack, the platoon leader issues his order at the previously selected point. He orients his subordinates by pointing out important terrain features within the area of operations. He informs them of any new enemy information; the company objective; missions of adjacent units; support by the company weapons platoon, battalion heavy weapons, elements of the regimental cannon company, and artillery; the platoon objective; and the hour of attack. He outlines his scheme of maneuver, including the initial and subsequent platoon objectives; the line (point or area) of departure for each squad; the mission or target(s) of each squad; and security measures. He informs the squads of the location of the battalion aid station and of his own position and expected movement. He makes certain that all squad leaders understand his order, having them repeat it back when necessary. Upon receipt of these instructions, the squad leaders return to their squads and issue their own orders, and the platoon moves to the attack at the appointed hour or on a pre-arranged signal.

116. ATTACK. a. Movement across line of departure. The movement of the platoon from the assembly area across the line of departure should be conducted so as to preserve secrecy for the attack. Scouts from the leading squad(s) precede the platoon to protect its advance; the formation is determined by the terrain and the likelihood of coming under hostile observation and fire. Before arriving at the line of departure, the platoon takes up its attack formation. The squads, however, continue across the line of departure in squad column or diamond formation and do not deploy further until compelled to fire on the enemy.
b. Conduct of attack. (1) LOCATION OF PLATOON LEADER. The platoon leader follows his attacking echelon closely. He goes wherever he can best observe developments and influence the action of his platoon.

(2) FIRE AND MANEUVER. (a) When the platoon comes under effective small-arms fire, further advance is usually by fire and maneuver. The enemy is pinned to the ground by frontal (and flanking) fire, under cover of which other elements of the platoon maneuver forward, using all available cover to protect themselves against hostile fire. In turn, the original maneuvering elements may occupy firing positions and cover the advance of the elements initially firing. The platoon leader hits weak spots in the enemy position by having his support attack against the point of least resistance, or by maneuvering his support around a flank to strike the enemy with surprise fire on his flank or rear.

(b) When fire from other hostile positions situated to the flank or rear makes it impossible to launch a flanking attack against a particular area, an assaulting force is built up by irregular or successive movements of individuals or small groups close to the hostile resistance. This force is protected by the fire of the remainder of the platoon and of supporting weapons. One or more automatic rifles may be employed to neutralize the fires of the hostile flank or rear elements. For this purpose, the platoon leader may detach the automatic rifle teams temporarily from one or more rifle squads. The position is then taken by assault.

(c) When opposed by weak resistance, the platoon drives rapidly ahead until the company objective is captured regardless of the lack of progress on its flanks.

(3) FLANKING MOVEMENTS. (a) The platoon is essentially a driving unit. Wide flanking movements by any part of the platoon are rarely practicable. However, maneuvering in the zone of an adjacent platoon is often
the only feasible method for a squad or small group to approach the enemy position. A platoon leader utilizes such a route without hesitation provided it does not interfere with the action of the adjacent unit.

(b) When nearby platoons are advancing approximately abreast, and it is necessary to maneuver in one of their zones, the platoon leader sends a messenger to the adjacent platoon leader advising him of the contemplated action.

(4) CONTACT WITH ADJACENT UNITS. The platoon protects its flanks by providing connecting groups of two or three men on each flank to maintain contact with adjacent units. When a considerable gap between his platoon and an adjacent platoon develops, the platoon leader verifies the facts by personal reconnaissance. He reinforces the connecting group and reports the facts and his actions to the company commander promptly. (See pars. 21i, 171, and 172.)

c. Assault. The assault may take place either on the orders of the platoon leader or as a part of a general assault ordered by the company or battalion commander. The attacking echelon of the platoon works its way as close as it can get to the hostile position without masking friendly supporting fires (machine-gun, mortar, infantry howitzer, artillery, and sometimes aircraft). For a platoon assault, the prearranged signal for the lifting of supporting fires is given by the platoon leader. A general assault is delivered at an hour fixed by the company or battalion commander or on his signal. Frequently in the heat of battle the assault is started on the initiative of a squad or even of a few individuals. Wherever and whenever the assault begins, it should receive the immediate cooperation of every individual and unit within sight. When the assault is launched, assault fire may be employed on the defender's position in order to keep it under fire and pre-
vent the enemy from manning his defenses. For definition of assault fire, see paragraph 155.

\[ d. \text{Advance through hostile position.} \] Upon capture of the initial objective, the platoon leader makes a quick personal reconnaissance and promptly issues his orders for renewal of the attack. A platoon in the attacking echelon does not delay its advance to clean up isolated points of resistance, but leaves them to be reduced by succeeding echelons. Every effort is made to press the attack without pause.

\[ e. \text{Reorganization.} \ (1) \] As the attack progresses the platoon leader effects reorganization as casualties occur. Leaders and scouts are replaced; ammunition from dead and wounded is collected and redistributed; a message is sent to the company commander stating the effective strength of the platoon and the status of ammunition supply. Prisoners are sent to the company command post. (See par. 28e.) Men from other units who, during the assault, have become separated from their units are sent back to their own organizations, if time permits, with a brief written message stating the nature of their conduct during the attack. If time does not permit their being sent back, they are attached to squads within the platoon and returned to their organizations at the first opportunity. A squad greatly reduced in strength may be combined with another squad or its personnel distributed among the other squads. However, even a squad of 5 men, including a competent leader, an automatic rifleman, and a rifle grenadier, may constitute an effective fighting unit. (2) Unless the attack is to be resumed almost immediately, the platoon should dig in to be prepared to meet a hostile counterattack. (3) After issuing his orders for reorganization, the platoon leader makes a brief personal reconnaissance to the front and flanks to observe the area over which his platoon
may be ordered to advance, in order to select the best available routes for moving his squads forward.

f. Resuming attack after reorganization. When the company objective is captured, orders for the further employment of the rifle platoon will be issued by the company commander. The attack upon new objectives is made in a manner similar to that described for the initial attack. If other troops are used to continue the attack by passing through the platoon, any elements of the platoon exposed to hostile flat-trajectory fire remain in position and support the new attack by fire until it has progressed far enough to permit them to be assembled without extensive losses.

g. Action when halted. When the advance of the platoon is stopped by hostile fire and the platoon leader has employed all means at his disposal to continue the advance, he notifies the company commander. The platoon holds the ground it has gained and starts digging foxholes. (See fig. 19.) In the meantime, the advance of adjacent units may force the enemy to withdraw. The platoon leader watches for the first change in the situation permitting his advance to be resumed, and plans ahead so as to be prepared to issue orders promptly when such an opportunity occurs.

h. Antimechanized defense and antiaircraft security. (1) Whenever the platoon is assembled, air-antitank guards are posted to give warning of the approach of hostile aircraft and tanks.
   (2) The platoon leader advances his platoon through terrain containing obstacles to tank movement. He insures that exposed flanks and routes by which tanks could approach close to the platoon are covered by the antitank rifle grenadiers. For action to be taken in case of mechanized attack, see paragraph 12c (2).
   (3) For security against air attack, rifle platoons and squads make the maximum use of concealment. For use
of antiaircraft fire against hostile aircraft, see paragraph 12c(3). Rifle platoons and squads do not fire on hostile airplanes when their fire is required on ground targets.

117. PURSUIT. a. When the platoon reaches its final objective, the enemy is kept under fire as long as he is within effective small-arms range. Pursuit is taken up only on orders of the company commander.

b. The actions of a platoon during the pursuit resemble its actions during the approach march and the attack. Formations are changed as necessary to facilitate control and rapid advance, and to develop maximum firepower when the enemy resistance stiffens. Light machine guns and 60-mm mortars frequently are attached to rifle platoons for the pursuit.

118. SUPPORT PLATOON. a. In the early phases of an attack, the rifle company usually retains one or two platoons in support. The support echelon constitutes the company maneuvering force. The missions which may be assigned to a support platoon include one or more of the following:

(1) To envelop, or attack in flank, points of resistance holding up the attacking echelon.
(2) To reinforce the attacking echelon by fire.
(3) To furnish security to the flanks (connecting groups or flank combat patrols).
(4) To assist the progress of adjacent units by fire and movement.
(5) To furnish protection against counterattacks during the reorganization of the attacking echelon.
(6) To relieve a platoon of the attacking echelon.
(7) To mop-up a position overrun and passed by the attacking echelon.

b. (1) The support platoon advances by bounds in accordance with instructions of the company commander. It employs approach march formations until committed
to action. (See par. 114a.) The platoon leader prevents it from becoming merged with the attacking echelon.

Figure 19. Rifle platoon in defense (see also fig. 32)
(2) During the advance the leader of a support platoon constantly observes the action of the attacking echelon and the situation on the flanks. As the situation progresses, he makes tentative plans for the employment of the platoon.

c. A support platoon is charged with its own protection, and may be ordered to protect the flanks of the attacking echelon either by sending out flank patrols or by the occupation of positions from which it can fire or maneuver to the flank. It frequently is charged with maintaining contact with adjacent companies; connecting groups send information direct to the company commander. For the platoon leader's instructions to flank patrols and to connecting groups, see paragraphs 171 and 172. If the company commander does not prescribe the strength of the connecting group(s), the platoon leader makes them as small as practicable considering the difficulties of the terrain, the distances they are to operate, and the probable number of messengers required.

Explanation of figure 19

1. Platoon leader.
2. Platoon sergeant.
3. Squad leaders.
4. Assistant squad leaders.
5. Light machine gun section leader.
7. Light machine gun ammunition bearers.
8. Messengers.
10. 60-mm mortar with crew—gunner, assistant gunner, and ammunition bearer.
11. Automatic riflemen.
12. Ditch used as a covered route to individual supplementary foxholes so as to provide for defense to the rear.
13. Adjacent defense area.
14. Squad sector of fire—center squad; inner flanks of other squads indicated by broken lines.
15. Platoon guide.
16. Cache dug to serve as protection for mortar ammunition.
SECTION III  
DEFENSE

119. TACTICAL EMPLOYMENT.  

a. General.  
(1) A rifle platoon of a front-line rifle company may be employed to organize and defend an area on the main line of resistance, or it may organize and defend the company support area. It normally occupies one defense area. When it occupies more than one defense area, each area is independently commanded and operates directly under the company commander. (See fig. 19.)  
(2) The rifle platoon of a reserve company organizes a position in the reserve area according to the doctrines applicable to a platoon of a front-line company.

b. Missions.  
(1) FRONT-LINE PLATOON. The mission of the front-line platoon is, with the support of other units, to stop the enemy by fire in front of the main line of resistance and to repel him by close combat if he reaches it.  
(2) SUPPORT PLATOON. The mission of the support platoon is to assist the front-line platoon by fire, limit penetrations within the company area, execute local counterattacks, and protect the flanks and rear of the company.

120. ACTION BY PLATOON LEADER. Upon receipt of the company defense order, the platoon leader takes such of the steps described in paragraph 67 as apply to a platoon.

121. RECONNAISSANCE. The method of reconnaissance described in paragraph 68 for the company commander is used so far as it pertains to the rifle platoon. During the reconnaissance, the platoon leader contacts leaders of supporting weapon units on the ground before determining final locations for rifle squads and for any attached mortars.
122. PLATOON DEFENSE ORDER. The order should include:

a. Information of enemy, including probable direction and time of enemy attack.

b. Information of supporting and adjacent units.

c. Platoon mission.

d. Location and mission of each squad, including the automatic rifle team and men equipped with grenade launchers and rifle grenades.

e. Location and missions (primary and secondary target areas) of any attached 60-mm mortar(s).

f. Location and missions of any rocket launcher(s) assigned to the platoon. (See par. 74e.)

g. Security.

h. Priority of construction.

i. Ammunition supply, battalion aid station, and other pertinent administrative details.

j. Command post.

123. AMMUNITION SUPPLY. See paragraph 214.

124. FRONTAGES. The company commander assigns frontages in his front-line platoons in accordance with the natural defensive strength and relative importance of their defense areas. Where a platoon occupies a vital area having poor observation and poor fields of fire, such as in heavily wooded or broken terrain, the frontage of its area should not exceed 250 yards. Where the area is more open and affords longer fields of fire, a frontage of 400 to 500 yards may be assigned. Where the terrain is open and flat, or an obstacle across the front would make an enemy attack in strength very difficult, the frontage assigned to the platoon may exceed this figure. The frontage physically occupied by the platoon usually will not exceed 300 yards. The platoon covers by fire that part of its front that is not occupied.
125. DISTRIBUTION OF SQUADS.  a. Front-line platoon.

(1) A platoon occupying an area on the main line of resistance disposes the rifle squads to cover the front of the platoon area, the intervals on the flanks, and to furnish mutually supporting fires with adjacent platoons. Where the assigned frontage is so narrow that there are few or no gaps between platoons, the rifle squads may be located generally abreast. When occupying an area with a wider frontage, better fire to the flank and mutual fire support with adjacent platoons are obtained by drawing back the flanks. The exact trace of the platoon dispositions is coordinated with supporting weapons located in its area. This coordination provides the best fields of fire for all weapons. (See fig. 19.)

(2) The automatic riflemen and antitank rifle grenadiers normally remain with their squads.

(3) If a 60-mm mortar is attached, it is located in suitable defilade within arm-and-hand signaling distance (100 yards) of the observer, and is sited to cover the most dangerous covered approaches to the platoon area. The mortar observer posts himself within signaling distance of the platoon leader.

(4) Supplementary positions for all-around defense to the flanks and rear are constructed and provision is made for shifting part of the platoon to these positions. They should be located as close to the forward positions as the terrain permits. On flat terrain, riflemen can shift their fire to the rear from their primary individual emplacements. Wherever possible, natural cover, drainage lines, ditches, and other defilade are used for movement to supplementary positions.

b. Support platoon. (1) The support platoon organizes its position in a manner similar to a front-line platoon occupying a wide frontage. It may be required to organize more than one position and then be held mobile in an assembly area, ready to occupy either its prepared
position or to counterattack. The general location of the assembly area is prescribed by the company commander. It must afford cover and concealment and be readily accessible to the areas where the platoon is to be used. Areas in which hostile tanks are likely to operate are undesirable as assembly areas. Routes affording cover and concealment from the assembly area to prepared positions are selected. All men in the platoon area are acquainted with these routes and with their positions and missions in each organized defense area.

(2) Within the assembly area, squad areas are allotted; each should be large enough to prevent congestion. Individuals take cover in ditches and other defilade. If no natural cover is available, foxholes are dug for shelter from artillery fire and aerial bombardment. (See app. I.)

(3) When he assigns the platoon a counterattack mission, the company commander prescribes the objective and direction of attack. The counterattack is launched against hostile elements which have overrun a front-line defense area, or against hostile elements effecting an infiltration that threatens to envelope a forward area. When a defense area has been lost, the counterattack seeks to regain the position. It should strike hostile forces in flank with the full force of the platoon. The counterattack of a support platoon is a bayonet assault delivered quickly before the enemy has time to reorganize. The platoon does not pursue beyond the main line of resistance, except by fire. The counterattack plan is fully explained to all men of the platoon and, if time permits, is rehearsed.

(4) The company commander decides whether the support platoon is to counterattack or to occupy a prepared position.

126. FIRE PLAN. a. The front-line platoon distributes its fire to cover its front and flanks and the fronts of adjacent platoons. Each rifle squad is given a sector of fire. The
flanks of the sector are indicated to the squad leader by terrain features. To insure complete coverage of the target, the rifle squad sectors of fire overlap. The area in front of adjacent platoons is included in the sectors of fire of flank squads. Automatic rifles are emplaced to cover the major portion of the squad sector of fire and be able to fire across the fronts of adjacent squads. They are assigned a principal direction of fire to cover specific terrain features or gaps in the close defensive fires of the supporting weapons. They are valuable for covering small draws or other approaches to the position.

b. The support platoon assigns sectors of fire to its squads to cover the flanks of the forward platoons and the gaps between the platoons. It must be capable of shifting its fire to either flank or to the rear to defend against an attempted envelopment of the company.

c. Platoon fire plans are coordinated by the company commander.

127. ANTIMECHANIZED DEFENSE. See paragraph 79.

128. ANTIAIRCRAFT SECURITY. See paragraph 80.

129. COMMAND AND OBSERVATION POST. The platoon leader stations himself where he can best observe the front and flanks of his area and can signal his squad leaders. His position should afford nearby cover for messengers and defiladed routes to the company command post. The platoon sergeant is near the platoon leader.

130. ORGANIZATION OF GROUND. The extent of organization of the platoon defense area is limited only by the time and facilities available. The order in which this construction is to be executed is expressed in orders in the form of priorities. Simultaneous work is done on several tasks where possible. Automatic weapons are
mounted and crews are ready to fire during this organization. Camouflage and other provisions for concealment precede, or are concurrent with, other work. After the locations of weapon emplacements have been fixed, the primary considerations are to get the men dug in, the position concealed to the maximum extent from both air and ground observation, and the foreground cleared sufficiently to permit effective fire.

131. LOCAL SECURITY. The platoon provides for its own local security by constant observation to the front and flanks. An observer is posted at all times in each subordinate defense area to give warning of any hostile ground or air approach. At night double sentinels may be required as listening posts to cover possible avenues of hostile approach. Sentinels are regularly relieved at least every 2 hours; more frequent relief may be advisable.

132. CONDUCT OF DEFENSE. a. Successful defense is predicated on each subordinate unit holding its area. The platoon holds its position at all costs. *It never withdraws except upon the verified order of higher authority.* The platoon takes cover during the hostile artillery preparation and assumes firing positions as soon as the artillery fire has lifted. Fire is withheld until the attacker approaches within effective rifle range (500 yards). The accurate fire and close combat of riflemen and automatic riflemen is the deciding issue in battle. As the hostile advance draws nearer, rates of fire are increased. Much depends on the subordinate leaders controlling the fire of their units and directing it against the most threatening targets. The company commander is kept informed of the situation. If the attacker succeeds in rushing the position, he is met with fire, grenades, and the bayonet. The platoon holds its ground and repulses or destroys the attacker.
b. When an adjacent defense area is penetrated, fire is directed against that hostile force to prevent him from widening the break in the adjacent area and thereafter enveloping nearby platoons. Should the platoon be threatened with envelopment, its leader makes changes in dispositions of his personnel and of any supporting weapons in his area so as to insure all-around defense of his position.

133. PLATOON AS COMBAT OUTPOST. The battalion may prescribe that front-line companies establish combat outposts. The battalion order will indicate the location and may prescribe the strength of the outpost. The support platoon will usually perform this mission. While the platoon is engaged on this duty the platoon leader or the platoon sergeant reconnoiters the support area and outlines its defensive position. For details pertaining to the platoon as a combat outpost, see paragraph 106.

134. RETROGRADE MOVEMENTS. For the rifle platoon in retrograde movements, see section IV, chapter 3.

SECTION IV
SECURITY MISSIONS

135. GENERAL. a. The rifle platoon usually performs security missions as a part of the rifle company. In some situations the platoon performs missions similar to those described for the rifle company in chapter 4.

b. On the march, security missions of the rifle platoon include its employment as an advance party, rear party, flank guard, or march outpost.

c. The platoon may be detailed on outpost duty to protect a bivouac, as part of a general outpost, as a combat outpost of a front-line battalion in defensive operations, or as a flank patrol.
136. ADVANCE PARTY. **a.** When the platoon is employed as an advance party, it is sent forward from the support. (See figs. 13 and 14.) The mission of the advance party is to provide for the security of the support by firing on any enemy encountered and by moving rapidly to determine the hostile dispositions. The advance party, in turn, sends forward a half-squad or squad as a point. For the duties of a point, see paragraph 167.

**b.** An advance party is disposed in column of twos with one file on each side of the road. The advance party commander usually marches at the head of the advance party or between the point and the advance party. He goes, however, where he can best observe the ground and, if resistance is met, direct the action to be taken. He is responsible that the assigned route or direction of march is followed. He usually is responsible for the rate of march of the advance guard. He prescribes the distance at which the point is to precede the advance party. In open country, this varies between 150 and 250 yards. In wooded country or at night, distances are considerably reduced. The advance party sends forward connecting files to maintain contact with the point.

**c.** An advance party the size of a platoon may be called upon to furnish two or three small foot patrols of from two to three men each to provide for patrolling up to 200 or 300 yards to each flank. The support commander prescribes exactly what patrolling is to be done by the advance party. If the support commander fails to state these details, the advance party commander should ask specifically what is desired.

**d.** Any resistance which the point is unable to overcome is attacked at once by the advance party, which deploys and attacks to the front or around a flank, without hesitation or special reconnaissance. Every effort is made to clear the way quickly for the remainder of the column.
When the resistance has been overcome, the march is promptly resumed. (See fig. 15.)

e. When the advance guard halts, the advance party forms a march outpost. It immediately sends observers to nearby points affording observation to the front and flanks.

f. A platoon acting as the advance guard of a small force is organized and conducts its action as an advance party.

137. REAR PARTY. a. A company employed as support of a rear guard will ordinarily employ a platoon as rear party to provide security to the rear. The rear party, in turn, sends back a rear point, usually a half-squad; however, a squad may be employed. (See par. 169.) The platoon also drops back connecting files to maintain contact with the rear point.

b. When on foot, the rear party is disposed in column of twos with one file on each side of the road. The rear party commander normally marches behind the rear party. From this position he can quickly decide what to do when the rear point is fired on. He states in his orders the distance, or time interval, at which the rear point is to follow the rear party—usually, if on foot, not more than 200 yards in open country and less in close country or, if motorized, a time interval of two minutes. The distance between the rear party and the support is prescribed by the support commander. (See par. 101.)

c. Patrolling to the flanks by a rear party of the size of a platoon is rarely undertaken. Rear guard patrols which are sent out from the support rejoin the rear party.

d. When the rear party commander decides that it is necessary to fight in place, he selects a firing position providing long fields of fire and well to the rear of that occupied by the point. He sends a runner to the leader
of the point to tell him where the position is and to lead the point back in its withdrawal. The withdrawal of the rear party is covered by the rear support.

e. When the rear support halts, the rear party forms a march outpost, dismounting if motorized.

f. A platoon acting as rear guard of a small force is organized and conducts its action as a rear party.

138. FLANK GUARD. See paragraph 103.

139. OUTPOST DUTY. a. Protection of a bivouac. (1) SUPPORT (OR OUTGUARD) OF AN OUTPOST. See chapters 4 and 6.

(2) DETACHED POST. (a) The platoon may be detailed as a detached post to hold a terrain feature such as a stream crossing or important road junction outside of the outpost zone. The platoon organizes for all-around defense, posts observers to keep all approaches under observation, and executes such patrolling as is necessary for its own security.

(b) The platoon constructs road blocks and prepares demolitions as specifically ordered. Road blocks and demolitions are kept under constant surveillance. The platoon position is within effective rifle fire of such road blocks, but sufficiently removed to prevent casualties from artillery fire or dive bombing on the road block (200 to 400 yards). The antitank rifle grenadiers remain with their squads for close antimechanized protection.

b. March outpost. See paragraphs 107 and 173.

c. Part of general outpost. See paragraph 105.

d. Combat outposts. See paragraph 106.

140. FLANK PATROL. The platoon acting as a flank patrol conforms, in general, to the doctrines governing the employment of a rifle squad as a flank patrol. (See par. 171.) The platoon leader is told to go to a certain place, or to
move abreast of the attacking echelon. On the march, the leader sends a point of four to six men 50 to 200 yards to his front. He protects his flanks, if necessary, by small patrols. When the platoon halts, observers are posted in pairs to watch the front, flanks and rear. The remainder of the platoon is held under cover ready to resist in any direction. Contact is maintained with the group being protected. See paragraph 103 for use of the platoon as a motorized flank patrol.

SECTION V
SNIPING

141. SNIPING. a. General. A sniper is an expert rifleman, well qualified in scouting, whose duty is to pick off key enemy personnel who expose themselves. (See FM 21–75.) By eliminating enemy leaders and harassing the troops, sniping softens the enemy's resistance and weakens his morale. Snipers may be employed by the company commander and platoon leaders in either offensive or defensive situations. (See par. 2b (2).)

b. Defense against snipers. Any fire from hostile snipers should be reported and special effort made to determine the direction from which the sniping comes. In order to locate the sniper, decoys to draw fire may be successfully employed. In woods, snipers must be promptly dislodged by rifle fire or by bursts of automatic rifle or light machine-gun fire.
CHAPTER 6

RIFLE SQUAD

SECTION I

GENERAL

142. COMPOSITION. The rifle squad consists of a squad leader, an assistant squad leader (who also functions as a rifle grenadier) an automatic rifle team (automatic rifleman, assistant automatic rifleman, and ammunition bearer), and seven riflemen, two of whom are designated as scouts and two of whom are equipped with rifle grenade launchers and rifle grenades. (See par. 2f (3) and (5).)

143. DUTIES OF LEADERS. a. The squad leader is responsible for the discipline, appearance, training, control, and conduct of his squad. He leads it in combat. Under the platoon leader’s direction, the squad leader arranges for feeding his men, enforces proper observance of rules of personal hygiene and sanitation, requires that weapons and equipment be kept clean and in serviceable condition, and checks and reports on the ammunition supply within the squad. His squad must be trained to use and care for its weapons, to move and fight efficiently as individuals, and function effectively as a part of the military team.
b. The assistant squad leader performs duties assigned by the squad leader and takes command of the squad in his absence. The squad leader may designate him to command a portion of the squad, to act as an observer, or to supervise replenishment of ammunition.

144. TARGET DESIGNATION. Battlefield targets are generally indistinct. They must be designated with such accuracy and simplicity as to be unmistakable. Squad leaders and other members of the squad are trained to designate the location and extent of such targets. For technique of target designation, see FM 23-5, 23-10, and 23-15.

145. FIRE CONTROL. a. Fire control implies the ability of the squad leader to open fire when he desires, adjust the fire of his squad upon the target, shift the fire of all or part of the squad from one target to another, regulate the rate of fire, and cease firing at will.

b. The squad leader announces the range, designates the target, and gives the command for opening fire. In combat, he controls the fire as long as possible by employing signals or by requiring skirmishers to transmit oral orders along the front of the squad. He concentrates the fire of the squad on the assigned target. On orders of the platoon leader, or on his own initiative, he shifts the fire of all or part of his squad to new targets.

146. FIRE DISCIPLINE. Fire discipline in the rifle squad is maintained by careful observance of instructions relative to the use of its weapons and exact execution of orders. It requires care in sight setting, aim, and trigger squeeze; close attention to the squad leader; and cessation or change of rate of fire on the squad leader’s order or signal. Fire discipline also requires that upon release or fire control by the squad leader to individual skirmishers, each member of the squad acts on his own initiative, selects
his target, estimates the range, opens and ceases fire in accordance with the situation, and conserves his ammunition.

147. RANGE. Ranges can be determined most accurately by sighting shots where the strike of bullets can be observed, or when tracer ammunition is used. Estimation of ranges by eye enables a squad to place surprise fire on the target. All personnel must be trained to estimate ranges by eye. (See FM 23-5.)

148. AMMUNITION SUPPLY. a. Each member of the squad habitually carries an initial supply of ammunition on his person; in addition, the assistant automatic rifleman and the ammunition bearer also carry ammunition for the automatic rifle. The assistant squad leader and other men equipped with rifle grenade launchers carry some rifle ammunition in addition to rifle grenades. Prior to entry into combat, hand grenades and an additional supply of ammunition are issued. For additional details pertaining to ammunition supply, see paragraph 214.

b. During combat the squad leader requests the platoon leader to replenish ammunition and insures that all unexpended ammunition on casualties is secured by members of his squad.

SECTION II
ATTACK

149. FIRE ORDERS. The details included in fire orders are dependent upon the time available, cover, and character of the target.
a. If the target is at close range and unmistakable, fire orders may be limited to the command “commence firing.”

b. Detailed fire orders are not practicable when the squad occupies an exposed position, and fire control must be released to the individual skirmishers.

c. Whenever practicable, preliminary fire orders are issued under cover before the skirmishers occupy firing positions. When the target cannot be easily identified, the squad leader will have the men creep or crawl sufficiently close to the crest or other mask to see the foreground. He completes the fire order when the men have signified recognition (signal “Ready”). For examples of fire orders see FM 23–5, 23–10 and 23–15.

150. ANTIMECHANIZED DEFENSE AND ANTIAIRCRAFT SECURITY. See paragraphs 12c and 21i (3).

151. APPROACH MARCH. a. Dispositions. When the platoon leaves the route column to take up the approach march the squad marches with the platoon as ordered by the platoon leader. (See par. 114.) The squad dispositions (formations) are squad column (either opened or closed), skirmishers, and diamond formation. (See FM 22–5.) The initial (first) formation may be prescribed by the platoon leader; thereafter a squad leader changes the disposition of his squad to meet changes in the situation and terrain. In selecting a formation, the squad leader considers the necessity of employing his weapons promptly, of presenting a poor target to the enemy, and of retaining control of his squad.

(I) “Squad column,” either opened or closed, is vulnerable to hostile fire from the front and requires a change of formation to permit the employment of all the squad’s
weapons to the front, but is easily controlled and
maneuvered. It is suitable for crossing areas exposed to
artillery fire and for movement in woods, fog, smoke, and
darkness. Squad column, opened, provides some degree
of all-around protection and is suitable for crossing open
country. Squad column, closed, is suitable for moving
through narrow defiles or along trails. Both formations
facilitate immediate action toward the flanks. The auto-
matic rifleman is posted close to the squad leader near
the head of the column. A squad column does not usually
exceed 60 paces in depth.

(2) "As skirmishers" is less vulnerable to hostile fire from
the front, and enables the squad to employ its weapons
to the front without change of formation; but it is more
difficult to control than either of the squad column for-
mations. It is adapted to rapid dashes across open spaces,
particularly shelled areas. When the squad is deployed in
skirmish line its front ordinarily should not exceed 60
paces.

(3) "Diamond formation" combines most of the advan-
tages, with few of the disadvantages, of the other two dis-
positions. It is especially adapted to situations when
readiness for action in any direction is required; it is
frequently used when emerging from cover or from a
defile. It is also adapted to take best advantage of cover
on broken ground and for traversing zones near the
enemy but beyond effective rifle range of known hostile
positions.

b. Passing through long-range fire. When the enemy is
covering a zone across the line of advance with long-range
machine-gun or artillery fire (interdiction fire), the squad
frequently crosses short stretches of such exposed terrain
by successive movement of small groups or individuals. This action is taken by the squad leader, upon his own initiative or when directed by his platoon leader. The groups or individuals do not stop until they have passed through the area covered by fire; this is particularly important when crossing crests or passing through defiles. The squad leader moves across the area first and reforms his squad beyond the area as the men come through.

c. Position and duties of leaders. (1) SQUAD LEADER. During the approach march the position of the squad leader is at the head of, or in advance of, his squad. He regulates his advance on the base squad or, being in command of the base squad, advances as directed by the platoon leader. He studies the ground to the front to choose the best route and to control and regulate the movement of his squad. He decreases distances and intervals between individuals as conditions of visibility become poor. He, or a member of the squad designated by him, maintains the prescribed direction. He makes minor detours to take advantage of better routes of advance.

(2) ASSISTANT SQUAD LEADER. The assistant squad leader is usually posted in rear of the squad to prevent straggling, to prevent elongation or closing up of the squad, and to insure its orderly advance. During a hostile tank attack he and the other men equipped with rifle grenade launchers and antitank rifle grenades take positions where they can best combat the tanks.

d. Duties of scouts. (1) When it is not preceded by friendly troops within view, a rifle platoon in the attacking echelon of a leading company is preceded by its scouts. The scouts operate under control of the platoon leader. (See paragraph 114f.) Deployed in pairs at wide and irregular intervals, they move out boldly to the front to reconnoiter successive positions (objectives) along the route of advance, and seek to force enemy riflemen and
machine guns to disclose their position. One member of each pair watches for signals from the platoon leader. They take advantage of cover without delaying their advance, and cross exposed ground at a run. Their distance in front of the platoon is governed by orders of the platoon leader and varies with the ground and with the probable position of the enemy. One moment they may be 500 yards ahead; at another time they may be absorbed within their units. In approaching houses, natural defiles, and villages, one scout of each pair covers the movement and reconnaissance of the other.

(2) When scouts reach woods, one scout of each pair reconnosiers within the woods for a short distance while the other covers his movement. As soon as the leading scout determines that the edge of the woods is free of the enemy he returns within view and signals "forward." The second scout repeats this signal to the platoon leader. Both scouts then enter the woods and maintain observation toward the enemy until the platoon comes up. Scouts passing through woods ahead of their platoon keep within sight of each other. If an obstacle is encountered, they reconnoiter to the front and flanks. When advancing along a road or path, scouts reconnoiter well to the flanks before signaling "forward" to the platoon. Scouts halt at the far edge of a woods until the platoon leader arrives; he then gives them further directions. When sent ahead to reconnoiter dangerous points, they signal back whether conditions indicate that the platoon halt, continue to march, or quickly rush across the area. They are continually on the lookout for signals from the rear. For signals, see FM 22-5.

(3) If the enemy opens fire, the scouts stop, seek cover, and try to determine the enemy's position. When the enemy position is located, one scout of each pair crawls to the best nearby firing position and opens fire with tracer ammunition to indicate the target. The second
scout observes and orders necessary changes in range. When adjustment of fire is completed, he also opens fire. If the scouts have no tracer ammunition, one opens fire and the other points out the target to the platoon leader.

(4) When the squad is acting alone, the scouts function as squad scouts. They precede the squad leader, who is at the head of or in advance of his squad. Their duties are the same as when acting as platoon scouts.

e. Action when scouts are fired upon. When the scouts are halted by fire, the squad leader immediately gets the squad under cover, studies the terrain for covered routes forward, and watches the platoon leader for orders. The squad leader may be directed to re-form his squad on the line of scouts and open the fire fight, or to move his squad to some other firing position from which he can more effectively engage the enemy. In either case, the squad leader makes his plan for the employment of the automatic rifle team and for the disposition of the men equipped with rifle grenade launchers and rifle grenades. He plans the advance of his squad to avoid as much as practicable the hostile fire holding up the scouts.

(2) When the squad leader is directed to reform his squad on the line of scouts, he advances his squad by —

(a) Rushes. When the enemy fire permits, and the distance to be covered is short, the squad is moved forward by a series of squad rushes.

(b) Creeping and crawling. When the terrain affords cover and concealment, the men creep and crawl to their firing positions.

(c) Movement of individuals or small groups. Where there is little cover or concealment and the area between the firing position and the squad is under enemy observation or fire, the advance is continued by sending forward individuals or groups of two or three men at a time. The designated individual or small group advances by a short rush, or a series of short rushes, to the firing position.
and opens fire. Then other individuals or small groups are advanced under cover of this fire. This procedure is continued until all men have reached the firing line.

(3) When the squad leader is directed to move his squad to some other firing position from which he can more effectively engage the enemy, he should make use of the fires of the scouts, the cover and concealment offered by accidents of the terrain (ditches, brush, woods, and draws), and the fires of supporting weapons to get his squad as close to the enemy as possible before returning the fire. When there is a covered route to the firing position, the squad leader advances the squad as a unit, using either a column or diamond formation. He issues his fire order under cover, has the men creep or crawl to their firing positions and, when all are in position, has them deliver a surprise volume of accurate fire.

**f. Fire distribution.** (1) Each member of the squad fires his first shot on that portion of the target corresponding generally to his position in the squad. He then distributes his next shots to the right and left of his first shot, covering that part of the target on which he can deliver accurate fire without having to change position. The portion of the target which one man can cover will depend upon the range and the position of the firer. Frequently each man will be able to cover the entire target with accurate fire; this should be done whenever possible. Fire is not limited to points within the target known to contain an enemy; on the contrary, all men space their shots so that no portion of the target remains unhit.

(2) From a position best suited to provide support, the automatic rifleman distributes his fire over the entire target, or on any target which will best support the advance of other members of the squad. The automatic rifleman fires rapid single shots or bursts of two or three rounds; he does not fire longer bursts unless he is able
to take the target in enfilade or unless the target is at very close range. (See FM 23–15.)
(3) This method of fire distribution is employed without command. The squad leader observes the fire to insure that the entire target is kept under fire. If other targets appear, he announces such changes in fire distribution as are necessary.

152. PREPARATIONS FOR COORDINATED ATTACK. a. Assembly areas. (1) Unless the squad, during the approach march, is part of a leading platoon and becomes engaged with the enemy as described in paragraph 114e, it usually is directed to halt briefly in a covered area designated by the platoon leader. This area is usually part of a company or battalion assembly area. Immediately on arrival in this area the squad leader disperses his men in the area allotted him by the platoon leader. He takes advantage of all natural cover and concealment to protect them from aerial and ground observation and fire. Every man must take advantage of existing holes or furrows, or must be required to dig a foxhole, so that his body will be below the level of the ground in order to reduce the danger from bomb or shell fragments. (See app. I.)
(2) The squad may furnish an interior guard for the platoon; the principal duty of such a guard is to see that men do not congregate or expose themselves or their equipment to hostile observation. It also may post one or more sentinels to guard against surprise attack by hostile patrols or may furnish air-antitank guards.
(3) As soon as his men are disposed in the assembly area, the squad leader inspects the physical condition and equipment of every man. Extra ammunition usually is issued in the assembly area. (See par. 214.) The squad leader insures that each man receives the proper quantities and types.
b. Reconnaissance. The squad leader may move forward in advance of his squad to receive the platoon leader's attack order, or may receive it after the squad has left the assembly area and arrived in the vicinity from which the attack is to start. (See par. 115f.) He may be able to reconnoiter or observe the ground over which his squad is to attack in much the same manner as described in paragraph 115b and c for the platoon leader. During his reconnaissance, the squad leader must decide how and where he will employ his automatic rifle team. If there is so little time remaining after receiving the platoon order that he must lead his squad at once into its position, the squad leader, during his return to the squad, selects a route of advance. Thereafter, having issued certain parts of his order, he precedes his squad and continues his reconnaissance as he advances. He never exposes his squad in an area subject to enemy small-arms fire without prior reconnaissance.

c. Squad attack order. (1) The squad leader issues his attack order to all men of his squad. Orders are well executed only when they are clear and definite and all 12 minds in the squad understand the squad mission and the plan for accomplishing that mission. To be certain that nothing is left out, a definite sequence is followed. The squad leader —

(a) Tells the men all that he knows about the enemy and about his own troops that they do not already know and which directly affect their conduct in the action.

(b) Tells the men what the squad is to do and what his plan is for doing it.

(c) Tells each man what he is to do. If all are to do the same thing, there is no need to tell each one separately.

(d) Tells the squad where he is going to be. When he is to be at a distance from the squad, he tells them exactly where he will be. For example: "I will be ahead of the
squad, with the scouts, in those bushes” (pointing to them).

(2) Squad leaders can most effectively give instructions to their squads under cover. It is very difficult to communicate instructions and insure their execution after the squads have occupied the firing position.

153. CONDUCT OF ATTACK. a. Movement to attack. The squad usually moves from the assembly area to the area from which it is to start its attack under control of the platoon leader or company commander. This movement is a continuation of the approach march. (See par. 151.) The platoon leader’s attack order will direct that the squad start its attack on a prescribed signal or at a specified time. The squad may be directed to attack from a certain small area or from the vicinity of a certain point. The squad must be in its assigned place, ready to move forward or commence firing, at the prescribed time. Sometimes, however, the squad is directed to cross a certain road or other “line of departure” on a prescribed signal or at a specified time. In this situation, the squad should be held under cover a short distance in rear of the designated line until just before the time of attack. If possible, the start of its movement should be so timed that, without halting, its leading man crosses the line at the specified moment.

b. Fire and maneuver. (I) Unless otherwise ordered by the platoon leader, the squad leader permits his squad to open fire only when fire action is necessary to cover a further advance. At the first firing position, the squad seeks to gain fire superiority over the enemy to its front. Fire superiority is gained by subjecting the enemy to fire of such accuracy and intensity that his fire becomes so inaccurate or so reduced in volume as to be ineffective; once gained, it must be maintained. Unless supporting weapons or other units are able to maintain fire superiority with-
out any help from the squad, enough members of the squad must remain in position and continue the fire to maintain it. The automatic rifle's capacity for putting down a large volume of fire makes it especially useful for this purpose. Meanwhile, other members of the squad move forward, take up firing positions closer to the enemy, and, by their fire, cover the forward movement of the rearward members. By this combination of fire and maneuver, the squad advances close enough to capture the hostile position by assault. (See pars. 154 and 155.)

(2) When the squad begins firing, the method of its further advance is determined by the effectiveness of the hostile fire and by the terrain features affording cover. The squad must take advantage of every irregularity of the ground to provide protection against hostile fire. Complete fire superiority is required for men to advance over open ground in the face of an unbeaten enemy. The squad can advance as a unit only when completely defiladed from hostile small-arms fire or when the hostile fire is kept neutralized by the fire of other units or of supporting weapons. Therefore, the squad usually works forward by irregular or successive advances of individuals.

(3) Rushes by individuals or small groups are used to move from cover to cover across short stretches of terrain. Even in very open terrain the well-trained rifleman will be able to locate and use all kinds of limited cover, such as slight depressions or rises. However, in very open areas, an advance will usually necessitate overwhelming fire superiority with consequent longer bounds between firing positions. To leave a covered position, make a short rush, and drop into a position which affords no protection from enemy ground fire, serves only to increase losses without commensurate gain.

(4) The automatic rifleman supports the rapid advance of other members of the squad from positions best suited to provide support. Because of the difficulty of maintain-
ing an adequate supply of ammunition, and because it is more easily spotted by the characteristic fire in bursts, the fire of automatic rifles is conserved for the actual needs of the situation. Thus, when the fires of individual riflemen serve to accomplish the desired effect, they are used in preference to the automatic rifle.

5) The squad increases its rate of fire during periods when any part of it or of an adjacent squad is in movement.

6) When the squad leader decides to advance with certain individuals, he turns command of the remaining men over to the assistant squad leader. The assistant squad leader causes the remaining men to advance on his orders. The squad leader decides whether the automatic rifleman will accompany him in the first group of individuals or remain under the control of the assistant squad leader. In other situations, the squad leader may direct that his assistant control the advance of the first few individuals, while the squad leader remains in his present position. Exceptionally, when the squad is able to advance in a single rush, the squad leader gives the necessary commands. The intensity of the hostile resistance and the available cover will indicate which method should be used.

7) (a) In moving forward from one firing position to another, and if a defiladed area is available behind the new position, the men are halted in rear of it. The squad leader creeps forward quickly to locate and observe the target, and to decide where to place the individual members of his squad. First he selects a position for the automatic rifleman; then he decides how and where to employ his riflemen. He requires the men to move forward and observe the target with a minimum of exposure and gives his preliminary fire orders (sight setting and description of the target). He then commands: FIRE POSI.
TION, and his men crawl to a position from which they can open fire on the target at the leader's signal. The squad leader then orders or signals COMMENCE FIRING.

(b) When this method cannot be followed, the squad leader may designate the new firing position to the first individuals to advance, send them forward, and thereafter build up the new firing line with other men as they arrive. At times it may be necessary to advance to a new firing position merely by signaling FORWARD to individuals or groups in the squad and then leaving it up to the leading element to select the new firing position.

c. Position and duties of squad leader. (1) During the fire fight, the primary duty of the squad leader is to place the fire of his squad on the target. In accomplishing this, he keeps in mind the fire power of his automatic rifle team, which he employs to place automatic fire on suitable enemy targets and support the rapid advance of other members of the squad. He enforces fire discipline. The squad leader takes a position from which he can best control his men and observe the effect of their fire. In selecting his position, he considers the necessity of maintaining contact with the platoon leader. At times, on account of the noise and confusion of battle, the leader may have to go to the firing line and move from man to man to give instructions. He fires only in emergency, or when he considers that the fire power to be gained by his firing outweighs the necessity for his close control of his squad. Experienced soldiers may be designated to supervise the fire discipline of the two or three men in their immediate vicinity.

(2) When the squad leader cannot personally maintain effective control over the fire of the squad as a whole, he may retain control over a portion and temporarily delegate control over the remainder to the assistant squad leader.
(3) He requires that firing be limited to enemy troops or those positions (small areas) where enemy troops are known or believed to be located.

(4) He looks ahead for firing positions which his squad can use as the platoon moves forward.

(5) He seeks a position for his automatic rifleman from which he can deliver effective fire on any target holding up the remainder of the squad. Where practicable, this position should permit the automatic rifle to fire across the entire squad front. The selected position will usually be one with the best field of fire, although tactical or terrain considerations may require that fields of fire be given secondary consideration.

(6) He is constantly on the alert to advance his squad to a location nearer the enemy.

(7) He is responsible for maintaining contact with the platoon leader at all times; he may delegate this duty to the assistant squad leader.

(8) He prevents the members of his squad from becoming so widely separated that he loses control.

(9) He prevents several men from bunching behind cover suitable for only one man. Isolated trees, stumps, bushes, or other well-defined objects should be avoided.

(10) He observes the location of units on his flanks and makes a prompt report to the platoon leader whenever wide gaps occur in the attacking echelon.

(11) During lulls in the fight, the squad leader checks ammunition and has ammunition collected from the dead and wounded.

(12) In the absence of instructions from the platoon leader, particularly during the last stages of the fire fight, the squad leader may often have to attack important or dangerous targets without orders.

(13) He resists by fire sudden attacks from the flanks. In the event of hostile tank attack, he employs the assistant squad leader and other men equipped with rifle grenade
launchers and antitank rifle grenades to combat tanks coming within effective range. (See par. 12c (2).)

(14) If the squad becomes separated from its platoon, he makes every effort to locate and join the nearest friendly troops. The squad leader then takes orders from the leader of these troops. At the first favorable opportunity the squad is released and rejoins its platoon.

**d. Position and duties of assistant squad leader.** The assistant squad leader’s position is not fixed; he takes position where he can best assist the squad leader and be prepared to protect the squad from tank attack. He usually assists in enforcing fire discipline, controlling the fire, supervising the replenishment of ammunition, and maintaining contact with the platoon leader. He may be required to fire caliber .30 ammunition when the squad leader believes his fire is necessary. He is always prepared to fire antitank rifle grenades on hostile tanks coming within range.

**e. Automatic rifle team.** The automatic rifleman and his assistant function as a team in order to keep the automatic rifle in a state of constant readiness for action.

**154. ASSAULT.** The assault is delivered on orders, on signal of the platoon leader, or on the initiative of the squad leader. It is delivered at the earliest moment that promises success and without regard to the progress of adjacent squads. The squad approaches the hostile resistance by keeping as close as practicable to the supporting fires. When these fires are lifted, the squad may employ assault fire to prevent the enemy from manning his position. In the final stage of the assault the hostile position is overrun in a single rush with the bayonet. Against an intrenched enemy, the final charge may be preceded by a hand grenade volley.
155. ASSAULT FIRE. Assault fire is the fire delivered by a unit during its assault on a hostile position. Automatic rifleman and riflemen, with bayonets fixed, all taking full advantage of existing cover such as tanks, boulders, trees, walls, and mounds, advance rapidly toward the enemy and fire as they advance at areas known or believed to be occupied by hostile personnel. Such fire is usually delivered from the standing position and is executed at a rapid rate.

156. REORGANIZATION. After a successful assault, the squad leader reorganizes his squad. He may use the automatic rifle team to cover this reorganization. He then prepares to advance or to repel hostile counterattacks. (See par. 116e.)

157. SUPPORT SQUAD. a. Before the attack, the squad leader of a squad in support informs his men of the situation and proposed action of the platoon. He advances his squad in accordance with the orders or signals of the platoon leader or platoon sergeant, keeping it under cover as far as practicable, and preventing it from merging with the attacking squads.

b. When directed to reinforce the attacking squads, he points out the positions of the enemy and of the attacking squads. He indicates the part of the line to be reinforced and prepares the squad for a rush (see FM 22-5), extending intervals if necessary.

c. If ordered to attack a definitely located hostile resistance from a flank, the squad leader locates a departure position for the attack and the best-covered route of approach thereto. He then moves the squad, preceded when necessary by scouts, to the position selected, and endeavors to overwhelm the enemy by opening surprise fire and delivering the assault from an unexpected direction.
SECTION III
DEFENSE

158. GENERAL. The platoon leader’s defense order assigns to the rifle squad the general trace of the line to be occupied, a specific sector of fire, and general locations and principal directions of fire for the automatic rifleman and men equipped with rifle grenade launchers and antitank rifle grenades. The location of each member of the squad and the assignment of individual sectors of fire is a function of the squad leader. As soon as the squad reaches the position, the automatic rifle is set up and prepared to fire. (See fig. 19.)

159. SQUAD DEFENSE ORDER. Upon receipt of the platoon defense order the squad leader looks over his areas and notes the locations of adjacent squads and any supporting weapons for which he must provide close protection. He then issues his order to the squad. The order covers —
   a. The enemy situation.
   b. Location of adjacent squads and supporting weapons.
   c. The extent of the squad area and sector of fire.
   d. General location for each member of the squad.
   e. Location of command posts of the platoon and company.

160. ORGANIZATION OF SQUAD DEFENSE AREA. a. The squad leader then has each man lie down in a firing position. Individuals are placed at least five yards apart. He then adjusts their positions until each man is able to cover the desired sector of fire. Minor clearing is accomplished in the immediate foreground and foxholes are constructed. (See app. I.)
b. The squad leader assigns a sector of fire to each firing member of his squad. Adjacent individual sectors of fire overlap. The field of fire of the weapon on the extreme flank of the squad includes the front of the adjacent squad.

c. The automatic rifle is located where it can accomplish the mission assigned by the platoon leader. The sector of fire for the automatic rifle includes the squad sector of fire and the front of adjacent squads. (See par. 126.)

d. After the squad digs in, the squad leader examines his position from the direction of the enemy to check on individual camouflage. Special emphasis is placed on concealing the position from both ground and air observation.

e. To expedite the opening of fire, ranges are estimated to the most important landmarks in the squad sector of fire.

f. The squad leader takes position where he can best observe the squad area and exercise control. He posts the assistant squad leader and other men equipped with rifle grenade launchers and antitank rifle grenades where they can cover the most favorable approaches for hostile tanks. In addition, the position selected for the assistant squad leader must be such that he can assist the squad leader in exercising control.

g. As time and other duties permit, the squad leader prepares in duplicate a rough sketch of the squad's sector of fire showing prominent terrain features with the estimated ranges thereto. He submits the sketch to the platoon leader and retains a copy for his own use.

161. ANTIMECHANIZED DEFENSE AND ANTIAIRCRAFT SECURITY. See paragraphs 79 and 80.

162. CONDUCT OF DEFENSE. a. During a hostile preparatory bombardment, the squad takes cover in its prepared
positions. As soon as the artillery fire or aerial bombing lifts, firing positions are taken to meet the hostile attack. Fire is withheld until the enemy comes within effective rifle range (500 yards).

b. Members of the squad open fire upon an approaching enemy on command of the squad leader, given in accordance with the platoon leader's orders. The success of the defense depends upon each squad defending in place. If enemy riflemen enter the squad area, they are driven out by fire, grenades, and the bayonet. A stubborn defense in place by front-line squads break up enemy attack formations, and makes him vulnerable to counter-attacks by higher units. The squad withdraws only on orders of a higher commander.

163. NIGHT WITHDRAWAL. In a night withdrawal, the squad leader withdraws his men at the designated time direct to the rear and assembles them in the first position which affords cover. He then forms squad column and conducts the squad to the platoon assembly area. (See par. 94.)

164. DAYLIGHT WITHDRAWAL. When the squad is ordered to withdraw during daylight, individuals are sent to the rear, thinning out the squad as rapidly as possible; those left in position cover this withdrawal. The squad leader withdraws with the last man of the squad, usually the automatic rifleman. The men retire from cover to cover, taking advantage of defiladed routes. The assistant squad leader, or a designated member of the squad, assembles the squad as rapidly as possible at the platoon assembly area.
SECTION IV
SECURITY MISSIONS

165. GENERAL. The rifle squad, or fraction thereof, may be detailed to perform reconnaissance missions, to function as a combat patrol, or to defend obstacles. For principles of dismounted patrolling, conduct of reconnaissance patrols, and conduct of combat patrols other than those assigned security missions, see FM 21-75.

166. COMBAT PATROLS ASSIGNED SECURITY MISSIONS. Combat patrols assigned security missions are used to protect a body of troops or an organized tactical locality against surprise, observation, harassment, and infiltration, or to maintain contact with other friendly units. They regulate their movement with reference to the unit they are protecting. The strength of a patrol assigned a security mission may vary from a rifle squad to a half squad; the automatic rifle team is frequently included, since such a patrol usually is required to fight when it gains contact with hostile forces. Combat patrols assigned security missions include the point of an advance, flank, or rear guard, flank patrol, connecting group, march outpost, and outguards.

167. POINT OF AN ADVANCE GUARD. a. The point is the name given the few infantrymen (usually a rifle squad or half-squad) sent forward by the advance party. Motorized reconnaissance and security elements from higher units usually precede the point.

b. The point of an advance guard moves along the axis of advance; it gives warning of the presence of any enemy that may have eluded motorized or mechanized covering forces; and prevents an enemy in the immediate vicinity
of the route of march from opening surprise fire on the troops in rear.

c. The point precedes the advance party by a distance varying with the nature of the terrain, but usually not exceeding 300 yards. To permit control by the squad leader, reduce the danger from hostile small-arms fire, and facilitate prompt fire action toward the front or either flank, the point marches in column of twos with one file on each side of the road and with a minimum of 5 paces between individuals. Two scouts precede the point by 50 to 100 yards. The squad leader may go wherever his presence is demanded, usually near the head of the point. The assistant squad leader marches at the tail of the point.

d. The point fires on all hostile elements within effective rifle range. The presence of a distant enemy, beyond effective rifle range, is reported by the signal ENEMY IN SIGHT; the point continues to advance until within effective range; it then opens fire and endeavors to drive the enemy off. When forced by enemy fire to stop, or when unable to drive off the enemy, the point holds its position and covers the action of the advance party. Rapid, aggressive movement and fire action by the point not only may drive off small enemy groups, but may force a large enemy group to commit itself to fire action and disclose its dispositions, and thus materially assist the rapid and effective employment of the advance party.

e. The point observes toward the front and flanks, but executes no flank reconnaissance.

f. Except to open fire, the point stops only when so ordered by the advance party commander. When the column halts, the point sends forward one or more observers to guard against surprise attack. (See par. 136.)

168. POINT OF A FLANK GUARD. The point of a flank guard performs its missions in accordance with the in-
strucions of the platoon leader, and in a manner similar to that prescribed for the point of an advance guard. (See par. 103.)

169. POINT OF A REAR GUARD. a. The rear point is the name given to the few infantrymen (usually a rifle squad or half-squad) farthest to the rear in a column on the march. It is detailed from the rear party. (See par. 137.)

b. The dispositions of a rear point are similar to those of a point of an advance guard, in reverse order.

c. The rear point stops to fire only when enemy action threatens to interfere with the march. It signals the rear party commander when the enemy is observed.

d. The rear point can expect no reinforcement from other troops. When the enemy presses closely, other troops take up a position farther to the rear; the rear point, when forced back, withdraws around a flank or designated route so as not to mask their fire.

170. CONNECTING FILES. a. Connecting files are furnished by the larger units to keep contact with the next smaller unit or element.

b. Connecting files pass along all orders and messages received from the unit sending them out. They halt only on orders or signals from that unit, or when the smaller unit halts. They pass to the larger unit no signals except “enemy in sight,” and special signals previously agreed upon.

c. If a connecting file consists of one man, he looks alternately to the rear and to the front for signals. When the connecting file consists of two men (double connecting file), one man watches the larger unit for signals, the other to the front; and they remain near enough to each other to communicate by voice.

171. FLANK PATROL. a. General. (1) Throughout the
Various phases of an attack, as well as in defense, a rifle squad or half-squad may be sent out as a flank patrol to afford protection. Such a patrol may be told to go to a certain place, or simply to move generally abreast of the attacking echelon. (See pars. 21i and 25f.)

(2) If the patrol is to remain for a time at one locality, the leader selects, and has prepared, one or more firing positions for each man, to insure all-around defense. The half-squad posts one man to observe; the squad usually posts two men; another man watches for signals from the unit whose flank is being protected. The remainder of the patrol remains under cover, ready to go immediately to the selected firing positions.

(3) If the patrol is not directed to a specific location, the leader must choose a position from which he can protect the flank of his unit by holding off the enemy, or at least by giving warning of his approach.

(4) In the absence of instructions, the patrol leader moves his patrol so as to protect the flank of the unit sending him out. He selects routes and successive positions which enable him to perform his mission and at the same time to maintain contact with the unit protected. He details one or more men to observe constantly for signals, and informs his commander of his movements and plans, by messengers or visual signals.

b. On the march. (1) A rifle squad or half-squad is often detailed to act as a flank patrol to protect a unit on the march. The squad leader is given orders either to go to a designated locality, remain for a specified time and then rejoin the column, or to march along a certain route or at a specified distance to the flank. (See par. 95.) Flank patrols may be required to move an equal distance in a shorter time than the main body, or a longer distance in the same time. Therefore, when vehicles are available, it may be highly desirable to provide them with motor transportation.
(2) The patrol moves so as to prevent the enemy from placing small-arms fire on the column within midrange (400-600 yards). It investigates areas likely to conceal hostile elements and locations which might permit good observation by the enemy on and near the route of the patrol. It observes from commanding ground and moves rapidly from point to point so as to keep between the protected unit and possible locations of hostile elements.

(3) Hostile elements are reported by signal or messenger; large forces advancing toward the main body are reported both by signal and messenger. Hostile patrols moving away from the main body are reported but are not fired on; all other hostile forces within effective range are immediately attacked by fire. If the enemy opens fire either on the patrol or on the column, the patrol determines his strength and dispositions, and reports these promptly to the unit or column commander. Meanwhile, the patrol resists to the last man an enemy attack on the column, unless ordered to withdraw.

(4) Contact with the patrol is maintained by the commander of the unit sending it out.

172. CONNECTING GROUP. a. A rifle squad, half-squad, or smaller fraction sent to the flank of a company or platoon to keep in contact with the unit on that flank is called a connecting group. It moves and operates so that it knows at all times the location of the near flank of each unit with which it is maintaining contact.

b. The primary mission of a connecting group is to inform the commander who sent it out of the location and situation of the unit with which the patrol is maintaining contact. It may have one or both of the following secondary missions:

(1) To inform the commander of the unit with which it is maintaining contact of the situation of its own unit.

(2) To cover any gaps which exist between its own unit
and the adjacent unit by giving warning of and resisting any hostile penetration.

c. If an adjacent unit falls behind, immediate report should be made to the commander who sent out the group. The connecting group may be divided into two smaller patrols in order to cover the widened interval and maintain contact with both units.

d. If contact with the adjacent unit is lost, a report of that fact is made immediately by messenger to the commander who sent out the group. Unless ordered to return, the group remains out to protect the flank and becomes a flank patrol. (See pars. 21i, 25f, 103d, and 171a.)

e. While maintaining contact, the connecting group fires only for self-protection or to give warning of a flank attack by the enemy.

173. MARCH OUTPOST. When detailed as a march outpost and assigned an area of observation, a squad leader places his squad under cover so as to maintain thorough observation of his area. Men are assigned to reliefs to insure alert observation. (See pars. 107 and 174.)

174. OUTGUARDS. a. A squad, or a portion of a squad, may be detailed as an outguard of an outpost for bivouac area. (See par. 104f.) The support commander prescribes the posts of the outguard and the number of sentinels. Sentinels are designated as “Sentinel No. ............... Outguard No. ............... Support No. ...............”

b. The outguard commander selects the posts for sentinels covering his sector of observation. During the day they are placed primarily to observe; at night, to listen. The positions of the sentinels at night should be different from those occupied the day. Any talking at night must be in whispers.

c. Sentinels are given the following information:
(1) As to enemy—
(a) Direction.
(b) Patrol or other activity in the area.
(c) Special sector to watch.
(2) As to own troops—
(a) Location of the support and outguards to the right and left, a number of his relief.
(b) Any patrols which have gone out and will return through his post.
(c) Where prisoners are to be taken and where messages are to be sent.
(3) Special signals, such as gas alarm and countersigns.
(4) Names of features of military importance, such as roads, villages, or streams.
(5) Members of the outguard not posted as sentinels rest nearby under cover (natural cover if available, otherwise 'oxholes') but remain fully equipped and close to their weapons.
(6) The outguard commander is told what to do if the enemy attacks. When his orders direct that he resist a hostile attack, he organizes his position for defense. (See par. 160.)

175. DEFENSE OF OBSTACLES. a. A rifle squad, reinforced, is frequently detailed to cover an obstacle with fire. The men are so placed that they can cover both the obstacle proper and its flanks.

b. When the squad is protecting a mine field or mined road block, the leader establishes guards to prevent casualties to friendly troops or vehicles.

c. The men defending the obstacle are concealed from hostile observation, and placed at such distance from the obstacle as to be outside the zone of dispersion of artillery fire or dive bombing (200 to 400 yards) directed at the obstacle. (See par. 139a (2).) After dark, they occupy positions closer to the obstacle, but beyond hand grenade throwing distance therefrom.
CHAPTER 7

WEAPONS PLATOON

SECTION I

GENERAL

176. COMPOSITION. a. The weapons platoon consists of a platoon headquarters, one light machine-gun section, and one 60-mm mortar section. The platoon headquarters (command group) consists of a platoon leader, a platoon sergeant, and several privates or privates first class (truck drivers and messengers.)

b. The light machine-gun section consists of a section headquarters and two light machine-gun squads. The 60-mm mortar section consists of a section headquarters and three mortar squads. Each section headquarters consists of a section leader and a messenger. Each squad consists of a squad leader, gunner, assistant gunner, and ammunition bearers. In addition to individual weapons, each light machine-gun squad is equipped with one light machine gun and each mortar squad is equipped with one 60-mm mortar. Prior to combat, the light machine guns, the mortars, ammunition, and accessories are transported by motorized weapon carriers (see pars. 3e and 6); during combat, they usually must be carried by hand.

177. DUTIES OF PLATOON COMMAND GROUP. a. Platoon leader. The platoon leader is responsible for the
training, discipline, control, and tactical employment of the platoon. His platoon must be trained tactically and technically to function effectively as a unit and as part of the military team. During route and approach march, the platoon leader leads his platoon, less any elements which have been detached. (See pars. 186 and 193b.) During combat, he employs the platoon as ordered by the company commander. The platoon leader keeps himself informed of the locations of the company command post, the elements of his platoon, the rifle platoons in the leading echelon of the company, and the carriers from which his ammunition is being obtained. When practicable, he supervises the fire of all elements of the platoon. When direct control of the action of both sections is impracticable, he supervises the action of one section as directed by the company commander. He may designate the platoon sergeant to supervise the other. The platoon leader is responsible for the supply of ammunition from carriers, or other point designated by the company commander, to all elements not detached from the platoon. (See par. 214.)

b. Platoon sergeant. The platoon sergeant is second-in-command. During movement he marches at the rear of the platoon and prevents straggling. During combat he takes charge of either weapon section when directed by the platoon leader; otherwise, he keeps constantly in touch with the situation to the rear and flanks of the platoon, supervises ammunition supply, assists the platoon leader as directed in observation and control of fire, and in displacements follows the foot elements of the rearmost echelon.

c. Messengers. One messenger accompanies the platoon leader; another reports to the company commander when the company takes up a deployed formation. (See par. 11b (7).)

d. Truck drivers. Truck drivers conceal and camouflage
their carriers at all halts and are responsible for driver maintenance. They employ antitank rifle grenades for the antimechanized defense of their vehicles. When no other personnel is present, the driver of the weapon carrier on which the caliber .50 machine gun is mounted mans that weapon in case of air attack. For conditions under which antiaircraft fires are delivered, see paragraph 12c (3).

178. DUTIES OF SECTION AND SQUAD LEADERS. a. General. Section and squad leaders are at all times responsible for the training, discipline, appearance, and conduct of the members of their units.

b. Section leaders. (1) Section leaders lead their sections in route and approach march. In combat, section leaders employ their sections in accordance with orders received from the platoon leader or company commander. (2) They select and assign general locations for their squads within the area assigned their section, assign targets or sectors of fire to squads, regulate the displacement of the weapons, regulate the expenditure of ammunition, and insure its replenishment by the ammunition bearers (combined under section control whenever greater efficiency will result). Whenever the bearers are unable to maintain an adequate ammunition supply, they make timely requests for ammunition to the leader under whose orders the section is operating. The light machine-gun section leader usually exercises direct control over the fire of his section. The 60-mm mortar section leader conducts fire when the fire of more than one squad is directed on a target; otherwise, his principal duty is to observe closely the rifle troops and regulate the movement and positions of the mortar squads in accordance with the action and changing situation of the rifle elements.

c. Squad leaders. Squad leaders are charged with the
movement of their squads to designated locations; the
selection, preparation, and occupation of firing positions;
intrenchment; camouflage; observation and adjustment
of fire; fire discipline; and the employment of ammunition bearers to replenish the ammunition supply.

179. CONDUCT OF FIRE. a. Light machine-gun section.
(1) The light machine-gun section may be assigned a
definite target or a sector of fire. If assigned a definite
target, the section leader determines the method of engaging it. As a general rule, most effective results are
obtained by the simultaneous concentration of the fire
of both guns on the same target. The section leader, in
conformity with the platoon leader's orders, designates
the targets, specifies the rate of fire, and gives the command or signal for opening fire. Whenever practicable, he
establishes contact with the rifle unit leaders in his vicinity and informs himself as to their situation and intentions.
(2) If assigned a sector of fire, the section leader may
divide the sector, giving a part to each squad, or he may
engage targets in the entire sector by the fire of both
squads.
(3) When the squads have been assigned sectors of fire,
each squad leader takes, as his primary mission, fire on
the targets developing in his own sector, and as a secondary mission, fire on those targets developing in the adjacent sector. When the squad leader acts entirely on his
own initiative, he decides how he can best support the
general plan of the company and leads his squad accordingly.

b. 60-mm mortar section. Initial supply of ammunition
for the mortars is limited and resupply is difficult. Conse-
quently, the platoon leader or company commander usually determines the targets upon which fire is to be
placed. Their orders may be to engage specific targets or
to engage any of certain types of targets which appear in
a prescribed sector or target area. In the absence of orders, squad and section leaders must rely on their own judgment and exercise proper initiative to furnish obviously needed fire support. During an attack, section and squad leaders must be alert to locate hidden machine guns that may open surprise fire on the advancing riflemen; the appearance of such a gun constitutes an emergency and requires that the squad leader engage it without orders.

180. OBSERVATION. a. Light machine-gun section. The platoon leader provides for constant observation of the company zone of action and the terrain to the flanks. The section leader establishes his own observation post at a point from which he can observe his targets or sector of fire and control his squads. Squad leaders place themselves where they can observe their assigned sectors or targets and control the fire of their units by voice or arm-and-hand signals.

b. 60-mm mortar section. Each mortar squad observation post must afford observation of friendly troops and observation over the target area or sector of fire. It must be within voice or arm-and-hand signaling distance of the mortar position and should be as near the position as possible. Usually one of the squad observation posts will serve for the section leader.

181. ANTIMECHANIZED DEFENSE. a. Light machine-gun section. (1) When practicable, an emplacement is dug for the light machine gun and crew. Other members of the squad dig foxholes. (See app. I.) When time does not permit the construction of emplacements, maximum security is obtained by locating firing positions among large trees, boulders, or other natural antitank obstacles.
(2) For basic principles governing action in case of mechanized attack, see paragraphs 12c (1) and (2).
(3) Light machine-gun squads may be employed to cover
antitank obstacles such as road blocks and mine fields to prevent removal by the enemy. Positions selected to perform such a mission should be from 200 to 400 yards from the obstacle and well concealed. Ammunition bearers, or attached riflemen, are so located as to observe approaches and prevent hostile patrols nearing the position without coming under observation and fire.

**b. 60-mm mortar section.** Mortars are emplaced, whenever possible, so as to take advantage of natural tank obstacles. In defensive situations, an emplacement is dug for each mortar and crew; other members of the squad dig foxholes. (See app. I.) Upon the close approach of hostile tanks, mortars are dismounted and individuals take cover within their emplacements or foxholes, or in any nearby holes or narrow ditches or among boulders or other natural tank obstacles. When the hostile threat has passed, mortars are remounted and personnel resume their normal positions.

**182. ANTIAIRCRAFT SECURITY.** The light machine gun, with its present mount, is not well suited for antiaircraft fire. For expedients used when required to fire at hostile aircraft, see FM 23-45. The platoon relies for security primarily on passive measures. For conditions under which antiaircraft fires are delivered, see paragraph 12c (3). For antiaircraft defense of organic transport, see paragraph 18a and 177d.

**183. SIGNAL COMMUNICATION.** **a.** Within the weapons platoon and its elements the usual means of signal communication are messengers and arm-and-hand signals. Radio, messengers, arm-and-hand signals, and pyrotechnic signals are used for communication with the company. For use of telephones, see paragraph 225.

**b.** Fire and maneuver of the squads and sections are normally controlled by voice and arm-and-hand signals.
When operating as part of the section, squad leaders place themselves so that they can see both the target and the section leader.

184. WEAPONS CARRIER LOADS AND AMMUNITION SUPPLY. The weapon carriers transport the weapons of the platoon and ammunition for each weapon in prescribed amounts. For ammunition supply, see paragraph 214.

185. ROUTE MARCH AND BIVOUAC. a. In route march, the weapons platoon (less weapon carriers) marches in the company column as directed by the company commander.

b. Except as indicated in c below, the weapon carriers and their accompanying personnel move with the battalion transport.

c. When the company has a security mission (such as support of an advance guard or flank guard) or other mission requiring complete readiness for action, the weapon carriers march with the company under direct control of the platoon leader.

d. The location and missions of the platoon in bivouac are assigned by the company commander. (See par. 14.)

SECTION II
ATTACK

186. APPROACH MARCH. a. General. When the platoon is to march as a unit, the company commander prescribes its place in the company formation and informs the platoon leader whether the weapons carriers are to move with the platoon or with the battalion transport. He also
prescribes a march objective and, usually, a rifle element on which the platoon is to guide. He indicates any special mission which the platoon is to perform or to be prepared to perform. When the elements of the platoon are to be distributed for the execution of tactical missions, he prescribes missions for each section and directs

Figure 20. Dispositions of weapons squads and sections in approach march
where each is to march in the company formation, or he attaches certain squads or sections to rifle platoons. Sections or squads assigned specific tactical missions may be required to carry weapons and a small supply of ammunition by hand. Mortar squads move to successive positions in readiness, and when two or more squads operate together, at least one squad is prepared to occupy a previously reconnoitered position and open fire promptly.

b. Dispositions. (1) In either “platoon column” or “line of sections,” the sections may be in line of squads or in section column. (See fig. 20.) The formations and movements of the platoon, section, and squad conform generally to those described for the rifle platoon and squad in paragraphs 114 and 151. (See fig. 18© and ©.)

(2) The platoon leader studies the terrain and orders such initial dispositions of the platoon, less any detached elements, as will best enable him to screen his unit from hostile observation, move it so as to avoid or minimize the effect of hostile fire, and retain the greatest practicable degree of control over all platoon elements. He varies dispositions throughout the approach march in accordance with changes in the nature of the terrain and the situation. Section leaders place their sections in the company formation and take up initial formations as directed by the platoon leader. Thereafter section leaders may change formation whenever necessary to maintain control, take advantage of cover, or reduce losses.

(3) (a) Where conditions do not permit rapid movement of the carriers, the foot elements and the carriers may move together. On open ground, in daylight, the carriers are usually moved by bounds in rear of the foot elements. At the end of each bound the carriers should be halted in defilade from flat-trajectory fire and, if possible, in small gullies or swales for protection against shell fragments.

(b) At night, weapon carriers are usually held in rear
and moved forward, under battalion or regimental control, in time to reach the assembly area shortly after the foot elements.

(c) For antiaircraft and antimechanized defense of weapon carriers during the approach march, see paragraph 15h.

c. Contact. If the platoon, section, or squad is directed to guide on another unit, connecting files (preferably double) should be employed whenever the terrain or lack of visibility make it likely that visual contact may be broken.

d. Movement by bounds. (1) Movement in daylight approach march takes place in a series of bounds. The platoon leader designates a base section and indicates its initial march objective or directs it to guide on another unit. If one section is detached, the remaining section is given appropriate instructions as to direction, bounds, and objectives. When an assigned march objective cannot be pointed out, intermediate platoon march objectives are designated. (See par. 114d.)

(2) The platoon leader, accompanied by the command group, precedes the platoon along the route of march. He frequently moves with the company command group. When absent from the platoon, he leaves the platoon sergeant in charge and maintains contact with him by sight, connecting files, or messenger. He observes the route of advance and the next terrain objective of the company for possible off-carrier positions and for suitable firing position areas, so that he can promptly place his platoon in action in the event the company becomes engaged with the enemy. He reconnoiters for crossings or minor detours by which the weapon carriers may pass obstacles. He detours the platoon around gassed areas and, if practicable, around areas being shelled. In order to cross dangerous areas such as roads or ridges which are exposed to hostile observation, he may prescribe a single rush in
line of skirmishers; each section may be closely followed by its carriers or the latter may be directed to cross the area, in line and at high speed, when the foot elements have crossed.

(3) Areas under fire, when they cannot be avoided, are crossed by rushes of individuals or small groups under control of section leaders. When under enemy observation, sections and squads adopt formations similar to those used by rifle units under the same conditions.

(4) If a section is detached from the platoon, the section leader should precede his unit by a short distance and conduct reconnaissance similar to that prescribed for the platoon leader.

187. PREPARATIONS IN ASSEMBLY AREAS. See paragraphs 18 and 114i.

188. RECONNAISSANCE. a. Platoon leader. (1) The company commander either may take the weapons platoon leader on reconnaissance or direct him to reconnoiter for specific information. (See par. 20d (2).) Frequently, however, the platoon leader may have only general information of his missions and no opportunity for detailed reconnaissance prior to the issuance of the company attack order. (See pars. 21h and 22b (5).)

(2) The weapons platoon leader makes his personal reconnaissance and completes his plan of attack in a manner similar to that described for the rifle platoon leader. (See par. 115b and c.) He allows sufficient time for —.

(a) His noncommissioned officers to reconnoiter and select firing positions, targets, and target areas for weapons that are to be emplaced at the start of the attack or to observe the ground over which weapons must be advanced when the initial mission is to follow a designated rifle unit.
(b) All squads to occupy initial positions and complete preparations for initial missions.

(c) Mortar squads to locate observation posts from which fire can be adjusted on initial target areas by arm-and-hand signals.

3) While waiting for his section leaders to report for orders, the platoon leader can often speed up preparations for the attack by personally selecting observation posts or firing positions for that section whose complete readiness at the hour of attack is most important in carrying out the company commander’s plan. This should be done whether that section is later to be under his control or not.

4) The platoon leader issues timely instructions for the forward movement of the platoon. Unless the company commander has directed that the off-carrier position be located in the assembly area or at a more forward location, the platoon leader must select the off-carrier position and the most forward point to which ammunition can be brought by carrier. (See fig. 3.) At the completion of his reconnaissance the platoon leader meets his section leaders and issues his attack order.

b. Section leaders. Having received the platoon leader’s orders, each section leader precedes his section to the position area, notes the location of the front-line troops, locates his targets or target area, selects an observation post for the section, and selects general locations for his weapons. He also selects cover positions and directs the movement of the squads and their weapons from off-carrier positions to the cover positions.

189. SELECTION OF FIRING POSITIONS. a. Light machine-gun section. Light machine-gun positions are selected to permit direct fire on the target or targets assigned, or to cover an assigned sector of fire. If possible, locations for light machine guns should permit fire, with only a slight
change of position, on actual or suspected locations of hostile machine guns sited to take advancing units of the company under cross fires. The location of the front-line troops and the target must be visible from the firing positions. Whenever practicable, cover in rear of the firing positions (for cover positions see par. 4b) should be available to facilitate the supply of ammunition and to provide shelter for the gun crews when not firing. From this cover position there should be a covered route to any alternate position selected. When possible, the firing positions should afford protection against hostile observation and fire from all directions other than that in which the gun is to fire. (See fig. 21.) Gun positions are separated by a sufficient interval, ordinarily 50 yards, to safeguard against both guns being hit by the burst of the same projectile. However, the positions should permit the section leader to control the fire by voice or arm-and-hand signals. In selecting positions the location of other troops in the area must be considered, so as to avoid congestion. Occupation of positions in zones of adjacent companies is subject to the restriction that the fire or movement of units of those companies must not be impeded.

b. 60-mm mortar section. (1) The firing positions of the mortars must be within effective range of the targets and within voice or arm-and-hand signaling distance of a point affording observation of the targets and friendly front-line troops. If radiotelephones are made available, the firing position of the mortars may be at considerably greater distance from the observation point. In the selection of firing positions, the section leader also considers the location of friendly troops, and the requirements of cover, separation of weapons, ease of control, and facility of ammunition supply as mentioned above for the light machine guns.

(2) Whenever practicable, mortars fire from fully defiladed positions just in rear of the friendly front line.
Figure 21. Light machine-gun firing position
cause of the necessity of keeping the mortars well forward, firing positions are frequently located in shell holes, ditches, or folds in the ground.

190. ORDERS. a. Platoon leader. The scope of the weapons platoon leader's orders varies widely in different situations. His orders include as much of the following as is necessary for the intelligent functioning of subordinates:

(1) Information of the enemy and our own troops, including the contemplated action of the leading rifle platoons of the company and the positions and missions of the machine guns and mortars of the battalion heavy weapons company.
(2) Attachments, if any, to rifle platoons.
(3) Detachments, if any, to direct control of company commander.
(4) Missions of the sections, to include —
   (a) Initial position areas and, where necessary, the route or unit to be followed thereto.
   (b) Initial targets or sectors of fire.
   (c) Time of opening fire.
   (d) Subsequent action.
(5) Instructions concerning supply of ammunition.
(6) Location of the battalion aid station and any other administrative instructions.
(7) Instructions concerning signal communication, including prearranged signals.
(8) Location of platoon leader and company commander.

b. Section and squad leaders. (1) Section leaders promptly notify any squad leader whose squad is attached to a rifle unit. Attack orders of section leaders to squad leaders remaining under their command include: necessary information of the enemy and friendly troops; mission(s) of the section; general location of each squad's firing position and any instructions concerning movement
to it; each squad's target(s) or sector of fire; any restrictions on the opening or conduct of fire; any instructions concerning ammunition supply; prearranged signals, if any; and the location of the battalion aid station, section and platoon leaders, and the company commander.

(2) Each squad leader includes in his attack order all items of the section leader's order which pertain to his squad or its members. After the initial firing position has been occupied he issues the fire order for engaging the first target.

c. Fragmentary orders. Platoon, section and squad leaders frequently issue their attack orders in fragmentary form, particularly when all or part of the unit is initially to follow a rifle element of the company. Such items as the location of firing positions, targets, or sectors of fire, and so on, are then frequently not issued until the vicinity of the initial firing position has been reached.

191. MOVEMENT INTO FIRING POSITION. From the off-carrier position sections move by hand to cover positions designated by section leaders. (See par. 4b and c.) Upon receipt of his section leader's order, each squad leader conducts his squad to the assigned position area, selects the exact position for his gun or mortar, directs and supervises the occupation of the firing position, and issues his fire orders. In moving to firing positions, squads make all possible use of cover and concealment so as to get their weapons into action without being discovered by the enemy. Ammunition bearers usually remain in cover positions when not delivering ammunition.

192. TARGETS. For appropriate targets for light machine guns and mortars, see paragraphs 3b and c (2), and 179.

193. SUPPORTING FIRES DURING ATTACK. a. General. For the tactical employment of light machine guns and
60-mm mortars during attack and pursuit, see paragraphs 25d and 29b.

b. Control. Whenever the platoon leader is controlling the platoon as a unit, his position should if practicable, be close enough to the company commander to facilitate ready intercommunication between them. When the company commander detaches one section to operate under his own control, the platoon leader accompanies and controls the remaining section.

c. Light machine-gun section. (1) In the attack the light machine guns are usually employed under company control. The missions assigned the light machine-gun squads in the attack generally will be one or more of the following:

(a) To support, by fire, rifle units of their own company or adjacent companies. Frequently the section is directed to follow a specified rifle unit, or a general route along a flank of the company, and occupy successive firing positions to accomplish this mission.

(b) To protect the flanks of the company.

(c) To cover the reorganization of the company.

(d) To break up hostile counterattacks.

(2) The section leader, or platoon leader if he is controlling the section, must be constantly in touch with the situation on the nearest flank of the company and alert for opportunities to maneuver his squads to positions from which oblique, flanking, or enfilade fire may be delivered on enemy groups holding up the advance rifle units.

d. 60-mm mortar section. During the attack, the mission of the section and squad leaders is to have their mortars in position with observation established so as to be able promptly and effectively to take under fire those targets assigned by the company commander or platoon leader. Squad leaders are particularly alert to engage targets which are too close to friendly troops to permit the employment of artillery or 81-mm mortars against them.
194. DISPLACEMENT. a. When the mission assigned can no longer be effectively accomplished from the initial firing position, the section leader effects a displacement of his unit. The displacement must be regulated so as to cause as little interruption as possible in the continuity of fire support. Sections may move forward as a unit during a lull in the fighting or when continuous support is not required. When the leading rifle echelon is in motion or when continuous fire support is required for other reasons, displacement is by squad echelon. Squads remaining in position take over the fire missions of those moving forward. Planning ahead for displacement begins as soon as squads occupy initial firing positions and are ready to fire. When advancing by squad echelon the section or platoon leader, followed by the first echelon, goes forward to select the new positions. He prescribes the time the rear echelon will displace, or he may signal it forward. When the section or platoon advances as a unit, the leader, accompanied by a messenger, moves forward to reconnoiter the new positions. After locating the general position area, he selects a cover position nearby, and by signals or messenger directs the squads or sections to move to the cover position. Squad leaders conduct their squads to the designated point. In moving forward all squads make use of available cover, concealment and defiladed routes.

b. When detached from his section, a squad leader advances his squad to new positions when the progress of the attack makes it impossible to continue firing on the assigned mission or sector from the old position. Forward displacement must be made aggressively, the squad frequently moving close behind or on the flank of the leading echelon of a rifle platoon.

195. SUPPORTING FIRES DURING ASSAULT. When the advance of the assaulting echelon of the company masks their supporting fires, sections shift fires as follows:

a. Light machine guns, to hostile elements on the flanks
of the position being assaulted, in order to neutralize their cross fires on the assaulting riflemen. Squad leaders shift fires on their own initiative, if not ordered to do so by the section leader.

b. 60-mm mortars, to suitable targets in adjacent or rearward hostile positions which open fire on the assaulting riflemen. (See par. 179b.)

196. REORGANIZATION. a. As soon as a hostile position is captured or the attack is halted for any reason, the company commander or platoon leader directs section leaders to positions from which their weapons can protect the front and flanks of the leading rifle platoons against counterattack during reorganization. In the absence of orders, section leaders take prompt action to insure this protection.

b. Section leaders replace squad leaders and key men who have become casualties and report their strength and ammunition requirements to the platoon leader, or, if detached from the platoon to the company commander. Reconnaissance for positions to support a resumption of the attack is commenced promptly by the platoon and sections leaders.

197. NIGHT EMPLOYMENT. a. Under conditions of reduced visibility the effectiveness of the light machine gun and 60-mm mortar as weapons of opportunity is correspondingly reduced. At night they are seldom employed except in the execution of prearranged fires.

b. The light machine guns and 60-mm mortars are not ordinarily employed for protective fires during a night attack. (See par. 38.) Sections move to the objective as directed by the company commander. During darkness, approximate position areas are located. Section leaders should be prepared to select and prepare the actual firing positions quickly in the semidaylight available at dawn.
198. GENERAL. a. Light machine guns. (1) In order to coordinate their action with the battalion plan of defensive fires, the battalion order assigns the locations, sectors of fire and final protective line of the light machine guns placed in close support of the main line of resistance; and the locations and missions for light machine guns located in the rear of the main line of resistance. The commander of the heavy weapons company may be charged by the battalion commander with the coordination of the light machine guns with the heavy machine guns. A reserve company's light machine guns initially emplaced in rear of the main line of resistance are released to the company when it is ordered to counterattack. 

(2) Whenever practicable, the light machine guns are emplaced within their company defense areas for the execution of their missions.

(3) The orders to the light machine-gun section include the limits of its assigned sector of fire; the direction of the final protective line, if the section is covering a part of the main line of resistance; when to open or withhold fire; and other instructions necessary to meet any probable enemy action.

b. 60-mm mortars. (1) The mission of 60-mm mortars of a front-line rifle company in defense is to fill with fire small gaps in the final protective lines of the machine guns not covered by 81-mm mortar artillery, or other fires, and to place fires in defiladed areas in front of the position to break up the hostile attack before it reaches the battle position. When the enemy penetrates a portion of the main line of resistance, the 60-mm mortars fire on enemy forces trying to deepen or widen the gap and also fire in support of friendly counterattacks.
(2) Whenever observation can be obtained over the front and flanks of the company area from a single locality, all mortars are emplaced so that fires can be conducted by centralized control. When necessary because of lack of suitable observation or positions from which the whole company sector can be covered, squads are attached to rifle platoons. The company commander’s order for the defense designates the mortar units to be attached to rifle platoons and those that are to be held under company control. When a mortar squad is attached to a rifle platoon, the rifle platoon leader directs its action. However, primary target areas (final protective fires) are assigned the squads by the company commander and take precedence over other fires.

(3) The 60-mm mortars of the reserve company may be used initially in close support of the main line of resistance, provided they can be made available to the reserve company when that company is committed. When the reserve company occupies a prepared position the 60-mm mortars are attached to rifle platoons or held under company control as for a front-line company. When the reserve company counterattacks, the 60-mm mortars are employed as in attack.

c. Rocket launchers. For employment of rocket launchers by the commander of a frontline rifle company, see paragraph 74e. The commander of the reserve company employs his rocket launchers to cover the most likely avenues of mechanized approach to the area occupied by his company. (See pars. 86a and b, and 92.)

199. RECONNAISSANCE. Section leaders precede their sections to position areas to receive the platoon leader’s order. They reconnoiter for and select firing positions before issuing their orders.

200. SELECTION OF FIRING POSITIONS. a. General. In the defense, primary and alternate firing positions are pre-
prepared for light machine guns and 60-mm mortars. Supplementary firing positions are prepared as required. (See par. 4a.)

b. Light machine guns. (1) The mission assigned the squad governs the selection of firing positions. Other factors in selecting a position are:

(a) Safety for gun and personnel (cover and concealment).

(b) Routes of approach for the occupation of the position and for the supply of the position after occupation.

(c) Availability of one or more alternate positions.

(2) Missions for light machine guns located in the rear part of the battalion area include limiting likely penetrations, fire into forward platoon defense areas should these be captured by the enemy, and flank protection of the battalion. Supplementary positions usually will be required.

c. 60-mm mortars. Firing positions selected for the mortars must —

(1) Be defiladed from hostile view.

(2) Permit the accomplishment of the assigned missions.

(3) Provide observation close to the mortar position. The mortar should be emplaced within approximately 100 yards of the observer. The firing positions should be well forward and included in or be directly protected by the rifle platoon defense areas. Ammunition bearers armed with carbines afford close protection. The mortar observer is located within easy signaling distance of the company commander or platoon leader, depending upon which is controlling the fire. If attached to a rifle platoon, the observer's position is near the rifle platoon leader.

201. SECTORS OF FIRE AND TARGET AREAS. a. The two light machine-gun squads are usually employed by section and assigned the same sector of fire. Both guns are sited to fire as nearly as possible on the same final protective line. In a defense in woods it may be necessary to employ the guns singly in order to avoid clearing obvious fire lanes.
b. Each 60-mm mortar squad is assigned a sector of fire, one primary target area, and any number of secondary target areas. The company commander assigns primary target areas. The weapons platoon leader assigned secondary target areas and sectors of fire in accordance with the company plan of defense. Rifle platoon leaders assign these for mortar squads attached to their platoons. Target areas should not exceed approximately 50 by 50 yards. Mortar squads attached to rifle platoons include in their sectors of fire the frontage of the rifle platoon.

202. ORDERS. a. Orders of the platoon or section leaders may include —

(1) Essential information of the enemy.
(2) Location of the main line of resistance and security forces.
(3) Primary and alternate firing positions.
(4) Sectors of fire. Also final protective lines for light machine guns on the main line of resistance, and primary and secondary target areas for all mortars.
(5) Supplementary firing positions (if any) and missions to be fired.
(6) Organization of the ground, including type of emplacements and accessory defenses to be constructed.
(7) Instructions concerning ammunition supply.
(8) Instructions for opening fires.
(9) Instructions for final protective fires (fires on final protective lines and on primary target areas) to include — signal for this fire, location from which signal will be given, and rates and duration of fire.
(10) Location of battalion aid station.
(11) Location of company and platoon command posts and of section leaders.

b. The squad leader bases his orders on those of the section or platoon leader. He indicates the exact spot on which the gun or mortar is to be mounted and directs clearing of fields of fire and the preparation and camou-
flage of primary, alternate, and supplementary firing positions.

203. OCCUPATION AND ORGANIZATION OF FIRING POSITIONS. a. Arrival at position. Upon arrival at the firing position each light machine gun and mortar is mounted concealed, and camouflaged in an emergency firing position prepared to open fire at once and to cover its assigned sector of fire.

b. Light machine-gun section. (1) Work is begun on primary emplacements, clearing fields of fire, and distributing ammunition to the firing positions. (See par. 181a (1).) The two guns should be placed at least 30 yards apart. When the necessary clearing for the primary position is completed, similar work is commenced on alternate emplacements. Supplementary emplacements are next in priority.

(2) Natural cover, drainage lines, ditches and other defilade are used for communication and movement to alternate and supplementary positions. Dummy positions are coordinated with those of the rifle units located in the area.

(3) Range cards are prepared by squad leaders for each firing position. Preparations are made to lay the guns and fire on final protective lines both from primary and alternate firing positions.

(4) For details of defensive works, see appendix I; for preparation of range cards, see FM 23-45.

c. 60-mm mortar section. (1) As soon as the mortars are mounted in temporary positions, the actual positions are constructed, camouflaged, and stocked with ammunition; the mortars are mounted in these positions. (See par. 181b and app. I.) The primary mortar position and the observation post are first constructed and then shelter for the ammunition bearers. Alternate positions are constructed in a similar manner. The alternate position should be sufficiently far from the primary position to be
out of the zone of fire directed at the primary position (usually about 50 to 100 yards) and have a covered route of movement to it. Supplementary positions are also prepared as necessary.

(2) Firing data are recorded by each squad leader as described in FM 23–85; one copy of each range card is furnished the officer directing the fire. For coordination of defensive fires, see paragraphs 74d and 75. The weapons platoon leader prepares and furnishes the company commander with a sketch showing the prepared mortar fires. (See fig. 22.)

d. Camouflage. Camouflage is executed concurrently with the construction of the defensive works. Spoil not used in parapets is disposed of as soon as dug. Parapets are tramped down and sodded as fast as they are finished. The making of new paths ending at installations is avoided.

204. STORAGE OF AMMUNITION AT FIRING POSITION. Ammunition placed at light machine gun, 60-mm mortar, and rocket launcher emplacements in a defensive situation should be protected in ammunition shelters constructed at or near the emplacements. Ammunition shelters may be provided by extending the emplacement to either side and roofing the top of the ditch with light logs and earth, suitably camouflaged, or by tunneling out to provide storage space. The floor of the ammunition shelter should be slightly higher than the floor of the emplacement and sloping to provide drainage. The essential requirements for ammunition are that it be convenient for the gun crew, and be kept dry and concealed.

205. POSITION OF LEADERS. a. Platoon. The platoon leader takes position where he can best observe and control the units of the platoon under his control. His position should permit easy communication with the company commander.
b. **Section.** During combat, section leaders select a position from which they can best observe the sector of fire assigned the section and control the actions of their squads. The light machine-gun section leader directs and controls fire and gives specific orders as to when the guns should switch to final protective fires. When two or more mortars are grouped together the 60-mm mortar section leader usually remains with this group.

![Diagram of mortar positions](image)

**Figure 22. Prepared mortar fires**
c. Squad. (1) Each light machine-gun squad leader stations himself close to and in rear of the gun position. He supervises the actions of the gun crew and ammunition carriers. He observes the fire for effect and directs adjustment.

(2) In combat the mortar squad leader is the observer. He locates his observation post near, or within easy signaling distance of, the commander controlling the fire of his mortar.

206. CONDUCT OF THE DEFENSE. a. Light machine-gun section. (1) Fires of all guns on the main line of resistance are withheld until the enemy is within 500 yards. As the enemy attack advances, the light machine-gun section engages any suitable targets in its sector of fire. Individual scouts preceding the hostile attack are not remunerative machine-gun targets. As the enemy closes with the position, guns are fired on their final protective lines. Final protective fires may be released upon pyrotechnic signals sent up by front-line commanders or upon orders of higher commanders. Whenever the guns are not firing they are laid on their final protective line.

(2) When final protective fires are called for from the front line, only those machine guns open fire whose final protective lines protect the unit calling for such fire.

(a) When visibility is good the section leader determines the rate and duration of fire on final protective lines.

(b) Under conditions of reduced visibility, the company order may specify the rate and duration of fire. In the absence of instructions, the usual section rate is 125 rounds per minute for two minutes and then 60 rounds per minute until ordered to cease fire. The latter rate of fire is maintained by firing single shots.

(3) Light machine guns (usually those of the reserve company) located in the rear part of the battalion defense
area are assigned the missions of stopping any hostile elements which succeed in breaking through the main line of resistance, stopping a hostile envelopment, or supporting counterattacks.

(4) Because of certain limitations of mount and gun, the light machine guns are rarely employed for long-range fires or for antiaircraft fires.

(5) In event of a hostile penetration of a portion of the main line of resistance, light machine guns fire on the hostile troops within their sectors of fire. They support friendly counterattacks in accordance with the plan of attack developed by the company commander of the reserve company. As the enemy is forced out of the salient he is pursued by fire.

(6) Leaders of the light machine-gun section and squads observe the hostile approaches within assigned sectors, including flanks and rear. Once he appears, the enemy is kept under direct observation. The leaders strive to take the enemy under the combination of surprise and enfilade or flanking fire.

b. 60-mm mortar section. (1) When not firing on other targets, mortars are laid to fire on their primary target areas.

(2) The fire plan includes conditions under which fires are released; conditions for moving to supplementary positions; conditions for firing on primary target areas, special signals for such fire, and location from which the signal will be fired or given.

(3) During periods of visibility the section (or squad) leader determines the rate and duration of fire on primary target areas. Where final protective fires are called for during periods of reduced visibility, only those mortars open fire whose primary target areas are in support of the area calling for such fire. The company order may state the rate and duration of fire under conditions of low visibility. In the absence of instructions the usual rate is
9 rounds per minute for two minutes and thereafter 6 rounds per minute until ordered to cease fire.

(4) When an ample ammunition supply is available at the various positions, squad and section leaders may be authorized to take favorable targets of opportunity under fire. Squads attached to rifle platoons will normally place fires on orders of the rifle platoon leader, except when firing on their primary target area; squads not so attached receive fire missions directly from the company commander or from the weapons platoon leader.

(5) Except when firing on the primary target area, squad leaders are authorized to move to an alternate position when the effects of hostile fire indicate that the move will insure a more certain continuance of the fire mission.

c. Rocket launchers. The leader of a platoon to which a rocket launcher is assigned (see par. 74e) will familiarize the designated rocket team with pertinent details of the company fire plan, including signals for fires against armored vehicles and secondary targets (see par. 3f), prescribe the rate of fire, have range cards prepared, and insure ammunition supply.

207. AMMUNITION SUPPLY. For ammunition supply in the defense, see paragraph 214e.

208. NIGHT EMPLOYMENT. a. (1) At night the light machine guns of front-line rifle companies are laid on their final protective lines. In case of a raid or night attack, machine gunners deliver final protective fires to break up the assault.

(2) Light machine guns of rear areas may be ordered to occupy supplementary positions in close support of the main line of resistance at night to cover probable enemy approaches.

b. The mortar squad and section prepare and record fire data during daylight. They fire for adjustment when permitted.
209. WITHDRAWAL.  

a. Night. In a night withdrawal one light machine gun, one or two 60-mm mortars, and one or more rocket launchers may be left in position with the company covering force. (See fig. 10.) Only two men stay with each weapon left with the covering force. It is desirable that carriers be available close by for expediting the withdrawal of these personnel and weapons. The remainder of the weapons platoon withdraws with the rifle company.

b. Daylight. (1) LIGHT MACHINE-GUN SECTION. 

(a) In a daylight withdrawal, the light machine guns are employed by the company commander to cover the withdrawal of the company. When the company withdraws by platoon the light machine-gun section may be withdrawn first to a position from which it can cover the gaps created by the withdrawal of platoons. The section then withdraws under protection of rifle elements.

(b) When the company withdraws platoons simultaneously by thinning from all platoons, the light machine guns initially may be held to cover the entire company front. They withdraw with the last of the rifle elements from the forward position. The two gun squads withdraw singly, one gun moving to a rear covering position established by rifle elements of the company, the other gun remaining in place until the first gun is in the rear position.

(c) Battalion supporting weapons in the rifle company area may be attached to the company for the withdrawal. The actions of the light machine guns are coordinated with any attached heavy machine guns.

(2) 60-MM MORTAR SECTION. During a daylight withdrawal, mortar squads usually are attached to rifle platoons. They effect their withdrawal under the order of the rifle platoon leader. When employed as a section the withdrawal is under the direction of the weapons platoon leader.
(3) ROCKET LAUNCHERS. Rocket launchers may be assigned to front-line platoons in a daylight withdrawal for use against armored vehicles, crew-served weapons, or grouped personnel. (See par. 3f.)
CHAPTER 8
ADMINISTRATION

SECTION I
SUPPLY

210. REFERENCES. For definitions, fundamentals, and methods relating to supply, see FM 100-10; for logistical data, see FM 101-10; for supply within the infantry regiment, see FM 7-30 and 7-40.

211. RESPONSIBILITY. Supply is a responsibility of command. This responsibility cannot be delegated. The company is the basic unit with administrative functions. The company commander is responsible for making timely requests for supplies and for distributing supplies received to the members of his company. He is also responsible for the supply of attached units or personnel.

212. MEANS. a. Personnel. The administration group in company headquarters consists of the following personnel, whose duties and locations are as indicated.
   (1) MESS SERGEANT, COOKS, AND COOKS' HELPERS. The mess sergeant is responsible for checking the rations and water issued the company, the division of rations into meals, the supervision of the cooks and cooks' helpers in the preparation of meals, and the distribution of meals to the company. Usually he and his assistants are in the regimental train bivouac, working under the direct supervision of the service company commander.
(2) SUPPLY SERGEANT AND ARMORER-ARTIFICER. The supply sergeant is responsible for checking and distributing supplies, except rations and water. He keeps the company commander informed of the company needs. He also supervises the work of the armorer-artificer. During combat the supply sergeant will usually be in the forward area in order to assist the company commander in matters relating to supply, particularly ammunition supply. The armorer-artificer will usually be in the train bivouac where he assists in the procurement and distribution of supplies, executes minor repairs on weapons, and performs simple carpentry tasks.

(3) COMPANY CLERK. The company clerk keeps the company records. As a member of the regimental personnel section he is employed under the personnel officer. In the field the personnel section may be separated from the regiment, and operate and move with the rear echelon of the division or corps; otherwise, it operates in the regimental train bivouac.

b. Transportation. (1) The organic transportation of the rifle company consists of two 1/4-ton trucks and two 1/4-ton trailers, referred to as weapons carriers. (See par. 6.) Ordinarily these vehicles are used to transport the weapons, ammunition, and certain personnel of the weapons platoon. Their employment in ammunition supply is discussed in paragraph 214.

(2) Vehicles of the battalion section of the regimental kitchen and baggage train are allotted to the companies. These vehicles carry organizational equipment, rations, water, and other impedimenta not carried on company transport.

(3) Initially the vehicles of the battalion section of the regimental ammunition train carry loads of ammunition in prescribed quantities for the subordinate units of the battalion. For employment of these vehicles in ammunition supply see FM 7-30.
213. **CLASS I, II, III AND IV SUPPLY.** For a discussion of the procurement and distribution of Class I, II, III and IV supplies, see FM 7–30.

214. **CLASS V SUPPLY.**

a. **General.** Class V supplies include ammunition, pyrotechnics, antitank mines, and chemicals. Ammunition for the rifle company is carried on the individual soldier, company transport, and the battalion section of the regimental ammunition train.

b. **Battalion ammunition supply point.** The battalion ammunition supply point is located in the most advanced area that is practicable. It is operated under the supervision of the battalion supply officer by personnel of the battalion ammunition and pioneer platoon. In the attack, it is advanced by bounds along a route of ammunition advance prescribed by the battalion commander.

c. **Company ammunition supply point.** The company ammunition supply is selected by the company commander and is usually operated by the supply sergeant. Desirable characteristics are:

   1. Convenience to platoons.
   2. Location at or in rear of the point where covered routes to platoons diverge.
   3. Defilade from hostile flat-trajectory fire.
   4. Concealment from air and ground observation.
   5. Ease of identification by friendly troops.
   6. Facility of motor movement to the rear.

d. **Offensive combat.**

   (1) **INITIAL SUPPLY.** (a) **Rifle platoons.** Prior to entry into combat, and usually in the battalion assembly area, the vehicles of the battalion section of the regimental ammunition train are temporarily released to company control for the issue of the company share of ammunition carried thereon. (See par. 212b (3)). The amount of extra ammunition issued to the individual should be sufficient to enable him to initiate and sustain combat until replenishment can be effected.
After extra ammunition has been issued, the ammunition train vehicles are returned immediately to the battalion ammunition supply point.

(b) Weapons platoon. During route marches, the company weapons carriers usually move by bounds in rear of the foot elements of the battalion or regiment. Prior to entry into combat the weapons carriers are released to the company and join the weapons platoon. As the platoon moves forward to its attack positions, the weapons carriers are conducted to off-carrier positions, as near to the initial firing positions of the weapons as conditions permit. There the weapons and an initial supply of ammunition are unloaded. The remaining ammunition is consolidated on one weapons carrier, the other being sent through the company ammunition supply point to the battalion ammunition supply point for refill.

(2) REPLENISHMENT. (a) Responsibility.

1. The battalion commander is responsible for the delivery of ammunition to the company ammunition supply point(s). Movement of weapons carriers in rear of the company area is supervised, coordinated, and expedited by the battalion motor officer.

2. The company commander is responsible for making an adequate supply of ammunition available to his platoons. He usually assigns the supply sergeant to supervise the supply of ammunition.

3. The platoon leader (or leader of a weapons section detached from platoon control) is responsible for delivery of ammunition to weapons and individuals.

4. Platoon and subordinate leaders are responsible for keeping their next superior (or the commander of the unit to which attached) informed of the amount of ammunition on hand.
(b) Rifle platoons. Platoon leaders keep the company commander informed of the status of ammunition in their platoons and notify him when they are confronted with an emergency ammunition requirement. Ordinarily replenishment of ammunition for rifle platoons in the attacking echelon can be effected only after the capture of a terrain mask or after nightfall. Replenishment may be made either by hand-carry or by weapons carrier.

(c) Weapons platoon. One loaded weapons carrier is retained as near the firing positions as practicable; if sections are widely separated, a loaded vehicle may be retained near each section. Upon arrival in the company area, the other loaded weapons carrier is echeloned to the rear in a location providing cover and concealment. As soon as a vehicle is emptied, it is replaced by a loaded vehicle, the empty one being dispatched through the company ammunition supply point to the battalion ammunition supply point for refill.

(d) Attached units. Ammunition supply of units attached to the rifle company is the responsibility of the rifle company commander. He may either supply the attached unit by his own means, or may authorize the unit to secure its ammunition directly from the battalion ammunition supply point. He requires the leader of the attached unit to keep him informed of the status of ammunition.

e. Defensive combat. (1) INITIAL SUPPLY. The battalion commander will prescribe the amount of ammunition to be unloaded within the company defense area. The minimum amount so prescribed should be sufficient to obviate resupply before darkness. Primary, alternate, and supplementary positions are stocked. Weapons carriers, after stocking troop units, are refilled and assembled under regimental or battalion control in rear of the battle position.
(2) REPLENISHMENT. The responsibilities of the battalion and company commanders and platoon leaders for replenishment are the same as for offensive combat. After contact is made with the enemy, replenishment of ammunition within the company will usually be made under cover of darkness. Loaded weapons carriers are brought forward to the company ammunition supply point. If covered routes are available, the weapons carriers may move directly to the platoon defense areas. Loads are dumped and distribution to gun positions is effected by hand-carry. When conditions prohibit movement of weapons carriers forward of the company ammunition supply point, the loads must be dumped and ammunition distributed by hand-carry from that point. Ordinarily, platoon leaders will be instructed to report, at or shortly before dark, the amounts of ammunition on hand. Based on these reports the company commander plans and effects resupply of ammunition.

215. ORDERS. 

a. Administrative matters in the company order may include such of the following items as are applicable:

(1) Location of company and battalion ammunition supply points.

(2) Route of advance of ammunition (in attack).

(3) Amount of ammunition to be placed on position (in defense).

(4) Disposition of company vehicles.

(5) Location of battalion aid station.

b. Additional directions of an administrative nature may be included in the order, or issued later in fragmentary form to those concerned. These directions may include the plan for feeding, the detailing of guides, carrying parties, or other such matters.
SECTION II
MEDICAL SERVICE AND EVACUATION

216. REFERENCES. For details of the composition and equipment of the medical detachment of the infantry regiment, see Tables of Organization and Equipment. For general mission, organization and functions of the headquarters and battalion sections of the medical detachment see FM 7-30.

217. PERSONNEL AND DUTIES. The three Medical Department enlisted men serving with the rifle company are known as company aid men. They are attached to the company when it is on the march, in bivouc, and in combat. Each of these men carries two pouches containing medical equipment such as bandages, dressings, tourniquets, etc. Their duties are:

a. To administer emergency treatment when needed.
b. To maintain contact with the rifle company.
c. To instruct walking sick and wounded as to the route to and the exact location of the battalion aid station.
d. To send information to their battalion surgeon by litter bearer and walking wounded. Their messages give the location of the company and the approximate number and location of casualties in the company area.
e. To place all seriously wounded in defiladed locations along the axis of advance.

218. RELATION TO BATTALION MEDICAL SERVICE. The company aid men are a part of the company aid group of the battalion medical section. Litter bearers follow be-
hind the company aid men and carry seriously wounded to the battalion aid station.

219. ORDERS. The company order should always include the location of the battalion aid station. All members of the company should possess this information.

220. SANITATION. a. Sanitation is a function of command. Unit commanders are responsible for the sanitation within their units and the areas their units occupy (see AR 40–205 and 40–210). Medical Department personnel act as advisers in the technical aspects of sanitation.

   b. The company commander is responsible for the formation of an antimalaria detail to consist of a minimum of two enlisted men, including a noncommissioned officer. The detail will be made up of nonmedical personnel. It will be trained and function as outlined in War Department directives.

SECTION III

MOTOR MAINTENANCE

221. RESPONSIBILITY. a. The company commander is responsible for the operation and maintenance of his vehicles. He is assisted in the performance of these duties by the supply sergeant and the drivers. The most important link in the chain of vehicle operation and maintenance is the driver. He is selected for his ability, judgment, and conscientious performance of duty. He is instructed in his duties, the inspections required of him, and the maintenance operations that he is required to perform. These operations include servicing, lubrication, tightening, cleaning, care of tools, equipment, tires, and battery; and
emergency repairs, using tools available on the vehicle. By personal observation, and by frequent inspections, the company commander insures that these operations are accomplished.

b. Vehicles requiring maintenance beyond the capabilities of personnel and equipment within the company are reported to the battalion commander. For echelons of maintenance, see FM 25-10.
CHAPTER 9
SIGNAL COMMUNICATION SYSTEM

222. REFERENCES. For methods of installing, operating, and maintaining the means of signal communication, see FM 24-5. For details of signal communication methods within the infantry regiment, see FM 7-25.

223. PERSONNEL. a. The first sergeant, communication sergeant, guides of the rifle platoons, platoon sergeant of the weapons platoon, bugler, and messengers have duties pertaining to signal communication. For duties of personnel, see paragraphs 11, 109c and d, and 177b and c.

b. Current Table of Organization and Equipment allocates messengers to company headquarters, each rifle platoon, the weapons platoon, and each section of the weapons platoon.

c. The bugler is included in communication personnel because of his employment in the air-antitank warning system and his frequent operation of a radio set in the company or battalion command nets.

224. EQUIPMENT. Signal equipment issued to the rifle company includes low-powered radio-telephone sets, sound-powered telephone equipment, panels, and pyrotechnic devices. For allotment of these items, see current Table of Organization and Equipment.

225. EMPLOYMENT OF MEANS OF SIGNAL COMMUNICATION. a. Two sound-powered telephone sets (one channel) may be employed to provide communication between —

(1) The company and battalion command posts, when directed by the battalion commander.
(2) The company command and observation posts.
(3) The company commander and —
   (a) A platoon leader.
   (b) The light machine-gun section.
   (c) The mortar section.
   (d) A close-in reconnaissance or security detachment.
   (e) The company transport.
(4) Any two elements of the company.

b. Messengers are used for communication within the company and with the headquarters of battalion and other units when a more rapid means is not available. One messenger is sent to the battalion command post by the company, and one messenger is sent by each platoon to the company command post when the company takes up a deployed formation. These messengers should be relieved frequently by others in order that the messenger on duty may be familiar with the location of his unit. Messengers should be trained to take brief notes when receiving oral messages and to deliver them promptly and correctly. Ordinarily only one simple oral message should be given to a messenger at one time.

c. (1) The principal means of visual signaling in the rifle company are arm-and-hand signals. These are employed as described in FM 22-5.
(2) Flashlights, flags, and pyrotechnics are used to send only the simplest kinds of prearranged messages. Pyrotechnic devices are used as an emergency means of communication to transmit signals prescribed in current Signal Operation Instructions when no other communication agency is available. The principal use of pyrotechnic signals by front-line units (platoons or companies) is to call for prearranged supporting fires, to signal for these fires to cease or shift, or to signal arrival at a certain point. They are also valuable to give warning of enemy approach.
Panel sets are issued for use by vehicles and by units of the company for identification to friendly aircraft.

d. Sound signals are employed primarily to give warning of hostile air or mechanized attack. (See par. 12a and b.) They are also employed to give gas alarms. (See FM 21-40.) The whistle is used by leaders to fix the attention of their units preparatory to giving commands or signals.

226. ORDERS RELATIVE TO SIGNAL COMMUNICATION. Each field order issued by the company commander contains instructions for signal communication. Frequently such instructions consist only of the location of the commander or his command post. Other instructions relative to signal communication may be issued in fragmentary form and may include the use of pyrotechnic signals (in conformity with instructions of higher headquarters) or the allotment or use of any of the signal communication means available to the company.

227. RELATION OF BATTALION COMMUNICATION SYSTEM. a. In attack, communication between the battalion command post and the rifle companies is by messenger. When sufficient means are available, the battalion commander may allot sound-powdered telephone equipment or portable radio-telephones to front-line companies for communication with the battalion command post.

b. In the defense whenever practicable telephone communication is established between the battalion command post and rifle companies.

c. When the rifle company or elements thereof are employed on distant security or reconnaissance missions (e.g., patrols, outposts, and flank detachments) light, portable radiotelephones are employed, when practicable, for communication between such detachment and the commander who sends it out. Radio equipment for units on these missions is provided by the battalion communication section.
APPENDIX i

INDIVIDUAL PROTECTION

1. GENERAL. It must become a habit of all soldiers to seek individual protection when halted. When the halt is expected to be brief, troops take advantage of natural protection afforded by the terrain, such as ditches or holes in the ground. Whenever the situation becomes stabilized temporarily, they dig intrenchments for their individual protection and emplacements for the protection of their weapons. Intrenchments and weapon emplacements are located so as to cover a selected area with fire and, at the same time, provide maximum concealment and protection from air and ground observation and fire. In order to confuse the enemy, judicious use must be made of decoys or dummy positions.

2. FOXHOLES. a. Use. The foxhole is the intrenchment normally dug for individual protection when contact with the enemy is imminent or in progress. Foxholes provide excellent protection from small-arms fire, artillery shell fragments, airplane fire or bombing, and the crushing action of tanks. Foxholes at intermediate stages of construction afford limited protection depending upon the depths to which the excavation has progressed. In some situations where the need for rest is paramount, commanders may permit soldiers to cease excavation before full depth has been reached. For units within the battle position, foxholes are sited with the longer side generally parallel to the front, but they are distributed around weapon emplacements to provide for all-around defense. Troops remain in their foxholes only when an attack is imminent or in progress. The one-man and the two-man foxholes are basic types. Often both are em-
ployed in a given situation. If a choice of type is not made by higher authority, it is made by the squad leader.

Figure 23. One-man foxhole
b. One-man foxhole. (fig. 23). (1) Considerations affecting the size and shape of the foxhole are as follows:
(a) It is as small as practicable in order to present the minimum target to enemy fire.
(b) It is wide enough to accommodate the shoulders of a man sitting on the fire step.
(c) It is elongated to the extent necessary to permit the use of large size intrenching tools in digging it.
(d) Its depth from the surface of the ground to the fire step depends upon the height of the man who is to occupy it, but under no circumstances is it less than 4 feet. It should permit him to fire his rifle or other weapons while standing on the fire step.
(e) Additional depth for a sump is dug in one end to provide for collecting water so that it may be bailed out and to provide space for the occupant's feet so that he may sit comfortably and have adequate clearance. An additional benefit derived from the sump is that a soldier crouched in the foxhole with his feet in the sump is able to push himself up through debris thrown on top of him by the crushing action of a tank.
(2) In most types of soil the foxhole as thus constructed gives positive protection against the crushing action of tanks which pass directly over it in any direction, provided that the soldier crouches down in the hole so that there is a 2-foot clearance between him and the ground surface (see fig. 24). If the soil is very sandy or very soft, it may be necessary to revet the sides of foxholes to prevent caving. The spoil excavated from the foxhole is piled all around the hole as a parapet, leaving a shelf wide enough for the soldier to rest his elbows upon while firing his weapon. It should be spread low, so that the parapet is at least 3 feet thick in order to provide protection against small-arms fire. An all-around parapet made of the spoil excavated from the foxhole will be approximately 1/2-foot high. If turf or topsoil is to be used to
camouflage this parapet the soldier must, before commencing to dig, skim off the topsoil over an area 10 feet square and set the material aside for later use. Upon completion of the foxhole, he places this camouflage material over the spoil in a manner to imitate the surrounding ground.

**MINIMUM 2 FEET CLEARANCE REQUIRED TO PROTECT AGAINST TANK TRACKS**

![Figure 24. One-man foxhole protects against tanks.](image)

c. Foxhole with camouflage cover (fig. 25.) In some situations, it may be practicable for the soldier to remove the spoil entirely to an inconspicuous place and to improvise a camouflage cover for his foxhole. In this manner, a foxhole position may be rendered practically invisible from either aerial or terrestrial observation. (See fig. 25.) This manner of camouflaging a foxhole position finds
special application in defense against a mechanized attack supported by foot soldiers. Individual riflemen occupying foxholes remain concealed until the tanks have overrun the position whereupon they rise up in the foxholes and combat the enemy foot soldiers following the tanks.

**Figure 25.** One-man foxhole with camouflage cover

**d. Two-man foxhole** (figs. 26 and 27). The two-man foxhole is essentially two one-man foxholes dug adjacent-ly. It is used when the mission requires men to work in pairs or when, for psychological reasons, battlefield comradeship is desirable. The two-man foxhole, in most types of soil, gives protection comparable to that afforded by the one-man foxhole except that it provides somewhat less protection against the crushing action of a tank's
Figure 26. Two-man foxhole
treads applied longitudinally, and slightly less protection against airplane strafing and bombing and artillery shell fragments. Figure 27 shows a two-man foxhole revetted in soft or sandy soil.

Figure 27. Revetment of two-man foxhole

3. INDIVIDUAL PRONE SHELTER (fig. 28). The foxhole as described above is an indispensable individual protection, which must be constructed in all combat situations where time and terrain conditions permit. The digging of prone shelters in forward areas will seldom be justified. They may be authorized for use in rear areas when the danger from ground attack is remote or when the warning service will insure the availability of sufficient time to construct foxholes. The prone shelter, being shallow, does not provide protection against the crushing action of tanks and is not suitable as a place from which to fire a weapon. Soldiers lying in prone shelters offer a larger target than when in foxholes. The prone shelter gives some protection against bombardment by hostile aviation and against artillery and small-arms fire.

4. CONNECTING TRENCHES (fig. 29). Foxholes furnish the best hastily constructed individual shelter. They are
inconspicuous from the air. Siting and digging them is one of the first steps in fortifying a defensive position. To connect the foxholes by means of trenches will reduce the protection afforded the individual. Connecting trenches are conspicuous as viewed from the air or upon aerial photographs and thus reveal the defensive dispositions. Continuous trenches will not be dug as a normal procedure. When two forces are in contact and dispositions have been revealed beyond any question, a few short

Figure 28. Prone shelter (not a fire trench)

trenches may be dug in inconspicuous places to permit necessary daylight movement across exposed areas. Necessary connecting trenches may also be dug in close country, such as jungle, where disclosure of the position will probably not result. They may be dug under conditions where their value in facilitating control, communications, and supply outweighs the possible sacrifice of concealment.

5. OBSERVATION POSTS. When observers are located in exposed positions, they should be well protected and concealed.
a. Both the one-man foxhole, with and without camouflaged cover (figs. 23 and 25) and the two-man foxhole (fig. 26) are suitable for use as observation posts.

![Shallow connecting trench diagram]

b. The covered observation post (fig. 30), although an excellent type, takes considerable time to build. The overhead cover provides splinterproof protection only. It is valuable only when well concealed. It requires 21 cubic feet of excavation per foot of length or a total of 105 cubic feet per 5-foot section.

6. LAY-OUT OF DEFENSIVE POSITIONS. Figure 31 illustrates the lay-out of a squad defensive position, and figure 32 the lay-out of a platoon in hasty defense. The terrain greatly influences the lay-outs, open terrain permits wide dispersion, close terrain calls for shorter distances be-
Figure 30. Covered observation post

- Natural ground line
- 1 1/2 min. earth cover
- 4" min. dia. logs
- 7 1/2 min. length
- Entrance trench
- Plan
- Sump for drainage
- Seat for observer
- Cross-sectional view
- Sandbags
- Opening for observation
- About 5'
- About 6'
- About 3'
- About 3'
- 5 1/2
tween individuals and squads. Troops are disposed in such a manner that each squad within itself and the platoon as a whole are capable of all-around defense. This is accomplished by the organization of supplementary positions from which fire can be directed to the extreme flanks or rear. First priority is given to the entrenchment of the primary position. Time permitting, additional excavation is done in the supplementary positions. Riflemen and automatic riflemen, squad leaders, and platoon headquarters personnel are all given protection by the construction of one-man or two-man foxholes. The leader will determine the type to be constructed. To prevent discovery of the dispositions by the enemy, the foxholes are irregularly dispersed and care is taken to camouflage them. Care is also taken to avoid making telltale pathways or clearing fields of fire in a manner that might betray the location of the position. Deception can be attained by the construction of dummy positions. To minimize the effects of hostile bombardment, foxholes usually are spaced from 5 to 15 yards apart. The foxhole of the squad leader should be cited close enough to the squad to permit him to issue oral fire orders during the battle. Positions of the squad and platoon leaders must be so related, generally, as to permit communication by defiladed routes or by voice or arm-and-hand signals. Clearing of the field of fire is commenced early and is carried out so that each weapon can accomplish its assigned fire mission. This includes the removal of brush, tall grass, and low-hanging limbs of trees which restrict observation. Large trees are left standing because they provide concealment and obstruct the fire less in this position than if they were cut down and not removed.

7. EMPLACEMENT FOR CALIBER .30 LIGHT MACHINE GUN. There are two types of emplacements for this gun: horseshoe type and two-foxhole type.
a. **Horseshoe type** (figs. 33 and 34). The initial stage in the development of this emplacement is the excavation of an open shallow pit. The gun is placed in firing position ready for immediate action and the crew excavate the emplacement from the prone position if they are exposed to hostile fire. The gun is lowered first by excavating beneath it. Then the area for the crew is excavated about \( \frac{1}{2} \) foot below the ground level and the
Figure 32. Rifle platoon in hasty defense—perspective view
spoil is piled around to make a parapet. The emplace-
ment is completed by the construction of a gun platform
about ½ foot below the ground level, large enough to
give firm support to the tripod, and a horseshoe-shaped
trench along the rear and sides of the gun platform for
the gunner and his assistant. The platform should be
about chest high. The trench is about 2 feet wide. The
spoil is piled completely around the emplacement to form
a parapet at least 3 feet thick, care being taken not to
make the parapet so high as to interfere with the fire of
the gun in any direction. This emplacement furnishes
protection against small-arms fire and shell or bomb
fragments. In firm soil, tanks may pass over this type of
emplacement without destroying the emplacement, the
weapon, or the occupants. In loose soil, logs about 8
inches in diameter placed across front, rear, and sides of
the emplacement and embedded flush with the top of the
ground help to make the emplacement resistant to the
crushing action of tanks. When tanks appear about to
overrun the position, the gunner and the assistant gunner
remove the weapon from the platform to the bottom of
the trench at the rear of the emplacement and they
crouch down in the trench. When the tanks have passed,
the gun is quickly restored to its firing position on the
platform.

b. Two-foxhole type (fig. 35). This emplacement con-
ists of two one-man foxholes close to the gun position.
To lay it out, a short mark is scratched on the ground
in the principal direction of fire, that is, pointing approx-
imately along the middle of the sector of fire assigned
to the gun. On the right of this mark, a foxhole is dug
for the gunner. On the left of the mark and 2 feet to the
front, another foxhole is dug for the assistant gunner.
The spoil is piled all around the position to form a
parapet, care being taken not to pile it so high as to
Figure 33. Horseshoe type emplacement for the caliber .30 machine gun (light)
block the fire of the weapon. In firm soil, the two-foxhole type provides protection for the crew and the weapon against the crushing action of tanks. When tanks appear about to overrun the position, the gun is removed from the tripod and taken into one foxhole, the tripod into

**Figure 34. Initial stage in horseshoe type emplacement for the caliber .30 machine gun (light or heavy)**
Figure 35. Two-foxhole type emplacement for caliber .30 machine gun (light)
the other. The gunner and assistant gunner crouch in the holes.

c. Choice of type. The two-foxhole type of emplacement and horseshoe type of emplacement are satisfactory for the light machine gun. As a firing position, the two-fox-

Figure 36. Open emplacement for the 60-mm mortar
hole type is a little less flexible than the horseshoe type, but it has the advantage of simplicity and is more tank-proof than the horseshoe type. Therefore, the two-foxhole type is generally preferred as the emplacement for the light machine gun.

8. EMPLACEMENT FOR 60-MM MORTAR (figs. 36 and 37). This emplacement consists of a rectangular pit which is large enough to accommodate the mortar, the gunner, and the assistant gunner. The emplacement is kept to the minimum size at ground level to afford protection against airplane fire and bombing and against artillery shells, but it allows room for the manipulation of the mortar to fire and provides space for some ammunition. Additional ammunition is placed in nearby shelters. The front edge is sloped so that the aiming stake, about 10 yards in front of the emplacement, is visible through the sight and so as not to interfere with the trajectory of the shell. Foxholes for members of the mortar squad not required at the mortar are prepared not far from the emplacement. The spoil from the excavation is piled all around the pit to form a low parapet. Figure 37 shows

Figure 37. Two-foxhole type emplacement for the 60-mm mortar
the 60-mm mortar in action with only the base plate dug in and the crew operating from one-man foxholes near the weapon position. This two-foxhole type of emplacement is preferred when the mortar is located in a de-filaded position.

9. **ROCKET LAUNCHER.** There are two types of emplacement for this weapon: pit-foxhole and pit type.

   a. **Pit-foxhole type** (fig. 38). This emplacement is a circular pit, 3 feet in diameter and about $3\frac{1}{2}$ feet deep. It is large enough for two men. It permits the assistant rocket gunner to rotate as the rocket gunner traverses the weapon in order that he will never be in rear of the weapon when it is fired. Its depth is such that the rear

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*Figure 38. Pit-foxhole type emplacement for the rocket team*
end of the rocket launcher at maximum elevation in any
direction will be clear of the parapet in order that the
back blast from the rockets shall not be deflected into the
emplacement and burn the occupants. Except in firm
soil, the latter requirement can be met only by an em-
placement which is too shallow to give protection against
the crushing action of tanks. Therefore, the foxholes for
the rocket gunner and assistant rocket gunner are dug
nearby. As the antitank mission of this weapon requires
that it be kept in action against hostile tanks until the
last possible moment, these foxholes will be occupied only
as a last resort when a tank is about to overrun the em-
placement.

b. *Pit type* (fig. 39). In firm soil, the circular pit (fig.
38) can be enlarged from 3 feet to 4 feet in diameter with
an additional circular pit 2 feet deep and 2 feet in dia-
meter excavated in the center. This results in a circular
fire step 1 foot wide and about 3½ feet below the surface.
When tanks appear about to overrun the position, the
rocket gunner and assistant crouch down into the lower
pit. When the tanks have passed, the rocket launcher is
quickly returned to action.

10. CAMOUFLAGE. a. Concealment is of prime impor-
tance in locating defensive works. Measures for conceal-
ment from aerial observation must be planned from the
beginning and carried on continuously throughout the
work. Over both the area to be excavated and that on
which spoil is to be piled to form a parapet, all turf, sod,
leaves, or forest humus (if present) is removed carefully,
set aside, and replaced over the spoil when finally com-
pleted.

b. For the area to be camouflaged in the construction
of each type of intrenchment described in this appendix,
see paragraph 14 below.

c. In order to prevent discovery of the work during the
Figure 39. Pit type emplacement for the rocket team
process of excavation, available camouflage nets suspended from stakes or trees should be erected before any excavation is undertaken and the workers should confine their activities to the area beneath the camouflage net. The net is suspended at such a height above the ground as to permit the workers to excavate the emplacement without snagging equipment or intrenching tools on the net. After the excavation has been completed and the spoil covered with sod or other natural camouflage material, the net should be lowered close to the ground so as to be inconspicuous from ground observation. Nets are kept in position so as to conceal the emplacement when the weapon is not being fired. Arrangements must be made to lift or withdraw the camouflage net during action in order not to interfere with the tactical employment of the weapon.

d. In the interest of clarity, camouflage nets have been omitted in the figures shown herein and the effect of natural camouflage materials has been subordinated so as to permit the details of construction to be easily seen.

e. For a more complete discussion of camouflage, see FM 5–20.

11. DISPOSAL OF SPOIL. The concealment of excavation is facilitated by the complete removal of spoil from the site, if this is practical. When this is done, the excavation must be made somewhat deeper in order to obtain the same protection that is given when the spoil is used to construct a parapet. In disposing of spoil, care must be taken not to create paths or vehicle tracks which might disclose the position, and the spoil must be dumped in inconspicuous locations such as, at the base of trees, along natural drainage ditches, or along hedge rows.

12. DRAINAGE. Provision must be made for taking care of rain water, surface drainage, and seepage. In general,
a shallow ditch a few inches deep around the excavation will carry off surface water. Water which falls into an excavation or seeps in through the ground must be removed by bailing.

13. REVETMENTS (fig. 27). Revetment may be necessary in soft or sandy soil to prevent caving. It may consist of lumber, wire netting, small oranges, brush, sandbags filled with earth, or other available materials. The dimensions of the excavation will have to be modified slightly to provide for the space occupied by the revetment.

14. ESTIMATE OF EXCAVATION. The following table gives estimates of the quantity of excavation and the man-hours required to construct the emplacements described in this appendix. Attention is especially invited to the over-all dimensions of the area which must be camouflaged in order to conceal each type of intrenchment.

<table>
<thead>
<tr>
<th>Weapon</th>
<th>Type of emplacement</th>
<th>Area to be camouflaged</th>
<th>Excavation cubic feet</th>
<th>Man-hours to construct in medium soil</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rifle</td>
<td>Foxhole</td>
<td>10 x 10 ft.</td>
<td>37</td>
<td>1 1/2</td>
</tr>
<tr>
<td>Automatic rifle</td>
<td>Foxhole</td>
<td>10 x 10 ft.</td>
<td>37</td>
<td>1 1/2</td>
</tr>
<tr>
<td>Cal. .30 machine gun, light</td>
<td>Horseshoe</td>
<td>15 x 15 ft.</td>
<td>123</td>
<td>7</td>
</tr>
<tr>
<td>60-mm mortar</td>
<td>Two-foxhole</td>
<td>12 x 12 ft.</td>
<td>71</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Pit</td>
<td>14 x 14 ft.</td>
<td>70</td>
<td>4</td>
</tr>
<tr>
<td>Rocket launcher</td>
<td>Pit-foxhole</td>
<td>10 x 10 ft.</td>
<td>25 without foxholes</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>with foxholes</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>87 with foxholes</td>
<td>4 1/2</td>
</tr>
<tr>
<td></td>
<td>Pit</td>
<td>5 x 5 ft.</td>
<td>50</td>
<td>3</td>
</tr>
</tbody>
</table>
APPENDIX II
DIRECTIVES FOR TACTICAL TRAINING OF RIFLE COMPANY

1. GENERAL. a. The directives which follow are designed to assist company officers and others in the preparation and conduct of field exercises and maneuvers in which rifle companies will participate as a part of their field training. The directives cover most of the actions in which a rifle company will be involved during its approach to the battlefield and during combat. They are to be considered as guides only and may be expanded or modified as local situations and the particular needs of individual units may warrant. A rifle company, however, will not be considered as being fully trained prior to its participation in exercises covering all phases of each type of operation outlined in the directives.

b. In addition to serving as guides for the tactical training of units, the directives cover essential points that should be covered by superior commanders in testing the tactical efficiency of rifle companies.

2. PREPARATION. For a general discussion of the preparation of field exercises and field maneuvers, see FM 21-5 and TF 7-295. The directives in this appendix show the definite phases of combat to be covered in each exercise.

3. CONDUCT. a. For the control and conduct of field exercises and maneuvers, see FM 21-5. The unit should be allowed to solve the problem as it sees fit. The officer conducting the exercises should have in mind solutions to the various situations that will confront the unit, but he does not force the unit or any parts of it to follow his
preconceived notions as to what actions should be taken. Umpires may assess penalties or inject events which will serve to cause the units to act in a suitable manner should the need arise. These control measures, however, must be logical and appropriate.

b. For the responsibilities, duties and conduct of umpires see FM 105-5.

c. Information transmitted by an umpire must ordinarily be so expressed as to give the commanders full liberty in determining their actions.

(1) The following are examples of correctly phrased information, applicable particularly to one-sided small unit exercises:

“For the last 2 minutes this unit has been subjected to heavy fire from a machine gun located on that hill (pointing).” (Designates several casualties and indicates the type of wounds.)

“Over there near the bridge — four shell impacts close together — four more shell impacts — another four.”

“Artillery fire, apparently from the direction of that village, is falling in those woods” (points out the woods).

“A shell strikes 300 yards in front of you.” Two minutes later: “Shell coming; impact 100 yards behind you.”

As soon as the rifle platoon attacks: “Continuous machine-gun fire from direction of large house; fire from four guns striking all around us.” As soon as platoon is under full cover: “Machine guns silent.”

“Machine-gun fire sweeping directly over you.” “Machine-gun fire striking right in front of you; No. 2 rifleman nicked in shoulder by ricochet; No. 1 rifleman shot in stomach.”

“Enemy attack plane, flying low, approaching from right front, fires at column, and disappears to the rear.”

“Airplane motor can be heard.” “One airplane to the south. Too high to identify.”

“You see drops of oily liquid on the grass.”
"You notice an unfamiliar chemical odor."
"A shell fragment smashes the longitudinal spirit-level of your mortar."
"You have only 50 rounds left in your belt."
"Our own machine guns fire continuously over you to the left. These guns are apparently behind you."

(Aside to squad leader during hostile machine-gun fire.)
"You have been hit—you are unconscious." (How does the squad react?)

"Our own artillery fire is now falling along the edges of the woods over there."
"Heavy machine-gun fire is heard on your right." "You see the impact throwing up dirt near the hostile machine-gun nests which have been holding up your advance."

(2) Examples of improperly phrased information are as follows:
"You are unable to advance any farther at this point."
"You must withdraw here."

Vague exclamation: "Shells are falling here," instead of information as to type of shells, area of impact, and duration of fire. Intensity, area, and time limits should be given.

Shouting: "Enemy withdrawing," instead of: "No. 1 rifleman, you see a hostile soldier running toward rear • • •, etc."

Shouting: "Gas" instead of: "You smell mustard."

Permitting troops to halt and remain inactive without giving them information.

(3) The information is properly given only when the umpire describes the effect of weapons or enemy maneuver and permits the leader concerned to make his own decision.

(4) Full use should be made of noncommissioned officers as umpires.
4. CRITIQUE. For a discussion of the critique which is always a part of each exercise see FM 21-5. Critiques may be held at any stage of an exercise. The chief umpire and his assistants should make notes for use at the critique held on the ground at the conclusion of the exercise.

5. CONDITIONS. Ample time will be given each unit to solve its problems logically. Reconnaissances must be made, subordinate leaders assembled when suitable, and orders issued. Full use must be made of such concealment and cover as the terrain provides. If troops are rushed through preparatory measures and move freely over terrain under hostile observation they will gain unnatural impressions that may later be disastrous.

6. RIFLE COMPANY.

a. Security on the march (see FM 7-10, 100-5).

Scope

An advance guard problem involving the use of a rifle company as the support of an advance guard.

Situations to be drawn so as to require—

(1) A series of decisions, plans, and orders by the company commander regarding—

(a) Initial dispositions and formations.

(b) The timely dispatch of necessary patrols.

(c) Measures taken for the antiaircraft and antimechanized defense of organic weapon carriers.

(2) Action involving hostile patrols too strong for the advance party alone, and attacks by hostile planes and small hostile mechanized detachments.

Standard

The company commander should render prompt decisions and issue clear and concise orders. His plan should be simple and based on the orders of the advance guard commander, on a map study and observation of the terrain, and on reports from reconnaissance elements. Formation of the company should be appropriate to the situation and mission, and suitable for the terrain. Air-antitank guards should be detailed to give timely information.

Patrols should be given simple, definite orders and dispatched in time to permit them to accomplish assigned missions.

Antiaircraft defense should be provided for organic transport by the caliber .50 machine gun.
b. Approach march (see FM 7-10, 100-5).

Scope

A problem involving a rifle company as the leading echelon in an advance when hostile resistance is imminent.

Situations to be drawn so as to require—
(1) Issuance of company orders prescribing mission and formation for approach march across country.
(2) Movement in an extended formation.

Standard

Orders should be clear, explicit, and as brief as is consistent with clarity, and, if possible, issued from a vantage point of observation.

The company should be able to move in an extended formation across country without loss of direction and control, and make maximum use of cover and concealment.

The formation adopted should
(5) Appropriate changes in initial formation to meet changes in terrain and enemy activity.

(4) Action against small hostile motorized patrols.

(5) Measures taken for the antiaircraft and antimechanized defense of organic transport.

(6) Movement into an assembly area for issuance of attack orders and extra ammunition.

insure thorough and continuous reconnaissance of the assigned zone and protection of units in rear. Provision should be made for flank security and liaison with adjacent units, as well as for antiaircraft and antimechanized defense.

Orders to meet changes in the situation or terrain should be promptly issued.

Action against hostile patrols should be aggressive to drive out the enemy or to clarify the situation.

Antiaircraft defense should be provided for organic transport by the caliber .50 machine gun mounted on one of the weapon carriers. Until mortars and light machine guns are removed from carriers, one of the light machine guns should be mounted on the other weapon carrier for antiaircraft fires. The company commander designates two men to ride each weapon carrier to man these machine guns in case of air attack and to function as a two-man rocket team in case of mechanized attack. When the weapons are off carrier, the drivers employ antitank rifle grenades for the antimechanized defense of their vehicles and the driver of the vehicle on which the caliber .50 machine gun is mounted mans that weapon in case of attack by hostile airplanes.

Movement into the assembly area should be quiet, orderly, and completed without halting. Platoons should be located to
facilitate subsequent action, vehicles and men dispersed and concealed, and foxholes dug.

c. **Security** (see FM 7–10, 7–25, 7–30).

**Scope**

Outpost problem involving a rifle company as support of a bivouac outpost.

A rifle company is designated as a support of a bivouac outpost protecting a resting command at night.

The outpost line of resistance, special reconnaissance missions, and detached posts to be established are prescribed by the outpost (battalion) commander.

Situations to be drawn so as to require—

1. **Establishment of outguards** and detached posts after reconnaissance and study of available maps.

2. **Organization of outpost line of resistance.**

3. **Provisions for communication between the outpost commander, adjacent supports, and detached posts.**

**Standard**

The company commander precedes his unit to its assigned area for a detailed reconnaissance, directing the second-in-command to move the company to an area selected from a map study.

The support area is organized as for defense of a wide front with the support platoon mobile.

A line of outguards should be posted to cover all important approaches. Important road centers may require a rifle platoon with supporting weapons. Observers should be posted by the outguards to prevent surprise.

Unoccupied intervals are covered by fire.

Patrols from the support platoon should cover gaps between outguards and detached posts and maintain contact with adjacent units.

Upon establishment of the outpost the company commander submits a sketch to the outpost commander showing dispositions.

Establishment of necessary signal communication.

The company commander prescribes the location for his kitchen, provides a guide at the point of release, and details carrying parties for those who cannot be fed at the kitchen. Every
d. Preparation for attack

Scope

A problem involving a rifle company in the occupation of a final assembly position by night and an advance to the line of departure, preparatory to a daylight attack.

Situations to be drawn so as to require—

(1) Personal reconnaissance, selection, and marking by daylight the route to final assembly position, and the subdivision of the assembly area to company headquarters and Platoons.

(2) Enforcement of provisions for maintaining secrecy.

(3) Reconnaissance of locations on line of departure and of ground over which company attacks.

(4) Plan of action.

(5) Orders.

(6) Execution of movement to final assembly position and into platoon areas.

(7) Issue of extra ammunition.

(8) Movement to line of departure.

The company commander should plan his reconnaissance and issuance of orders so as to allow subordinates time for a daylight reconnaissance. After thorough reconnaissance the company commander should develop a simple plan and issue orders from points where some or all of the ground over which the company is to operate can be pointed out.

Route selected should be easy to follow at night, positively marked, and compass bearings and distances noted. Reconnaissance should not disclose projected operation. The march should be accomplished quietly, expeditiously, in secrecy, and without loss of direction.

Platoon areas in the final assembly position should facilitate transition to the attack. The company should complete preparations for attack in the final assembly position, including the issue of extra ammunition.
e. Attack during daylight (see FM 7–10, 7–25).

Scope
A problem involving a rifle company as an interior element of the attacking echelon in a daylight attack.

Situations to be drawn so as to require—
1. Action during attack requiring decisions and orders of company commander relating to the use of elements of the weapons platoon and support rifle platoon to assist the attack of the leading platoons in gaining the assigned company objective.
2. Call on higher headquarters for supporting fires to assist in the capture of the company objective.
3. Movement of the company command post and observation post.

Standard
Movement should be initiated so as to permit leading elements to cross the line of departure at a prescribed hour without halting.

Company commander should keep the company observation post well forward and spend considerable time there observing and directing the action; he should direct the movement of the company command post as suitable forward positions become available.

He should promptly employ his light machine guns to deliver oblique, enfilade, or flanking fire, and his 60-mm mortars on targets defiladed from effective fire of flat-trajectory weapons in support of the attacking echelon; he should keep the support ready to protect the company flanks against counterattack and to maneuver it against resistance holding up the attacking echelon; he should anticipate the needs for supporting fire by the attacking echelon and furnish it from his weapons platoon or request it from higher headquarters.

He should provide for mutual support within the attacking echelon and adjacent units. He should provide for security and the maintenance of contact. He should keep the battalion commander informed of his own and the enemy situation.
f. Continuation of attack

Scope

A problem involving a rifle company as an interior element of an attacking echelon in continuation of the attack, to include the assault and reorganization.

Situations to be drawn so as to require—
(1) Continuation of attack from the company objective to the battalion objective.
(2) Call for supporting fires from higher headquarters.
(3) Assault and capture of enemy positions on battalion objective.
(4) Reorganization of company on battalion objective.
(5) Replacement of platoon leaders and key enlisted men.
(6) Resupply of ammunition.
(7) Disposition of prisoners of war, captured documents and matériel, and hostile identifications.

Standard

The company commander insures proper direction of the attack to the battalion objective.

He discovers where hostile resistance is weakening, and calls on higher headquarters for supporting fires to soften the enemy position for the assault. The attacking echelon moves close to the hostile position under cover of these fires and captures it by assault. If necessary, the company commander organizes a coordinated assault.

He arranges for the supporting fires to lift and continues the attack through the depth of the hostile resistance.

The company commander should actively supervise the reorganization of platoons, appointing leaders where necessary; he should reorganize his company headquarters. He should provide for the security of his company during the reorganization, including posting of antitank guards; he should redistribute his forces in depth and in accordance with instructions prepare for further action.

He should determine the status of the ammunition supply, collecting it from the dead and disabled, and provide for a resupply of ammunition.

He should keep the battalion commander informed of the situation, the approximate strength of the company, and any hostile identifications secured.
g. **Defense during daylight** (see FM 7–10, 7–30, 7–40, 100–5). **Scope**

A rifle company in the occupation and organization of a front-line company defense area during daylight.

Situation to be drawn so as to require—

1. Movement of troops to the defense area during the reconnaissance of this area by the company commander and platoon leaders.
2. Prompt formulation of ground organization and fire plans.
3. Issuance of clear, brief, and adequate orders.
4. Organization of the ground to be started with the minimum delay and conducted in the proper sequence.
5. Establishment of security measures against air and ground attack.
6. Protection of supporting weapons.
7. Coordination with adjacent units regarding defenses at boundaries and limiting points.
8. Arrangements for receipt and prompt distribution of trenching tools, extra ammunition, antitank mines, and engineer materials.
9. Constant readiness to meet an attack.
10. Constant supervision of work.
11. Establishment of observation and command posts.

**Standard**

Prior to departure on reconnaissance the company commander makes a tentative plan from a map study and initiates prompt movement of troops to the defense area. Company commander and platoon leaders precede troops and, so far as practicable, complete their reconnaissance and formulate plans prior to the arrival of the troops on the position.

Orders should be issued to enable work to start without unnecessary delay.

Subordinate units should be disposed to protect supporting weapons located in the area, to cover by fire approaches not adequately covered by the fire of supporting weapons; to provide for all-around defense; to facilitate mutual support between adjacent defense areas.

The defenses at boundaries should be coordinated with adjacent units.

Organization of the ground should proceed so that if interrupted by an enemy attack the work already performed will be most beneficial in defending the position.

Sufficient stocks of ammunition should be placed on the position to obviate resupply during daylight.

Security measures should insure timely warning of an attack from the ground or the air and suitable action to meet such attacks, including the use of antitank mines in local defense.
\textbf{Defense at night} (see FM 7-10, 7-30, 7-40, 100-5).

\textit{Scope}

A rifle company occupying and organizing a front-line defense area during darkness.

Extracts of the battalion defense order to be furnished the company commander.

Situation to be drawn so as to require—

1. A daylight reconnaissance by the company commander.
2. Marking of routes and locations for all installations for quick recognition at night.
3. Movement to the defense area, establishment of local security, occupation of the position, and organization of the ground—all during darkness, lights prohibited.
4. Defensive arrangements coordinated with supporting weapons located in the area and with adjacent units.

\textit{Standard}

The order should be issued on the ground and in sufficient time to allow daylight reconnaissance by subordinate leaders and guides.

The reconnaissance should be made by small, inconspicuous groups.

Routes and locations for all installations should be marked.

The company should move to the area shortly after dark and the organization of the ground should proceed quietly and without confusion.

Intrenching tools and extra ammunition should be distributed in an orderly manner.

Foxholes should be dug for all personnel, emplacements prepared for crew-operated weapons, protective wire installed around platoon defense areas, and some clearing of fields of fire accomplished. Work completed depends on the visibility, time available, the character of the soil, and the density of vegetation.

Daylight should find ground organization proceeding, and the defense coordinated with adjacent units and with supporting weapons located within the area.

Security measures should be established and maintained throughout the operation.

Supper and breakfast should be prepared and served in the field.
i. **Conduct of defense** *(see FM 7–10, 7–20):*

**Scope**

A rifle company in the conduct of the defense of a front-line defense area against—

- Ground attack.
- Air attack.
- Tank attack.

Situations to be drawn so as to require—

1. (a) Action of local security groups against hostile reconnaissance elements.
   
   (b) Action during artillery bombardment.

2. (c) Action during enemy approach to midrange—close range.
   
   (d) Action against an attack from a flank.

3. (e) Action during assault of position by foot troops.
   
   (f) Action against hostile elements which infiltrate into the position.

4. (g) Action on capture of a platoon defense area.

(2) Action against air attack when ground targets are threatening.

(3) Action during tank attack.

**Standard**

Local security groups fire on hostile patrols, keep their commander informed of enemy activity, and withdraw by previously selected routes.

Troops should take cover in foxholes during artillery and air bombardment. Maintenance of air-antitank observation.

Troops on the main line of resistance should remain concealed and withhold fire until targets appear within 500 yards. As the enemy approaches within effective range, troops engage remunerative targets.

A prearranged signal calls for final protective fires in a threatening area.

Flank attacks should be met by shifting troops to supplementary positions on the flanks of defense areas or by local counterattack.

Hostile elements which infiltrate into the company defense area should be engaged from flank and rear positions of forward platoon defense areas and by the support platoon.

If other factors of the situation permit, the company commander should order an immediate counterattack by the support platoon to destroy or capture the enemy, or eject him from the captured platoon defense area. Otherwise the support platoon should resist further advance by fire from its prepared position.
Ground targets receive priority over air targets; when not engaged with ground targets, all weapons suited for antiaircraft fire should engage low-flying airplanes attacking the position. Troops fire only on command or prearranged signal given by the responsible leader.

Battalion headquarters should be kept informed of changes in the situation.

In case of tank attack, men equipped with rifle grenade launchers and antitank rifle grenades and two-man rocket teams employ their weapons within effective range. Defenders employing small-arms fire against the accompanying infantry or employing antitank rifle grenades, rockets, and small-arms fire against hostile armored vehicles take cover only when necessary to prevent being crushed. As soon as tanks have passed, they return to their firing positions to meet the attack of foot troops.

**J. Night withdrawal** (see FM 7-10, 7-30, 100-5).

*Scope*

A night withdrawal from contact of an interior rifle company from a front-line company defense area.

Situations to be drawn so as to require—

Actions and orders of the company commander in execution of night withdrawal from a front-line defense area to include—

(1) Daylight reconnaissance of

*Standard*

As soon as warned of the withdrawal the company commander should make his plan and notify company officers available. He should designate a covering force commander, preferably the second-in-command, and should designate the company covering force (approximately one squad per platoon). He should go to platoon leaders not immediately available, notify them of his
routes and assembly positions.
(2) Designation of company covering force, the commander, and the time he assumes command.
(3) Enforcement of secrecy measures.
(4) Withdrawal of company, less covering force.
(5) Withdrawal of covering force.
(6) Ammunition supply.
(7) Evacuation of wounded.

The company commander restricts daylight activity of forward elements that might indicate a rearward movement. Platoons assemble at the designated hour and move to the company area; when assembled the company, less the covering force, moves to the battalion assembly area. The covering force should withdraw at a designated hour or on orders of the battalion covering force commander, and rejoin the company at the place designated by the company commander.

An adequate supply of ammunition should be left with the covering force. Surplus stocks should be carried out by hand. Resupply should be effected in a rear assembly area or on the new position. Improvised litters should be employed to evacuate wounded to the nearest available transportation. When this is impracticable, a company aid man should be left with them.

**k. Daylight withdrawal** (see FM 7-10, 7-20, 100-5).

**Scope**
A problem involving a frontline rifle company in daylight withdrawal.
Company should be defending plan, and direct them to send guides to the company command post. He should designate another officer, preferably the weapons platoon commander, to take guides on reconnaissance of assembly areas and routes thereto.

**Standard**
The company commander must quickly develop his plan and promptly issue brief, fragmentary, oral orders to subordi-
an organized position with its forward elements closely engaged with the enemy. Heavy machine-gun and antitank units located in the company defense area should be attached to the company for the withdrawal.

Situations to be drawn so as to require—

1. The company to withdraw from action starting at a specified time in coordination with supporting fires.
2. The company to withdraw so as to unmask the fire of the battalion covering force so far as practicable, and move along an assigned route to a designated assembly area.
3. The use of company support elements as a local covering force for withdrawal of front-line platoons.

Withdrawal should start at a specified time (without giving prior evidence of intention to withdraw to the enemy), beginning with element least heavily engaged, and proceed as expeditiously as possible.

Company covering force should withdraw by covered routes after the remainder of the company has withdrawn beyond the next covering force in rear. This covering force may be provided by the battalion or by the company commander from rear elements of the company. The withdrawal of the bulk of the company must be protected at all times by suitable covering forces.

Measures should be taken to insure minimum loss of control and prompt reorganization en route to, or at, the assembly area.

Weapons and supplies should be evacuated or destroyed.

Wounded should be evacuated. When this is impracticable medical personnel and supplies should be left with them.

1. Delaying action following daylight withdrawal (see FM 7-10, 7-20).

Scope

A problem involving a rifle company in delaying action following a daylight withdrawal.

Standard

Orders should be brief, issued in fragmentary form, and of the mission type.
The company with attached elements as the covering force of a battalion in a daylight withdrawal and disposed initially in a position prescribed by the battalion commander. Limited transportation facilities for use in ammunition supply and evacuation of wounded may be provided.

Situations to be drawn so as to require—
(1) The delivery of long-range fires against enemy elements.
(2) Establishment and protection of road blocks.
(3) The company to hold its initial and succeeding positions as long as practicable but to effect withdrawals before becoming closely engaged or outflanked.
(4) Evacuation of wounded.

Positions near crests should be occupied to facilitate withdrawals and obtain long-range fields of fire; short-range fires are secondary in importance. Rifle elements should be disposed to protect supporting weapons and flanks. Enemy should be engaged at maximum effective range of weapons with a heavy volume of fire.

Withdrawals to succeeding positions should be effected without becoming closely engaged with the enemy.

Maximum practicable delay should be effected by destruction of bridges and by road blocks.

Wounded should be evacuated using available transportation to a maximum.

**m. Defense from attack** (see FM 7-10, 100-5).

**Scope**

A problem involving a rifle company in the assumption of the defense following an unsuccessful attack.

Situations to be drawn so as to require—
(1) The company stopped on unfavorable terrain with all platoons in action following an unsuccessful attempt to capture an objective.
(2) Adjustments for hasty occupation of position during remaining hours of daylight.
(3) Organization of a position.

When the attack is halted, the company commander should notify the battalion commander and transmit orders to his platoons directing them to hold present positions, make minor adjustments to take full advantage of terrain, and dig in. He should gradually thin out forward elements to provide depth in the defense and security to the flanks. Positions of company and supporting weapons should be modified to support the hasty defense to the best advantage. The company commander should take steps to establish contact and improve coordination with adjacent units.
n. **Motorized detachment on combat mission** (see FM 7–10, 7–40).

**Scope**

A problem involving a motorized detachment, consisting of a rifle company with appropriate reinforcements, on a combat mission.

Units available to company commander for the motorized detachment should be prescribed in a directive from higher headquarters.

Situations to be drawn so as to require—

1. Issuance of brief oral orders for assembling the detachment and moving out on the assigned mission.
2. Adequate security measures against air and mechanized attacks.
3. A cross-country motor movement as a result of unexpected enemy action.
4. Execution of an attack, defense, or delaying action.

**Standard**

Actions taken and orders issued by the company commander should result in the orderly assembly of the detachment with proper equipment for the assigned mission, and suitable means for rapid communication and control of the column during movement. The formation should provide adequate security against hostile air and ground forces.

There should be no hesitation in ordering nor confusion in executing a cross-country movement.

In the final phase, actions taken and orders issued should provide for: selection of a suitable detrucking area; the guiding of trucks into the detrucking area and their proper dispersion and concealment therein; security for the detrucking area during and subsequent to detrucking.

Personal reconnaissance by detachment commander; prompt issuance of brief oral orders for the effective employment of all elements of the detachment in a coordinated attack, in defense or in delaying action.

o. **Motorized advance guard in daylight movement** (see FM 7–10, 7–20, 7–40).

**Scope**

A problem involving a rifle company with appropriate attachments as the advance guard of a motorized column making

**Standard**

Brief warning orders followed by oral orders for the movement should result in the proper assembly, intruckment, and move-
a daylight movement.

Situations to be drawn so as to require—

(1) The issuance of warning orders.

(2) The correct estimation of time factors so as to permit the advance guard to precede the main body by the prescribed interval.

(3) The proper employment of elements of the advance guard to clear a road block.

(4) The employment of all elements of the advance guard to develop the situation when resistance is encountered.

Automatic weapons should be mounted for antiaircraft fire and canvas truck covers removed to permit firing by riflemen and automatic riflemen. The formation of the column should be such as to present a poor target to hostile aircraft. The point should consist of a small patrol with a get-away vehicle. Proper use should be made of radio for communication.

Prompt action when road block is encountered should include proper dispersion and concealment of vehicles and resumption of movement when block is cleared. Elements in rear should not close up and halt on the road, but should seek concealment on each side of the road.

When increased resistance is met, the support should move into the designated detrucking area, properly disperse, and take advantage of available concealment and cover. Orders for the employment of all elements of the advance squad should be timely, clear, and concise. Proper information should be sent to the commander of the main body.

**p. Night attack** (see FM 7–10, 7–40, 100–5).

**Scope**

A problem involving a rifle company in a night attack.

Situations to be drawn so as to require—

**Standard**

Prompt warning orders should initiate necessary administrative arrangements and provide for assembly of subordinates for or-
(1) Reconnaissance of an unfamiliar area.
(2) Formulation of plan for attack and plans for defense of captured objective or continuation of attack at daybreak.
(3) Oral orders.
(4) Advance across country to final assembly area and thence to a line of departure.
(5) Execution of a night attack.
(6) Consolidation of position for defense prior to daylight.

The commander should include route of advance to line of departure and the hostile position.

The company commander should issue clear, concise orders for the attack and defense of the captured objective or continuation of the attack. These orders should be issued so as to permit detailed, daylight reconnaissance by subordinates.

Provisions should be made for insuring secrecy prior to actual assault; identifying members of the attacking company; flank security; prompt reports of progress; and the arrangement for supporting fires by heavy weapons, cannon company weapons, and artillery, in case of hostile counterattack.

Maintenance of direction should be insured by use of column formations and the employment of the compass, ground forms, and landmarks.

After capturing the objective the company should promptly reorganize and assume suitable defensive positions. If the attack is to be continued, suitable measures should be taken to assure its effective execution.

q. Attack in woods (see FM 7-10, 7-40, 100-5).

Scope
A problem involving a rifle company as leading echelon in an attack through a large woods. Situations to be drawn so as to require—
(1) The assumption of a proper

Standard
The company should be halted near the edge of the woods with front and flanks covered by scouts. Intervals and distances should be reduced to limit of visibility; physical contact should
formation in the edge of a large woods as the base company of an interior battalion preparatory to an attack through the woods.

(2) An advance through dense woods without hostile resistance, other than by snipers, for at least 1,000 yards.

(3) The reduction of isolated enemy combat posts in clearings or at trail intersections.

(4) Reorganization and preparations for debouchment from the woods.

In dense woods, advances should be made in columns covered by scouts; in thin woods leading elements usually advance in skirmish line. Direction should be maintained by means of compass bearing.

Snipers should be promptly dislodged by sharpshooters or by bursts of automatic rifle or light machine-gun fire. Hostile resistance should be promptly enveloped by infiltration and attack from flanks and rear. Upon reaching far edge of woods advance should be stopped, units reorganized, prompt reconnaissance made, brief oral orders issued, supporting weapons emplaced, and attack resumed to seize next objective.

7. RIFLE PLATOON.

a. Security on the march (see FM 7–10).

Scope

An advance guard problem involving the use of the rifle platoon as an advance party.

Situations to be drawn so as to require—

(1) A series of decisions, plans, and orders by the platoon leader.

(2) Action involving the point, flank controls, connecting files, and the advance party in carrying out the assigned mission.

Standard

Platoon leader must render prompt decisions; issue clear and concise orders to carry out his plans; maintain contact with the point by connecting files; and keep the support commander informed of the situation.

Patrols should be employed to reconnoiter dangerous terrain on the flanks up to approximately 200 yards.

Platoon leader, through aggressive leadership, controls the action of his platoon in carrying out the assigned mission.
b. Approach march (see FM 7–10).

Scope
A problem involving the rifle platoon, as part of a larger force, in the approach march.

Situations to be drawn as to require—

1. Use of scouts to cover the advance and patrols, as necessary or ordered, to protect flanks or maintain contact.
2. Changes in disposition of troops for purposes of control, to screen unit from hostile observation, and to minimize losses from artillery fires and air attack.
3. The movement into the assembly area, the issuance of extra ammunition, reconnaissance, orders, and final preparations for the attack.

Standard
The platoon should be able to move in an extended formation across country without loss of direction or control. It should be able to take advantage of cover, concealment, and different types of terrain. Provision should be made for security to the front and liaison with adjacent units.

Platoon leader should precede the platoon far enough to reconnoiter effectively the zone of action. Heavily shelled or gassed areas should be detoured.

Movement into the assembly area should be quiet and orderly. Extra ammunition should be issued in such a manner as to prevent bunching of men. Reconnaissance should be thorough. Orders for the attack should be thoroughly understood by each squad.

c. Security during halts (see FM 7–10).

Scope
An outpost problem involving the use of a rifle platoon as the support.

Situations to be drawn so as to require—

1. Establishment of the support in its sector.
2. Posting of outguards.
3. Use of patrols in advance of line of observation and to maintain contact with outguards and adjacent supports.
4. Organization of the support position.

Standard
After a short reconnaissance or map study the platoon leader must be able to establish the support proper, outguards, and patrols in a prompt and orderly manner. After an inspection of the various elements of the support he should be able to submit a sketch to the outpost commander showing the dispositions of the platoon.

Air-antitank guards should be established and antitank rifle grenadiers should be posted to
(5) A sketch showing disposition of the support and outguards.  
(6) Action of outguards and support proper in defending the outpost line of resistance during an attack.

**d. Motorized detachment**  

**Scope**  
A problem involving the use of a rifle platoon as a motorized detachment.

Situations to be drawn so as to require—
(1) A series of decisions, plans, and orders by the platoon leader.  
(2) Action involving the reduction of a road block.  
(3) The passage and defense of a defile.  
(4) Reconnaissance on an extended front by motor patrols.

**Standard**  
The platoon leader must be able to organize the detachment to provide for control, flexibility, mobility, and security. His decisions must be prompt; his orders, clear and concise. His decisions, orders, and actions must be preceded by a thorough, yet speedy, reconnaissance.

His plan of control and signal communication must permit movement on an extended front if necessary.

He should control each situation through intelligent and aggressive leadership.

(see FM 7-10, 7-40).

**e. Tactical march**  

**Scope**  
A problem involving the rifle platoon, as part of a larger force, on the march.

Situations to be drawn so as to require—
(1) Emphasis on march discipline.  
(2) Disposition of sick or stragglers.  
(3) Proper use of water.  
(4) Conduct during halts—cover probable tank approaches. Foxholes should be dug and camouflaged for all personnel. The platoon leader should have a plan of defense in case of hostile attack, and through aggressive leadership control the action of his platoon during an attack of the outpost.

**Standard**  
Proper supervision and control by the platoon leader and his noncommissioned officers should enable the platoon to meet without difficulty all the problems confronting troops in a tactical march, such as disposition of sick or stragglers, use of water, conduct during halts, and air and mechanized attacks on the column.
Guides assist the movement into and occupation of a bivouac or assembly area. The end of the march should find the troops in good physical condition, ready to participate in an attack or any other action required.

f. Security in defense (see FM 7-10).

**Scope**

A problem involving a rifle platoon as the combat outpost for an interior front-line battalion.

Situation to be based on establishment of combat outpost in conformity with orders of the battalion commander and to be drawn so as to require—

1. Reconnaissance and selection of the outpost position by the platoon leader.
2. Establishment of the combat outpost by the platoon leader to furnish the required local security.
3. Actions of combat outpost.

**Standard**

In reconnaissance for a combat outpost position, the platoon leader seeks terrain that affords long-range observation. The combat outpost sends forward outguards to hold the foreground of the battalion defense area under observation. A small support may be held in a central location. Provisions are made for patrolling between outguards and for contact with adjacent units.

The combat outpost gives warning of a hostile approach and repels hostile detachments that penetrate the general outpost. When required to withdraw, the withdrawal is made by previously selected routes which do not interfere with fire from the battle position.

g. Attack (see FM 7-10).

**Scope**

A problem involving an interior rifle platoon, as part of a larger force, in the attacking echelon.

Situations to be drawn so as to require—

**Standard**

The platoon leader with such assistants as he may select should make a thorough reconnaissance, prepare his plan of action, and issue his orders from a concealed point where, if possible, the
(1) Reconnaissance and observation of the ground over which the platoon is to attack.
(2) Plan of action.
(3) Orders.
(4) A series of decisions and orders by the platoon leader during the attack to cope with developments.
(5) Assault of the enemy's position.

h. Attack as support (see FM 7-10).

Scope
A problem involving a rifle platoon as a support platoon in a coordinated attack of a larger force.

Situations to be drawn so as to require—
(1) The support platoon to follow the attacking echelon by bounds.
(2) Preparation of tentative plans for action.
(3) Local security measures to protect the platoon and flanks of the company.
(4) The use of the platoon to launch a flank attack against resistance holding up the leading echelon.

Standard
The platoon leader must constantly observe the action of the attacking echelon and the situation on the flanks of the company. He should displace his platoon forward by bounds from covered position to covered position. Proper control should prevent the merging of his platoon with the attacking echelon. Suitable dispositions are made to protect the flanks and rear of the platoon, and of the company, as ordered by the company commander. By suitable control and aggressive leadership he should be prepared to enter the action at any time. The employment of the platoon in the flank attack should be initiated by short, clear orders and executed with precision and decision.

i. Continuation of attack (see FM 7-10).

Scope
A problem involving reorganization of the rifle platoon upon reaching the initial company ob-

Standard
Upon reaching the objective, the platoon leader employs automatic riflemen and men
jective and continuation of its attack.

Situations to be drawn so as to require—

(1) Use of automatic rifle teams and men equipped with rifle grenade launchers to cover reorganization.

(2) Reorganization of the platoon.

(3) Replenishment of ammunition by collection from dead and wounded.

(4) Disposition of prisoners and report to company commander.

(5) Continuation of the attack.

equipped with rifle grenade launchers and grenades for security and, with the assistance of his noncommissioned officers, promptly reorganizes his platoon, replacing leaders and key men who have become casualties. Ammunition should be collected from the dead and wounded and redistributed to squads. The platoon leader promptly delivers any prisoners to the company commander, together with a report of hostile identifications made, and the number of casualties and status of ammunition supply in his platoon. He briefly reconnoiters to the front and flanks and plans the further employment of his platoon. The attack is resumed in compliance with the company commander's orders; if the attack is not to be promptly resumed, the platoon should dig in and prepare to resist counterattack.

j. Hasty occupation of defense position (see FM 5-15, 7-10).

**Scope**

A problem involving an interior front-line rifle platoon, as part of a larger force, in the hasty occupation of a defense position.

Situations to be based on the threat of enemy fire on the position within a few hours and to be drawn so as to require—

(1) Reconnaissance by platoon leader to locate positions of rifle squads, automatic rifle teams, and men equipped with rifle grenade launchers and grenades for security, and, with the assistance of his noncommissioned officers, promptly reorganizes his platoon, replacing leaders and key men who have become casualties. Ammunition should be collected from the dead and wounded and redistributed to squads. The platoon leader promptly delivers any prisoners to the company commander, together with a report of hostile identifications made, and the number of casualties and status of ammunition supply in his platoon. He briefly reconnoiters to the front and flanks and plans the further employment of his platoon. The attack is resumed in compliance with the company commander's orders; if the attack is not to be promptly resumed, the platoon should dig in and prepare to resist counterattack.

**Standard**

After a hasty reconnaissance, the platoon leader should designate the location and prescribe the mission of each squad, including the automatic rifle team and men equipped with rifle grenade launchers and rifle grenades. Squads should mutually support each other and adjacent units.

Observation and local security should be assured first; clearing-
and antitank rifle grenadiers.

(2) Security for, and coordination with, supporting weapons located in area.

(3) Decisions, actions, and orders of platoon leader for—
   (a) Occupation and organization of position and fires.
   (b) Priority of work.

(4) Actual work on position.

(5) Overlay or sketch to be prepared and submitted.

k. Defense (see FM 5-15, 5-20, 7-10, 100-5).

Scope

A problem involving a rifle platoon, as part of a larger force, in the organization, occupation, and defense of an interior front-line platoon defense area.

Situations to be drawn so as to require—

(1) Reconnaissance of the area.
(2) A plan for the organization of the ground.
(3) A plan of fires to include mutual flanking support.
(4) Priority of tasks.
(5) Posting of air-antitank guards.
(6) Obstacles and camouflage.
(7) Fire, cover, and alternate positions for the automatic rifles and the rifle squads.
(8) Selection of the command post.
(9) Conduct of the defense, to include—
   (a) Withholding of fire until enemy troops within effective range (500 yards).
   (b) Final protective fires.

of fields of fire. Preparation of foxholes and camouflage should be executed simultaneously; preparation of obstacles with full advantage taken of natural features should have an early priority. Works should be gradually developed to provide the greatest possible defensive strength in time available. An overlay or sketch of position should be prepared and sent to company commander.

Standard

Platoon leader should precede the unit, reconnoiter area to be occupied, determine exact location of his defense area, develop his plan of defense, and establish priority of tasks in order that his platoon may move into area without delay.

The defense area when organized should provide: fires to cover assigned front and provide mutual flanking support; close protection for supporting weapons located in area; fire cover and alternate positions for each squad; air-antitank guards; a command post which will afford effective observation over the platoon area, its sector of fire, and the areas of adjacent platoons; belt of obstacles (wire entanglement) entirely surrounding the area; camouflage of positions; communication within the area and with the company.

During the attack of the position, fire should be held until
(c) Action against attacks by hostile foot troops and mechanized forces.
(d) Measures to block or eject enemy penetration of platoon area and of adjacent area.

1. **Defense as support** (see FM 5–15, 5–20, 7–10).

**Scope**
A problem involving a support platoon, as part of a larger force, in the organization, occupation, and defense of a support defense area.

Situations to be drawn so as to require—
1. A reconnaissance of the area.
2. A plan for and the organization of the ground.
3. A plan of fire.
4. Obstacles and camouflage.
5. Supplementary squad positions.
6. Selection of command post.
7. Communication.
8. Conduct of the defense to include—
   a. Fires against attacking aircraft.
   b. Use of anti-tank rifle grenades.

**Standard**
Before starting on reconnaissance, the platoon leader arranges for movement forward of the platoon; while on reconnaissance he formulates his plan and prepares notes from which to issue his defense order upon his return; he should establish priority of tasks.
Organization should provide fire to the flanks of the forward defense areas, in the gaps between them, and within the forward areas should they be overrun; protection for the flanks and rear of the company area is provided.

m. **Relief of front-line platoon** (see FM 7–10).

**Scope**
A problem involving a rifle platoon, part of a larger force, in night relief of a front-line platoon.

Situations to be drawn so as to require—
1. Prior planning by platoon
the attacker comes within close range. Should enemy elements succeed in entering the position they are ejected by fire or counterattack.
leader to include—

(a) Inspection of individual equipment, arms, ammunition, and reserve rations.

(b) Reconnaissance of position and inspection accompanied by the platoon leader to be relieved.

(c) Plan of defense.

(d) Arrangement for guides and point where they will meet relieving unit.

(2) The execution of the relief, under cover of darkness, as planned by the platoon leader.

ers make a thorough reconnaissance and inspection of the position and arrange transfer of authorized supplies and equipment. The incoming platoon leader should orient himself on his mission, the plan of defense, supply and evacuation arrangements, and all available information of local hostile and friendly dispositions, habits, obstacles, and fires. He orients his platoon on all these points and designates positions for squads in the defense area. He arranges for guides to lead his platoon forward during darkness and where guides will meet the platoon. He reconnoiters routes forward. The relief should be made quietly and without lights. After the relief is completed the platoon leader makes an inspection of his area and reports to the company commander.

n. Daylight withdrawal (see FM 7-10).

Scope

A problem involving a rifle platoon, as part of a larger force, in a daylight withdrawal from contact.

Situations to be drawn so as to require—

(1) Orders of the platoon leader.

(2) Withdrawal of platoon elements by small groups.

(3) Use of noncommissioned officers for control.

(4) Designation of elements to cover the withdrawal.

(5) Defense against air and tank attack during the withdrawal.

Standard

The platoon leader's orders should be clear and brief, cover the plan and control of the withdrawal, and be specific as to the route to the rear position. Reconnaissance will usually be coincident with the withdrawal. Withdrawal of squads must be coordinated, employing automatic riflemen to maintain a volume of fire while gradually thinning out the line. Individuals move straight to the rear, reporting to noncommissioned officers at designated points in rear of
the support platoon area, where they are assembled and moved to the company assembly area.

Air-antitank guards are designated. In case of air attack against them after they break contact, troops open fire on attacking planes upon command of responsible leaders. Individuals equipped with rifle grenade launchers and antitank rifle grenades fire on mechanized vehicles within effective range. The platoon leader should control his platoon by intelligent, aggressive leadership.

0. Night withdrawal (see FM 7-10, and 7-20).

Scope
A problem involving the night withdrawal of a front-line rifle platoon, as part of a larger force.

Situations to be drawn so as to require—
(1) Reconnaissance of the platoon and company assembly areas and routes of withdrawal.
(2) Issuance of order.
(3) Designation and employment of the covering force.
(4) Control measures for the movement of the platoon to the company assembly area.
(5) Sequence of withdrawal of personnel.
(6) Measures to preserve secrecy.
(7) Ammunition supply.

Standard
Routes of withdrawal and assembly areas must be reconnoitered and marked during daylight by men selected by the platoon leader. Reconnoitering groups must be small to preserve secrecy. Routes chosen should be easily identified after dark.

The platoon leader should go personally to his subordinates and issue the withdrawal order.

When practicable, integrity of squads should be maintained in designating the platoon covering force.

Rearward movement should begin after dark in accord with orders of higher authority. Individuals move to squad assembly area, where squad leaders regain control and move squads to the platoon assembly area. Small column formations should be adopted. Movement should be
accomplished quietly, without confusion, and in secrecy. The covering force should simulate normal activity. Sufficient ammunition should be left with the covering force. Any surplus ammunition should be carried to the rear or rendered useless.

**p. Night attack** (see FM 7-10, 7-40, 100-5).

**Scope**

A problem involving the employment of a rifle platoon, as part of a larger force, in a night attack.

Situations to be based on an attack shortly before daylight to seize a limited objective to facilitate continuation of attack after daylight and to be drawn so as to require—

1. Daylight reconnaissance of routes, line of departure, and observation of the ground over which attack will be made.
2. Formulation of plan and order by the platoon leader.
3. Maintenance of direction, contact, and control during silent advance to objective.
4. Assault of position.
5. Actions of leaders upon completion of successful attack.

**Standard**

On receipt of company commander's orders, the platoon leader should make detailed daylight reconnaissance of terrain over which the approach and attack are to be made.

The platoon leader's plan, based on the company order, should be simple; his orders should cover every eventuality that reasonably can be foreseen; he should require that bayonets be fixed before attack commences.

The platoon leader should dispose his unit in the formations ordered by company commander; he should march at the head of his column, and during the advance should constantly check on maintenance of direction and contact; and should insure that the advance is made quietly and that all prescribed secrecy measures are enforced.

Platoon should advance in platoon or squad column until within 100 to 200 yards of hostile position, when it should be deployed as skirmishers. After deployment as skirmishers, advance should continue at a walk.

Assault should be made with
the bayonet, when hostile resistance is met.
Upon capturing the hostile position, a prearranged signal should be given. Reorganization should be initiated immediately and groups located to resist counterattack.

q. Attack in woods (see FM 7–10, 7–40).

Scope
A problem involving an interior rifle platoon, as part of a larger force, in an attack in woods.
Situations to be based on the assumption that the platoon has gained the near edge of the woods, reorganized, and is ready to continue the attack and to be drawn so as to require—
(1) Use of scouts to cover the advance.
(2) Advance to be made by azimuth direction, and when the wooded area is large, by bounds within the woods.
(3) Formation in line of small columns.
(4) Provision for flank protection.
(5) Decisions and orders by the platoon leader upon encountering resistance within the woods.

Standard
Scouts precede the platoon, reconnoitering to front and flanks, and signal the platoon to advance when all is clear. Formation of platoon varies with density of woods.
When advancing within woods, the platoon leader should supervise movement, take precautions to prevent loss of direction, maintain contact with adjacent units, and provide security.
Movement should be by bounds. Contact and control should be regained after each bound. The attack of hostile resistance should be a series of maneuvers to gain local objectives, primarily by flanking action. The platoon leader's decisions should be prompt and his orders clear and brief. He should control his platoon by aggressive leadership.

r. Night patrol (raid) (see FM 21–100).

Scope
A problem involving a rifle platoon as a night patrol to gain information and capture prisoners.

Standard
After a thorough map study, and ground reconnaissance, the platoon leader makes his plan. His preparations for the raid
Situations to be drawn so as to require —

(1) Organization of the patrol.
(2) Orders and instructions by the platoon leader.
(3) Plans and preparations for execution of the mission.
(4) Execution of the raid.

8. WEAPONS PLATOON.

a. Security on the march

Scope
A problem involving the employment of the weapons platoon in support of the action of rifle elements of the support of should include: rehearsal of unit on similar ground when practicable; identification marks visible at night for each member; signals for control; inspection of physical condition, arms, and equipment of members of the patrol; removal of distinctive insignia, written matter, maps, documents, and the like; and designation of key noncommissioned officers to assist in control during the movement and the raid.

The platoon leader must be able to organize the patrol to provide for control and all-around security. His orders must be clear and in detail as to duties of all members of the patrol. They should know the mission, enemy situation, general route to be followed, friendly troops through which the patrol will pass, and probable time of return. Instructions to security groups must be specific as to actions to be taken in case of discovery and an assembly area designated for use if the members of the patrol become separated.

The platoon should reach its objective in secrecy, accomplish its mission, and return through the friendly lines.

Standard
The platoon leader should move near the company command group. He should be constantly abreast of the situation.
an advance guard.

Situations to be based on the company commander's order and to be drawn so as to require—

Decisions, plans, and orders of the platoon leader for the employment of the platoon as follows:

(1) To support the advance party.

(2) To support the advance party in a frontal attack and a rifle platoon of the support in a flanking movement.

(3) To support the company in an envelopment of both flanks of hostile resistance holding up the advance party.

and observe the terrain, making tentative plans to employ the elements of the platoon, in order that he may be prepared to engage his unit promptly upon orders of the company commander. He should make prompt decisions and issue clear and concise orders to subordinates to carry out the company plan.

He should displace weapons forward immediately to support the company; weapons should be placed in firing positions without detailed reconnaissance.

He should delegate to the platoon sergeant or section leader supervision of the mortar section, when he commands the light machine-gun section.

Positions on the flanks, from which to bring enfilade fire on hostile elements, should be sought for the light machine-gun section. The light machine-gun section may accompany the flanking platoon in order to secure oblique, enfilade, or flanking fire and render close support to that platoon. Mortar squads may be attached to platoons making flanking movements, or held in a central position under company control.

b. Approach march (see FM 7-10).

Scope

A problem involving the weapons platoon of a leading rifle company in approach march.

Situation, based on the company development order, to be drawn so as to require—

Standard

Platoon leader's orders should be clear, brief, and concise. They should cover the disposition of the platoon for the advance and prescribe the initial formation. The formation should conform
(1) Orders, disposition, and initial formations for advance.

(2) Reconnaissance of platoon leader along route of advance for firing position areas, crossings or minor detours, and dangerous areas.

(3) Action in support of attack on hostile elements.

(4) Control and movement of weapon carriers and measures taken for their antiaircraft and antimechanized defense.

In general to those of the rifle elements. It should be such as to minimize the effect of hostile fire, and retain the greatest practicable degree of control. During the advance, section leaders upon their own initiative may change the formation of their units to meet changes in the situation and to minimize the effect of hostile fire.

Continuous reconnaissance by platoon leader to provide for readiness for action against hostile elements. Air-antitank guards are detailed.

When concealment and cover are adequate, weapon carriers usually move with squads. On open ground, in daylight, weapon carriers usually move by bounds in rear of foot elements. Antiaircraft defense should be provided for organic transport by the caliber .50 machine gun mounted on one of the weapon carriers. Until the mortars and the light machine guns are removed from carriers, one of the light machine guns should be mounted on the other weapon carrier for antiaircraft fires. The company commander designates two men to ride each weapon carrier to man these machine guns in case of air attack and to function as a two-man rocket team in case of mechanized attack.
c. Preparation for attack (see FM 7–10).

Scope

A problem involving the weapons platoon of a rifle company in occupation of a final assembly position by night and the advance to firing position areas, preparatory to supporting a daylight attack.

Situations to be drawn so as to require—

(1) Daylight reconnaissance by platoon leader to select and mark route to final assembly area and firing position area.

(2) Issuance or orders.

(3) Movement to final assembly area.

(4) Movement into firing position area.

(5) Disposition of carriers.

Standard

The platoon leader, accompanied by his section leaders, makes a reconnaissance of the final assembly area, and of firing position areas and routes thereto. Routes should be well marked, compass bearings and distances noted. Cover positions and initial firing position areas are selected for both sections. Within the position areas designated by the company commander, firing positions for the light machine-gun section are selected that will enable it to deliver oblique, enfilade, or flanking fire on definitely assigned targets or will permit it to cover an assigned sector of fire. Forward troops and targets should be visible from firing positions. The firing position of the mortars should be within effective range of their targets and within voice or arm-and-hand signaling distance of a point affording observation of targets and friendly front-line troops. Observation posts are selected.

The platoon leader’s orders should be clear and definite as to assigned missions and be issued from a point affording observation over the zone of action.

Movement to the final assembly position and firing position area should be made quietly. Compact formations should be used to facilitate maintaining contact and control. Firing positions should be occupied at such
d. Attack (see FM 7–10).

**Scope**

A problem involving the use of the weapons platoon in support of an interior front-line rifle company in a daylight attack.

Situation to be based on the company attack order, and to be drawn so as to require—

1. Reconnaissance and orders of the platoon leader for the employment of the light machine-gun section to:
   a. Support by flanking fire a rifle platoon held up.
   b. Protect a flank of the company.
   c. Assist in breaking up a hostile counterattack.

2. Series of situations requiring the employment of the 60-mm mortar section:
   a. For initial support of the attack.
   b. Displacement to conform to the advance of rifle units.

**Standard**

The weapons platoon leader reconnoiters, and disposes the platoon as directed by the company commander.

Through aggressive leadership, the platoon leader should be constantly in touch with the situation and ready to support the attack of the rifle elements.

In employment of the light machine guns every opportunity is exploited to maneuver the section to positions from which oblique, enfilade, or flanking fire can be delivered in support of the attack. When assigned a mission of flank protection, at least one gun should be constantly in position to fire on a hostile counterattack.

The mortar section should support the attack from initial fire position areas or follow the advance of the attacking echelon to position areas within effective range. The platoon leader should closely observe the action of the leading rifle echelon and coordinate the fire action of the mor-
tars with the fire and maneuver of the rifle units.

Displacement should be effected so as to cause as little interruption as possible in the continuity of mortar support.

e. Continuation of attack (see FM 7–10).

Scope

A problem involving the weapons platoon of an interior rifle company in covering the reorganization of the company and preparatory measures to support continuation of the attack.

Situations to be drawn so as to require—

(1) Employment of the platoon to cover the reorganization of the company.

(2) Reorganization of the platoon.

(3) Measures taken in preparation to support a continuation of the attack.

Standard

Upon the capture of an objective, or a temporary halt by the attacking echelon for reorganization, the platoon leader should promptly direct section leaders to positions from which their weapons can protect the front and flanks of the leading rifle platoons against counterattack during the reorganization. In the absence of orders, section leaders take prompt action on their own initiative.

Section leaders replace squad leaders and key men who have become casualties and report strength and ammunition requirements to the platoon leader. The platoon leader replaces casualties in platoon headquarters and among section leaders, and reports the strength and ammunition status of the platoon to the company commander.

Prompt reconnaissance should be initiated by the platoon leader for positions to support the resumption of the attack. Results of reconnaissance should be reported at once to the company commander. Upon receipt of company commander's orders, the platoon leader takes all necessary steps to insure prompt movement into new positions.
f. Defense (see FM 5-15, 7-10).

Scope

A problem involving the weapons platoon in the daylight occupation and organization of positions to support a front-line rifle company defense area.

Situations to be drawn so as to require—

(I) Reconnaissance of company area by platoon leader to locate firing position areas for prescribed final protective lines, sectors of fire, and target areas.

(2) Coordination with heavy weapons company.

(3) Issuance of orders to section leaders.

(4) Use of weapon carriers to place at positions a supply of ammunition in excess of normal loads.

(5) Disposition of weapon carriers when ammunition supply is depleted.

(6) Security measures during organization.

(7) Supervision by the platoon leader of—

(a) The movement of sections and squads by their leaders to position areas.

(b) Actual selection, preparation, occupation, and organization of firing positions and embrasures, and the preparation of camouflage by the sections and squads.

(c) Selection of observation posts by the squad leader of each 60-mm mortar squad.

(d) Selection of observation posts by the section leader of the light machine-gun section.

Standard

The platoon leader is furnished the company plan of defense and makes a reconnaissance of the defense area while the troops are moving forward. Section leaders, preceding their units, meet the platoon leader on the position to receive his order based on the company plan (missions of light machine guns as prescribed in battalion order). The platoon leader’s order should indicate: primary and alternate firing positions; sectors of fire; final protective lines for light machine guns; primary and secondary target areas for all mortars; and supplementary firing positions and missions to be fired from these positions. It should also include instructions for the organization of the ground, for priority of work, and for final protective fires (signal, rate, and duration). The platoon leader contacts the heavy weapons company commander and coordinates the location of his light machine guns.

The prescribed supply of ammunition should be dumped near weapon emplacements and stored in sheltered places.

During the organization of the position, weapons occupy emergency firing positions prepared to fire assigned missions.

Weapon carriers revert to battalion control when ammunition supply is completed. The platoon leader supervises the organization of the positions, or delegates
the supervision of one section to
the platoon sergeant when super-
vision of both sections is im-
practicable. The actual move-
ment of units and the selection
of exact firing positions as well
as the occupation and organiza-
tion of the position are accom-
plished by the section and squad
leaders.

g. Defense at night (see FM 5-15, 5-20, 7-10).

Scope
A problem involving the weap-
ons platoon in the occupation
and organization, during the
night, of positions to support a
front-line rifle company defense
area.

Situations to be drawn so as
to require—
(1) A daylight reconnaissance of
the company defense area by the
platoon leader to locate firing
position areas for prescribed final
protective lines, sectors of fire,
and target areas.
(2) Actions and orders of the
platoon leader in effecting move-
ment and emplacement of light
machine guns and 60-mm mort-
ars in—
(a) Emergency firing positions.
(b) Prepared positions during
darkness without lights.
(3) Disposition of weapon car-
rriers when ammunition supply is
completed.
(4) Checking firing positions of
weapons at daylight.

Standard
The platoon leader should ar-
range to have his section and
squad leaders join him in the
company defense area after the
issuance of the company defense
order. He should issue his pla-
ton order in time to allow them
time during daylight to select
and mark weapon positions, set
up aiming stakes, and mark
routes of movement for weapons.
All markings used must be readi-
ly recognizable at night.

Weapons should be moved to
position areas and placed in the
emergency firing positions short-
ly after dark and organization of
the ground should proceed quiet-
ly. Emplacements should be pre-
pared for all the weapons and
weapons moved to the prepared
positions. Foxholes should be
dug and camouflaged for person-
nel not sheltered in emplace-
ments.

The firing positions should be
checked at daylight and neces-
sary adjustments made to enable
weapons to fire their assigned
missions.
Prescribed amounts of ammunition should be dumped and concealed near weapon positions and carriers should be released to battalion control in time to clear the battle position and be concealed from hostile observation before daylight.

**h. Conduct of defense** (see FM 7-10).

**Scope**
A problem involving the weapons platoon of a front-line rifle company in the conduct of the defense against ground, air, and tank attacks.

Situations to be based on the company defense order and to be drawn so as to require:
(1) Appropriate decisions, actions, and orders for the employment of the light machine guns and 60-mm mortars when—
   (a) The enemy initiates the attack and approaches within 500 yards of the battle position.
   (b) The attack approaches the band of final protective fires.
   (c) The enemy effects a penetration in the company defense area.
(2) Action against hostile aerial or mechanized forces.

**Standard**
Fire of weapons emplaced for defense of the main line of resistance should be withheld until the enemy approaches within 500 yards. At that time weapons engage remunerative targets, the 60-mm mortars paying particular attention to targets defiladed from the fire of flat-trajectory weapons.

When final protective fires are called for, or ordered, light machine guns open fire along their assigned final protective lines and 60-mm mortars fire on their primary target areas in accordance with the prearranged fire plan. In the event of a hostile penetration, light machine guns employ flanking fire to prevent the enemy from widening the gap; 60-mm mortar fire should be used to prevent reinforcements from entering the gap.

In case of attack by hostile aircraft, all available suitable weapons open fire upon command or prearranged signal by responsible leaders. In case of tank attack, men equipped with rifle grenade launchers and antitank rifle grenades and two-man rocket teams
employ their weapons within effective range. Defenders employing small-arms fire against the accompanying infantry, or employing antitank rifle grenades, rockets, and small-arms fire against hostile armored vehicles, take cover only when necessary to prevent being crushed. They return to their firing positions, as soon as tanks have passed, to meet the attack of foot troops.

i. Night withdrawal (see FM 7–10).

Scope

A problem involving a night withdrawal by a weapons platoon from an interior front-line rifle company defense area.

Situations to be drawn so as to require—

1. Daylight reconnaissance of designated platoon and company assembly areas and withdrawal routes thereto.

2. Based on company order, designation of light machine-gun squad and 60-mm mortar squad(s) to remain with covering force.

3. Measures to insure secrecy.

4. Execution of withdrawal by light machine-gun and 60-mm mortar squads with—
   a. Front-line units.
   b. Covering force.

5. Use of weapon carriers.

6. Ammunition supply.

Standard

The platoon leader’s plan should provide for all contingencies that reasonably may be foreseen. Noncommissioned officers concerned should be notified. Guides should report to the company command post to accompany the party reconnoitering withdrawal routes and assembly areas. The hour of withdrawal should be given. The light machine-gun squad and 60-mm mortar squad(s) to be left with the company covering force should be designated.

During the day, activity should be normal. Night movements should be without lights and unusual noises avoided. Elements remaining with the covering force should simulate so far as possible the normal activity of the entire unit.

Light machine-gun and mortar squads should withdraw by hand-carrying their weapons to the weapon carriers. Weapon carriers should be brought as far
forward as battalion orders and the situation permit, but sufficiently in rear to prevent the enemy hearing truck movements or loading noises.

Only two men should stay with each light machine gun or mortar left with the company covering force. They should withdraw to the rear on order of the company covering force commander. Vehicles should be left to expedite the withdrawal of the light machine-gun and mortar squads of the covering force.

When the ammunition needs of the light machine-gun and mortar squads of the covering force are met, the surplus should be removed by hand on withdrawal or destroyed.

\textit{j. Daylight withdrawal} (see FM 7-10).

**Scope**

A problem involving the daylight withdrawal of a weapons platoon as part of an interior front-line rifle company.

Situations to be drawn so as to require—

1. Limited reconnaissance of assembly positions and routes of withdrawal.
2. Employment of the light machine-gun section, when the front-line rifle platoons of the company are to be withdrawn by—
   a. Platoon echelon.
   b. Thinning from all platoons.
3. Withdrawal of 60-mm mortar sections when—

**Standard**

The platoon leader should quickly formulate his plan and promptly issue brief, fragmentary orders to subordinate leaders, including: time withdrawal starts, sequence of withdrawal, routes of withdrawals, and initial platoon and company assembly areas.

Reconnaissance will frequently be coincident with the withdrawal. Routes which afford cover and concealment should be selected. If time permits noncommissioned officers are sent back to pick routes and assembly areas and lead their units to the rear.

When the company withdraws by platoon, the light machine-
(a) Mortar squads are attached to rifle platoons.

(b) Employed as a section.

(4) Control of units in the withdrawal.

(5) Use of weapon carriers.

(6) Ammunition supply.

gun section should be withdrawn first to a position from which it can cover gaps created by withdrawal of the platoons. Then the light machine-gun section should withdraw under cover of rifle elements to its rear. When the company withdraws by simultaneously thinning from platoons, light machine guns initially should be held to cover the company front. The squads should withdraw singly with the last rifle elements from the forward position, one gun moving to a rear covering position while the other gun remains in place.

If attached to rifle platoons, 60-mm mortar squads should effect their withdrawal under orders of rifle platoon leaders. When employed as a section, their withdrawal should be under direction of the weapons platoon leader.

Withdrawal of light machine-guns and mortar squads should be by defiladed routes and so conducted as to unmask fire of the company covering force. Weapons should be hand-carried from firing positions to the weapon carrier which, by using defiladed routes, should be brought as far forward as terrain and enemy action permit.

Section leaders are responsible for keeping the weapons platoon leader informed of the amount of ammunition on hand. Ammunition and supplies that cannot be removed should be destroyed prior to withdrawal.
k. Delaying action following daylight withdrawal (see FM 7–10).

Scope
A problem involving the employment of the weapons platoon of a rifle company in delaying action following a daylight withdrawal.

Situation, based upon the company commander’s plans, to be drawn so as to require—
1. Orders of the platoon leader.
2. Selection of positions by the platoon leader to deliver long-range light machine-gun fires against enemy elements.
3. Selection of positions by mortar squad leaders attached to rifle platoons.
4. Provisions for rendering continuous fire support to rifle platoons.

Orders should be brief and in fragmentary form. They should cover attachment of mortars to rifle platoons and the use of weapon carriers by elements of the platoon.

Positions near crests should be selected and occupied by the light machine guns to obtain long-range fields of fire and to facilitate withdrawals. Positions selected should be protected by rifle elements.

Mortar squads are usually attached to rifle platoons in delaying action and the squad leaders select firing positions for their squads. Positions should be near good observation from which the squad leader can control the fire of his mortar by voice or by arm-and-hand signals.

Early reconnaissance by the platoon leader and the mortar section leader of successive positions in rear will facilitate continuous support of the rifle elements. Light machine guns are displaced to the rear by squad echelon. The mortar section leader can point out firing positions for squads as they move back.

I. Attack in woods (see FM 7–5, 7–10).

Scope
A problem involving the employment of the weapons platoon of an interior rifle company in an attack through a large woods.

Standard
In a dense woods the formation should be squad column with intervals and distances reduced to the limit of visibility, and contact should be insured
Situations, based on an advance through the woods after a reorganization in the near edge, and on the company commander's orders attaching mortar squads to rifle Platoons, to be drawn so as to require—

(1) Assumption of the proper formation by the light machine-gun section and the mortar squads for advance through the woods.

(2) A series of situations requiring—

(a) The light machine-gun section to take up positions to fire through gaps in riflemen to reduce hostile resistance.

(b) The light machine-gun squad used to dislodge snipers.

(c) The aggressiveness of the mortar squad leader in utilizing a clearing in the woods to support a rifle platoon by mortar fire.

(d) The selection of positions for the platoon to support the debouchment of the company from the woods.

The light machine guns take advantage of clearings or gaps in the line of riflemen to deliver fire at short ranges in order to reduce resistance. They may also use bursts of fire to dislodge snipers.

By aggressive leadership the mortar squad leaders utilize openings in the woods as firing positions to support rifle Platoons, whenever mortar fire can be observed.

During the reorganization of the company, prior to debouchment from the woods, the weapons platoon leader, with the assistance of his section leaders, should reconnoiter, select, and occupy positions from which the platoon can support the attack of the company to seize its next objective.
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